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WCUU
Administrative
Board of Governors - Annual
meeting minutes
(bound volume) 1919-1927

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West China Union University
Board of Governors
Minutes

Sept. 11+12. 1919 — Oct. 22+23. 1927

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BOARD OF GOVERNORS

WEST CHINA UNION UNIVERSITY

Minutes of Meeting Held in Toronto, Canada, September 11-12, 1919.

First Session.

The Annual Meeting of the Board of Governors of the West China Union University was held in the Committee Room of the Missionary Society of the Methodist Church, Canada, on September 11th and 12th, 1919.

The meeting was called to order at 10 a.m., Rev. J. F. Goucher, LL.D., in the Chair, and Mr. James Wood led in prayer.

The following members were present:

American Baptist Foreign
Mission Society -

Mr. Mornay Williams,
Rev. A. K. DeBlois, D.D.
Rev. E. W. Hunt, D.D.

Board of Foreign Missions
of the Methodist Episcopal
Church, U.S.A.-

Rev. Frank Mason North, D.D.
(on second day.)
Rev. J. F. Goucher, LL.D.

General Board of Missions
of the Methodist Church,
Canada. -

Rev. R. P. Bowles, D.D., LL.D.
Rev. James Endicott, D.D.

Friends' Foreign Mission
Association, Great Britain
and Ireland -

Represented by Mr. James Wood.

Church Missionary Society -

Rev. F. Anderson.

Co-opted Members -

Prof. Wm. North Rice, Ph.D., LL.D.
Rev. J. H. Franklin, D.D.
Mr. George Vaux, Jr.,

Rev. Joseph Beech, D.D., the President of the University,
was also present.

Corresponding Members.

The following missionaries on furlough who were in the city were invited to attend the sessions of the Board and were made corresponding members: Rev. O. L. Kilborn, M.A., M.D., Dr. C. W. Service, Rev. R. C. Armstrong, M.A., Ph.D., Dr. Claude Freeman and Rev. Homer G. Brown.

Letters expressing regret at being unable to be present at

the meeting of the Board were read from the following:- Rev. Egerton Shore, D.D., and Mr. W. O. Gantz. A cablegram was also received from H. T. Hodgkin, M.A., M.B., agreeing to the holding of the meeting of the Board in Toronto and expressing regret that he would be unable to attend.

MINUTES OF EXECUTIVE COMMITTEE MEETINGS.

The minutes of the meetings of the Executive Committee were taken as read.

COMMUNICATIONS.

Communications from the following were reported by the Secretary:-

Rev. C. R. Carscallen, B.A., B.D., Secretary of the Senate, of dates January 21, May 10 and July 5.
Rev. E. W. Wallace, B.A., B.D., Secretary West China Christian Educational Union, of dates April 30 and June 21.
Rev. J. H. Franklin, D.D. - dates July 2 and July 16.
Rev. T. S. Donohugh, D.D. - dates April 8 and April 9.
Mr. P. Rowntree, Architect, of date May 29.
Rev. J. L. Stewart, D.D., of date August 13.
H. T. Hodgkin, M.A., M.B. - date August 23.

315. INVITATION TO BOARD OF GOVERNORS TO DINNER AT BURWASH HALL.

RESOLVED - That the invitation extended by Victoria College to the Board of Governors to dine at Burwash Hall on Thursday, September 11th, be accepted.

316. HOURS OF MEETING AND ADJOURNMENT.

RESOLVED - That the hours of meeting and adjournment be as follows:-

Adjourn at 12.00 noon
Meet at 2.00 p.m.
Adjourn at 5.00 p.m.

REPORT OF THE SENATE.

The report of the Senate of the West China Union University, forwarded by H. T. Silcock, was read by the Secretary. Action on the items referred to therein was deferred until they are reached on the agenda.

REPORT OF THE SECRETARY OF THE WEST CHINA CHRISTIAN EDUCATIONAL UNION.

The report of Rev. E. W. Wallace, Secretary of the West China Christian Educational Union, was read by the Secretary and ordered to be placed on file.

REPORT OF THE TREASURER OF THE BOARD OF GOVERNORS.

The Treasurer presented his report as to the end of the year 1918. (Attached herewith.)

317. RESOLVED - That the Treasurer be and is hereby authorized to transfer to the Treasurer of the University on the field such sum as may be found necessary, but not to exceed \$5,000. to be employed as a Working Capital there; and that the Treasurer on the field be instructed to furnish each quarter to our Treasurer an estimate of what the requirements for the subsequent quarter will probably be, in order that our financial obligations may be conveniently met without the necessity for keeping on deposit here an excessive amount of cash. Also
318. RESOLVED - That the method of "Certified Bills or Accounts" be adopted, so that bills incurred in America may be paid directly by our Treasurer.
319. RESOLVED - That the accounts of the Treasurer be annually examined by Messrs. Lybrand Ross Bros. & Montgomery, Certified Public Accountants, and report made to the Board of Governors and certified to them; the expense thereof to be a general charge to the University.

Adjournment.

Second Session.

The Board re-assembled at 2 p.m. Prayer was offered by Rev. F. Anderson.

MINUTES OF SENATE MEETINGS.

Minutes of Senate meetings were reported as follows:
June 20, 1918 to June 5, 1919 - No's. 812 to 936 inclusive.

FUNDS FOR BUILDING PURPOSES.

The Board of Governors at its meeting in 1918 requested the co-operating Mission Boards to clear up the old plant account for which the Boards assumed responsibility some years ago. The total amount for which the Boards accepted responsibility was \$50,000. - \$12,500. from each of the original co-operating Boards.

The action taken by the various Boards is reported here for information:

The Missionary Society of the Methodist Episcopal Church has voted the sum of \$3,000. which is immediately available on building account; also, that the request for a grant for equipment would receive attention as soon as possible.

The American Baptist Foreign Mission Society reported 'favorable action on all matters brought to its attention from the Board of Governors minutes.'

The Canadian Methodist Board has voted the sum of \$7,500. to meet the building account requirements, also \$1,000. as requested for equipment.

The Friends' Foreign Mission Association report inability to make any vote at the present time, but are hopeful that something may be done later.

320. STATUS OF MIDDLE SCHOOL.

The action taken by the Executive Committee of the Board re this matter was approved. The minute is as follows:

"RESOLVED - That we report to the Board of Governors that in our judgment the University had undertaken the management of the Middle School upon the proviso that the funds be provided therefore by the co-operating Boards and has therefore the authority to direct the same."

321. CHURCH MISSIONARY SOCIETY.

RESOLVED - That the Board welcomes with great pleasure the representative present of our new association, The Church Missionary Society, and reaffirm our previous action regarding the participation of this Society in the work of the University, and express the hope, in reference to the communication received from them, that their financial co-operation in the work of the University may be consummated at as early a date as they may find convenient.

REPORT OF THE PRESIDENT, DR. BEECH.

Dr. Beech presented a report of the work and needs of the University; also of his work in the home land in interesting individuals in the University.

322. RESOLVED - That the Board has heard with very great pleasure the report of the President as to gifts secured by him and desires to record its profound gratitude to Almighty God for the blessing He has been pleased to bestow upon His servant, our President, and our thanks to Dr. Beech and to the generous donors who have so liberally responded to his appeals, and specifically to Messrs. Atherton, Moore, Johnson, Notman, Keen and Morris, and to Mr. and Mrs. Morrell and Mr. and Mrs. Lamont and to Dr. J. Ackerman Coles.

323. RESOLVED - That Dr. Beech be requested to prepare an abstract of his report for publicity and campaign purposes, to give general information in regard to the University and its prospects; and that the Treasurer be requested to pay the cost of such an edition.

324. AMENDMENT TO THE BY-LAWS.

The Board had before it for consideration the recommendation of the Executive Committee (#270) "That the By-law on Officers be amended at the next annual meeting of the Board of Governors, if the same be approved, so as to provide that at each annual meeting a Secretary and an Honorary Secretary shall be elected." After discussion it was

RESOLVED - That Article III - Officers, of the By-laws of the Board of Governors be amended by the insertion of the words "two Secretaries" instead of "a Secretary."

325. SUGGESTED AMENDMENT TO CONSTITUTION.

In regard to the amendment suggested by the Senate:

"In Article IX, after the word 'designated' there be added the words 'as a member of the Faculty', thus making clear the meaning of that Article." -

RESOLVED - That no action be taken.

FUNDS FOR THE PURCHASE OF LAND FOR THE UNIVERSITY.

The Board of Governors had before it the recommendation of the Executive Committee (#275) re borrowing money at low rate of interest in order to purchase land for the University. After consideration it was

326. RESOLVED - That we request the several Boards to contribute to the Board of Governors the sum of \$15,000. each for the purchase of land now in the market and later to be used for the University. But in the event that any Board may feel unable to make such contribution at this time, the Board of Governors suggests to such Board the following plan: That the said sum of \$15,000. be furnished by it to the Board of Governors as a loan, on which the said Board of Governors agrees to pay interest at the annual rate of five per cent, holding a proportionate share of the land purchased as security therefore, until such time as the Board loaning the money is able to appropriate it absolutely; and be it further

327. RESOLVED - That the Chairman and Treasurer of the Board of Governors be and they hereby are authorized to execute such papers as may be necessary in respect to such loan or loans; and be it also

328. RESOLVED - That in the event of any Board or Boards adopting the suggested plan as to a loan, the Boards contributing the several sums of \$15,000. absolutely be allowed a credit on their respective contributions to Capital Account equivalent to five per cent on \$15,000. until such time as the matter is finally adjusted.

The Board adjourned to meet at 9.30 a.m.

Third Session.

The Board met at 9.30 a.m. on Friday, September 12th.

A telegram was read from Hon. N.W. Rowell, K.C., M.P., expressing regret that Parliamentary duties prevented him from being present at the meeting of the Board.

COMMITTEE ON ANNUAL REPORT.

Dr. Rice reported, on behalf of the Committee on the Annual Report, that in consultation with Dr. Beech, the report for 1918 had been prepared and copies forwarded to each of the Boards.

COMMITTEE ON NOMINATIONS.

The Chair appointed a committee to bring in nominations for Officers for the Board and for the Executive Committee for 1919-20. Committee is as follows: Mr. James Wood, Rev. E. W. Hunt, D.D., and Rev. F. Anderson.

329. BUSINESS MANAGER FOR THE UNIVERSITY.

RESOLVED - That the Secretary be requested to send an explanatory note to the Senate, stating that having considered the suggestions of the Senate and the difficulty of obtaining such a man, the matter is deferred for further consideration on the return of Dr. Beech to the field.

The Board adjourned at 12.45 noon.

Fourth Session.

The Board re-assembled at 2 p.m. Mr. Mornay Williams led in prayer.

Mr. H. D. Robertson, missionary from West China, was introduced and was made a corresponding member of the Board.

CO-OPTION OF MR. JAMES WOOD.

After consideration of the question, Mr. James Wood was elected a co-opted member of the Board of Governors.

REPORT OF NOMINATING COMMITTEE.

The Nominating Committee reported the following nominations for Officers of the Board for 1919-20, and the Secretary was instructed to cast a ballot for their election:

Chairman -	Rev. John Franklin Goucher, D.D., LL.D.
Vice-Chairmen -	Michael Ernest Sadler, C.B., Litt.D., LL.D.
	Hon. Newton Wesley Rowell, K.C., M.P.

Secretaries - Rev. James Endicott, D.D.
Henry T. Hodgkin, M.A., M.B.

Treasurer - George Vaux, Jr., LL.B.

The Nominating Committee reported the following nominations for the Executive Committee and the Secretary was instructed to cast a ballot for their election:-

Executive Committee.

Mr. Mornay Williams, M.A., LL.B.
Rev. John Franklin Goucher, D.D., LL.D.
Rev. James Endicott, D.D.
James Wood.
George Vaux, Jr., LL.B.

330. EXPENSES OF SECRETARY'S OFFICE.

RESOLVED - That the sum of Two Hundred and Fifty Dollars (\$250) be annually appropriated to meet the expenses of the Secretary's office.

331. EXPENSES OF OFFICE OF PRESIDENT.

RESOLVED - That the sum of Twelve Hundred and Fifty Dollars (\$1250.) be annually appropriated to meet the incidental expenses of the office of the President.

332. RESIGNATION OF REV. EGERTON SHORE, D.D.

RESOLVED - That the resignation of Rev. Egerton Shore, D.D. as a co-opted member of the Board of Governors be accepted and that the Secretary, in informing him of this action, convey to him our most cordial appreciation of the service which he has rendered in the past and of the love which he shows for the institution.

ADDITIONAL CO-OPTED MEMBERS.

The Committee on Nominations was instructed to consider the advisability of co-opting additional members on the Board of Governors and to report later.

ELECTION OF THE PRESIDENT.

Rev. Joseph Beech, D.D. was unanimously re-elected as President of the University.

REINFORCEMENTS REQUESTED BY THE SENATE.

After considering the needs of the University, as set forth in the report from the Senate, by the Secretary of the Christian Educational Union, and by the President, it was

333. RESOLVED - That the Board of Governors requests the co-operating Boards to furnish additions to the staff of the University of not less than five men from each of the three Missionary Societies on the American Continent, and five from the two English Societies combined, according to a detailed list of the needs to be submitted to the Secretaries of the Boards by the President of the University. Also

334. RESOLVED - That each co-operating Board be advised of the number of men which it is requested to furnish, the branches its appointees are expected to teach and the order in which such men should be sent to the University. That a list of the needs to be met at the University be submitted to the Boards, with a view to ascertaining which of these needs the respective Boards are best prepared to meet.

335. TIME OF RETURN OF PRESIDENT TO WEST CHINA.

RESOLVED - That the time of the President's return be referred to Dr. Beech in consultation with the Executive Committee.

336. FURLOUGH ARRANGEMENTS FOR REV. E. W. WALLACE.

RESOLVED - That the Secretary inform Mr. Wallace that after carefully considering his letter the Board believes he is the best judge of the route he should take in returning on furlough and as to the best use of his time until the next meeting of the Board of Governors, when he will probably be present; also that the Board will meet such expenses as in his judgment should be incurred in the interests of his work; and that all details in this connection be referred to the Executive Committee.

337. HOUSES FOR DR. BEECH AND MR. RICKER.

RESOLVED - That the Senate be instructed to proceed with the erection of the house for the Superintendent of Construction and that the Architect be requested to prepare plans for a house for the President and when such plans have been approved by the Executive Committee, the Senate is authorized to proceed with the work.

GIFT TO PROVIDE FOR THE BIOLOGICAL BUILDING.

In regard to the gift from the Atherton Estate, per Mr. Frank C. Atherton, for the erection of the Atherton Biological Building.

338. RESOLVED - That we ask Mr. Atherton to act as trustee for his gift until such time as it shall be required for building purposes.

339. PLANS FOR BIOLOGICAL BUILDING.

RESOLVED - That the Architect be instructed to prepare plans for the Biological Building on data furnished by the Senate.

340. PLANS FOR MEDICAL COLLEGE.

RESOLVED - That the matter of the plans for the Medical College Building be referred to the Executive Committee; and that in the meantime the plans be submitted to the Medical and Dental representatives here in Toronto for such suggestions as they may see fit to offer.

341. INSCRIPTION ON ADMINISTRATION BUILDING.

Inasmuch as the donors of the funds for the erection of the Administration Building, Mr. and Mrs. Joseph B. Morrell, have made certain requests regarding the inscription to be placed on the building.

RESOLVED - That the Senate be requested to instruct the Superintendent of Construction to make provision for the placing of an inscription on the building. Also, that formal dedication be deferred until it is ascertained whether Mr. and Mrs. Morrell can be present.

342. RESOLUTION OF APPRECIATION TO AMERICAN BAPTIST BOARD.

RESOLVED - That the Board of Governors place on record its appreciation of the action of the American Baptist Foreign Mission Society in placing the Vandeman Memorial Building at the disposal of the University.

343. NEED OF MORE MIDDLE SCHOOLS IN WEST CHINA.

RESOLVED - That Dr. Beech, in consultation with the Executive Committee, prepare a statement and report to the constituent Boards on the necessity and importance of the work of the Middle Schools.

344. MODIFICATIONS IN FURLONGS OF UNIVERSITY STAFF.

RESOLVED - That the Mission Boards be requested to permit slight modifications in furlough periods of members of the University staff, to avoid duplications of furloughs.

345. POLICY OF INDUSTRIAL AND TECHNICAL EDUCATION.

RESOLVED - That the Board expresses its conviction that in the future, as funds may be contributed, it should undertake not merely academic training but to the extent that funds would permit, industrial and technical education for a larger group than the ordinary University students.

346. GIFT FROM REV. J. E. JOHNSON, WATERLOO, IOWA.

RESOLVED - That the President be instructed to proceed in the matter of securing a gift for the University from Mr. Johnson.

347. GIFT FROM MR. NOTMAN, FOR THE ERECTION OF A FOREIGN HOSPITAL.

After hearing from the President regarding the special contribution which he hopes to secure from Mr. Notman for the express purpose of erecting a hospital for foreigners at Chengtu, it was

RESOLVED - That the President be instructed to proceed in the matter of securing this gift.

348. MIDDLE SCHOOL BUILDING.

RESOLVED - That having received the sum of \$14,760.75 from the Scattergood family for the Middle School Building, and the architect's plans having been approved, we proceed at once to the erection of the building.

349. PLANS FOR LIBRARY BUILDING.

RESOLVED - That we approve the plans for the Library Building as prepared by the Architect.

350. LIBRARY BUILDING.

RESOLVED - That having received the sum of \$15,000. from Mr. B. C. Lamont for the Library Building and the plans having been approved, we proceed at once to the erection of the building.

351. GIFT OF DR. J. ACKERMAN COLES.

RESOLVED - That in accordance with the written request of Dr. J. Ackerman Coles, the donor of the Ackerman Memorial Students' Home Fund, the income from that Fund from time to time be paid over to the Methodist Episcopal Board to be applied in accordance with the wishes of the donor of the Fund, when the Methodist Episcopal Board signifies its willingness to accept the obligation.

352. ORIGINAL LETTERS AND REQUESTS AND DONATIONS.

RESOLVED - That President Beech and Mr. Vaux be a committee of two to assemble and to put on file all original letters from donors of gifts to the University and to record also all actions of the Board of Governors respecting such bequests.

353. PROPRIETY OF PLACING ADDITIONAL BUILDINGS ON THE MAIN CENTRAL PLOT.

RESOLVED - That the Board request the Architect to consider the advisability of a more concentrated arrangement of the buildings on the Central Plot and to submit plans therefore to the Executive Committee.

354. REQUEST TO AMERICAN BAPTIST BOARD FOR SERVICES OF W. R. TAYLOR.

RESOLVED - That we request the Baptist Mission Board for the services of Mr. W. R. Taylor to act as Construction Engin-

eer on the staff of the University, to begin at such date as may be found practicable.

355. DR. C. C. ELLIOTT.

RESOLVED - (a) That the Board of Governors expresses its appreciation that Dr. C. C. Elliott has joined the staff of the University.

(b) That we ask the Church Missionary Society to assume the support of Dr. C. C. Elliott, if practicable.

(c) That we authorize the Treasurer of the University on the field to pay Dr. Elliott's travelling expenses from Paoning to Chengtu, to pay him a monthly allowance for rent and also a monthly salary allowance dating from the time he left Paoning according to the schedule of the China Inland Missions, until such time as the Church Missionary Society can be heard from.

356. ESTABLISHMENT OF THE DENTAL DEPARTMENT.

RESOLVED - That the Board of Governors authorized the opening of a Dental Department in connection with the Medical Department, on the terms already specified by the Executive Committee.

357. RE AN ENDOWMENT FUND FOR THE UNIVERSITY.

The President raised the question of establishing an Endowment Fund in order to meet the growing needs of the University in respect of equipment, etc. After consideration it was

RESOLVED - That the President be requested to prepare a statement of what in his judgment is required for the future development of the University.

358. PROVISION FOR INCREASE IN MAINTENANCE AND EQUIPMENT ACCOUNT.

RESOLVED - That after consideration the Board of Governors recommends to the constituent Boards that they appropriate for this year \$2,500. over the amount previously asked for (\$2,500.) and increase that amount by \$1,000. each year until the budget reaches the sum indicated by the President as necessary for the property maintenance of the University. ✓

359. SCHOLARSHIPS FOR MR. T. P. CHANG AND MR. S. C. YANG.

The question of providing scholarships for Mr. T. P. Chang, Chinese Secretary of the Educational Union, and Mr. S. C. Yang, Principal of the Middle School, Chengtu, was discussed and it was

RESOLVED - That both these cases be referred to the President with power to secure scholarships in each case.

360. PROVISION FOR WORK OF EDUCATIONAL SECRETARY WHILE HE IS ON FURLOUGH.

RESOLVED - That we ask the Friends' Foreign Mission Association for the loan of Mr. Wiggam or Mr. Sawson; and that Mr. Chang be asked to remain at the University until Mr. Wallace's return from furlough.

361. ADDITIONAL CO-OPTED MEMBER.

The Committee on Nominations recommended that Mr. Vincent Massey of Toronto be co-opted as a member of the Board of Governors, to fill the vacancy caused by the resignation of Sir Joseph Flavelle, and it was

RESOLVED - That Mr. Vincent Massey be elected a co-opted member of this Board.

NOTE: Since the meeting of the Board, the Secretary has communicated the action of the Board to Mr. Massey and he has signified his willingness to act as a co-opted member.

362. INCORPORATION OF THE UNIVERSITY.

Mr. James Wood reported on behalf of the special committee on Incorporation.

RESOLVED - That the Board suggests to the Committee on Incorporation that three members from each of the co-operating Boards be included in the document of Incorporation.

After further discussion as to certain modifications necessary, the question was referred back to the special committee, with the understanding that the suggestions of the Board would be embodied in the document of Incorporation and that the Committee would report to the Executive Committee.

363. SECRETARY OF EVANGELISM FOR WEST CHINA.

The Board had before it the recommendation of the Senate (#834) in this connection and after consideration it was

RESOLVED - That this question be referred to the Executive Committee for report to the next meeting of the Board.

364. QUESTION OF SEPARATING THE EXPENSES OF THE EDUCATIONAL UNION FROM THE GENERAL BUDGET OF THE UNIVERSITY.

The Board had before it the recommendation of the Senate on this point; also Mr. Wallace's report.

RESOLVED - That the Board approves the form in which the Budget has been presented this year.

365. BUDGET FOR 1920.

RESOLVED - That the Budget, as presented by the Treasurer, be adopted;

Class I Revenue	Mex.	\$6854.73		
Capital	Mex.	1395.		
	Mex.	\$8249.73	@ 1.50	Gold \$5499.82
Class II Capital				2059.50
				<u>\$7559.32</u>
Also for direct application by the Board of Governors.				7440.68
				<u>\$15000.00</u>

This last item will include salary, rent and travelling expenses of President and Educational Secretary and the necessary expenses of the Board of Governors.

That as heretofore the salary, etc., of the Superintendent of Construction be charged to Building Account.

That the items of Mex. \$1300. available from rents be applied toward cost of indebtedness for cinematograph and dynamo and the Mex. \$3000. from tuition fees be held on the field and drawn as needed for loss of exchange, balance on cinematograph and dynamo and sinking fund, gateway and other similar items.

In addition to the above items there shall be allowed the several sums that may be voted specifically by this Board at this meeting.

366. FUNDS FOR THE COMPLETION OF THE ADMINISTRATION BUILDING.

The Board had before it the request of the Senate for funds to complete the Administration Building.

RESOLVED - That the Secretary in reporting to the Senate inform them that the funds necessary have been provided by Mr. Morrell.

FUNDS FOR GATEWAY.

The request of the Senate was before the Board, but inasmuch as this item is already provided for in the Budget, no further action is necessary.

SITE FOR MIDDLE SCHOOL.

The Senate has reported their decision to place the Middle School on the Wan Property. This item is recorded for information only and no action is necessary.

367. APPOINTMENTS TO SENATE.

RESOLVED - That the following members of the Faculty, nominated for membership on the Senate for 1920, be approved?

P. M. Bayne.	E. R. M. Brecken.	H. L. Canright.
W. M. Crawford.	D. S. Dye.	C. C. Elliott.
S. H. Lijestrant.	G. B. Neumann.	H. D. Robertson.
H. T. Silcock.	R. L. Simkin.	J. L. Stewart.
E. W. Wallace.	A. H. Wilkinson.	Mrs. Carscallen.
H. F. Rudd.	J. Taylor.	

368. QUESTION OF DR. BEECH VISITING ENGLAND.

RESOLVED - That Dr. Beech be requested to proceed to England in accordance with the expressed wish of Dr. Hodgkin and to represent this Board at any meeting of the Friends' Foreign Mission Association.

369. ANNUAL REPORT TO MISSION BOARDS.

RESOLVED - That the President and Dr. Rice prepare an abstract of the report submitted to this Board by the President and that this be used not only as a campaign document in Great Britain, but also as a report from the Board of Governors to the Boards of Missions.

370. FEDERATION OF THE HIGHER UNION CHRISTIAN EDUCATIONAL INSTITUTIONS IN CHINA.

Dr. Goucher raised the question of appointing a committee to consider the advisability of the federation of the Higher Union Christian Educational Institutions in China with a view to a more complete unification of educational work now being carried on in that country by the missionary bodies and the possibility of developing a system of Christian Education for the Chinese Nation.

¹ RESOLVED - That this matter be referred to the Executive Committee for report to the next meeting of the Board.

371. RESOLUTION OF APPRECIATION.

RESOLVED - That we place on record our grateful appreciation of the courtesy and hospitality extended by Victoria College to the Board of Governors; also to the Canadian Methodist Board for the facilities extended by them for the meeting of this Board.

372. LETTER FROM DR. C. B. KELLY RE APPARATUS.

RESOLVED - That the communication read from Dr. Kelly, requesting an appropriation to cover certain apparatus required by him for his work at the Medical College be referred to the President, who after consultation with the Medical Faculty will make a recommendation to the Board of Governors.

373. ATTENDANCE AT EXECUTIVE COMMITTEE MEETING IN LONDON NEXT YEAR.

RESOLVED - That the Executive Committee be authorized to write members of the Boards of the Church Missionary Society and the Friends' Foreign Mission Association with a view to their being present at the meeting of the Executive Committee to be held in London preceding the next annual meeting.

Meeting adjourned, sine die, Dr. Goucher leading in prayer.

SUMMARIES OF THE ACCOUNTS OF GEORGE VAUX, JR.,
TREASURER OF THE WEST CHINA UNION UNIVERSITY,
FOR THE FISCAL YEAR ENDED TWELFTH MONTH 31st, 1918.

ASSETS.

Cash -			\$17,339.25
Subscriptions due -			
American Baptist Foreign Mission Society, Lands & Building.....	\$7,500.00		
American Baptist Foreign Mission Society, Middle School Building Site.....	1,666.66		
American Baptist Foreign Mission Society, 1918 Budget.....	2,500.00	\$11,666.66	
Friends Foreign Mission Association Great Britain and Ireland, Lands & Buildings.....		9,585.39	
General Board of Missions of the Methodist Church, Canada, Land & Buildings. \$7,500.00			
General Board of Missions of the Methodist Church, Canada, Middle School Building.....	5,000.00	12,500.00	
Board of Foreign Missions of the Methodist Episcopal Church, U.S.A. Land & Buildings.....		1,700.00	
B. C. Lamont for Library Building.....		15,000.00	
James Keen.....		2,000.00	
Frank Rider.....		1,000.00	
M. C. Scattergood, Middle School Building.....		<u>1,385.69</u>	54,837.74
Investments -			
Lands and Building Fund.....		2,415.63	
Scholarship Fund.....		800.00	
M. C. Scattergood Fund (Middle School Building).		14,760.75	
Bonds, J. C. Ackerman, Students' Home and Chapel Fund.....		<u>10,000.00</u>	27,976.38
Miscellaneous -			
Land and Building Home Budget 1917.....		940.11	
" " " Field Budget 1917.....		9,214.00	
" " " " 1918.....		<u>14,519.97</u>	24,674.08
			<u>\$124,827.45</u>

LIABILITIES.

Principal Accounts - Land and Building Fund.....	\$28,932.81	
Scholarship Fund.....	975.00	
Middle School Building Site Fund.....	1,666.67	
Scientific and Medical Laboratory Equipment Fund.....	1,000.00	
J. C. Ackerman, Students' Home and Chapel Fund.....	10,000.00	
Summer School Work Fund.....	<u>500.00</u>	\$ 43,074.47

Uncollected Pledges.....	\$54,837.74	
Unexpended Income.....	3,784.96	
Controlling Account -		
Balance January 1st, 1918.....	\$23,230.02	
Budget Receipts.....	8,783.00	
Donations.....	659.63	
Interest on Deposits.....	<u>160.58</u>	
	\$32,833.23	

Less -		
Expenses 1917 Budget.....	\$2,485.85	
" 1918 "	7,011.00	
" Board of Governors		
and Executive Committee.....	99.90	
Expenses General.....	<u>106.21</u>	
	9,702.96	
		<u>23,130.27</u>
		<u>\$124,827.45</u>

CASH ACCOUNT.

1/1/18 - Balance.....\$10,494.12

Receipts -

Remittance on account 1918 Budget.....	\$7,500.00	
Donations.....	659.63	
Matilda Mason Estate for Buildings.....	3,028.18	
Donation for Scholarship Fund.....	150.00	
Board of Foreign Missions of the Metho-		
dist Episcopal Church, U.S.A. Middle		
School Building Site.....	1,666.67	
Land and Building.....	3,000.00	
General Board of Missions of the Metho-		
dist Church, Canada, Scientific and Med-		
ical Laboratory Equipment.....	1,000.00	
Dr. J. A. Coles, Bonds for J. C. Acker-		
man Students' Home and Chapel Fund.....	10,000.00	
Sale of Securities (paid off).....	11,000.00	
M. C. Scattergood Fund, Income.....	658.00	
Land and Building Fund, Income.....	920.00	
Interest on deposits.....	160.58	
Interest on Scholarship Fund.....	48.00	
Girard Trust Company loan.....	2,500.00	
		<u>42,916.06</u>

\$53,410.18

Disbursements -

Sundry Drafts, 1917 Budget.....	215.57	
Balance of 1917 Budget as claimed on field	270.00	
Dr. Joseph Beech's Salary and expenses..	1,980.00	
Sundry expenses Board of Governors, Ex-		
ecutive Committee and Treasurer.....	206.11	
Sundry drafts 1918 Budget.....	4,331.00	
Scholarship Income remitted to field....	48.00	
Remitted to Field, Lands and Buildings..	13,000.00	
Fred. Rountree & Son, professional		
services.....	475.75	
R. G. Ricker, salary.....	1,044.22	
Principal, J. C. Ackerman, Students'		
Home and Chapel Fund.....	10,000.00	
Girard Trust Company, loan repaid.....	2,500.00	
		<u>36,070.93</u>

12/31/18...Balance.....\$17,339.25

LAND AND BUILDING ACCOUNT.

11th Mo. 1916 - Balance.....\$1,237.96

Receipts 1916-17

Board of Foreign Missions of
the Methodist Episcopal Church,
U.S.A.....
Income Account, interest on
investments.....

\$13,666.67

760.00 14,426.67

\$15,664.63

Disbursements 1916-17 -

\$2,500. Southern Railway 4's...
3,000. Toronto Railway.....
Sundry drafts.....
Sundry expenses, Freight, interest, etc.....

2,415.63

3,041.93

9,770.00

434.21 15,661.67

12/31/17 - Balance.....\$ 2.96

Receipts 1918 -

Matilda Mason Estate for Buildings..
Board of Foreign Missions of the
Methodist Episcopal Church, U.S.A.
Middle School Building.....
Lands and Buildings.....
General Board of Missions of the
Methodist Church, Canada, Scientific
and Medical Laboratory.....
Dr. J. A. Coles for J. C. Ackerman
Students' Home and Chapel Fund.....
Investments due and paid off.....
Interest General Investments.....

\$ 3,028.18

1,666.67

3,000.00

1,000.00

10,000.00

11,000.00

920.00 30,617.81

Disbursements 1918 -

Remittance Sundry drafts.....
Fred. Rountree and Son, professional
services.....
R. C. Ricker, salary.....
Bonds, J. C. Ackerman Students' Home
and Chapel Fund.....

\$13,000.00

475.75

1,044.22

10,000.00 24,519.97

12/31/18 - Balance.....\$ 6,097.84

BUDGET RECEIPTS.

Receipts 1916-17

Friends Foreign Mission Association Great Britain and Ireland, 1916 Budget.....	\$2,000.00	
General Board of Missions of the Methodist Church, Canada, 1916 Budget.....	2,000.00	
American Baptist Foreign Mission Society, 1916 Budget.....	550.00	\$ 4,550.00
Friends Foreign Mission Association Great Britain and Ireland, 1917 Budget.....	1,900.00	
General Board of Missions of the Methodist Church, Canada, 1917 Budget.....	1,900.00	
Board of Foreign Missions of the Methodist Episcopal Church, U.S.A. 1917 Budget.....	1,900.00	
American Baptist Foreign Mission Society, 1917 Budget.....	1,900.00	7,600.00
Donations from various constituencies.....		<u>1,572.51</u>
		\$13,722.51

Disbursements 1916-17

Remittances on account of drafts - 1916 Budget.....	\$ 130.00	
General Expenses - 1916 Budget.....	323.81	
Salary Wallace - 1916 Budget.....	937.50	
" R. C. Ricker - 1916 Budget.....	425.00	
Expenses Dr. Joseph Beech - 1916 Budget.....	110.64	
Expenses Stubbs - 1916 Budget.....	133.43	
Cablegrams, etc. - 1916 Budget.....	8.72	
Dr. Ricker's return expenses.....	450.00	
Salary, R. C. Ricker 1917 Budget.....	100.00	
" and expenses, President - 1917 Budget.	2,134.74	
Sundry drafts - 1917 Budget.....	3,158.23	
Dr. Joseph Beech's expenses - 1917 Budget.....	251.98	
Miscellaneous items - 1917 Budget.....	25.32	
Expenses Board of Governors and Treasurer - 1917 Budget.....	776.34	
Dr. Joseph Beech's expenses - 1918 Budget.....	700.00	9,665.71
4/31/17 - Balance.....		\$ 4,057.80

Receipts 1918 -

General Board of Missions of the Methodist Church, Canada, 1918 Budget.....	\$2,500.00	
Board of Foreign Missions of the Methodist Episcopal Church, U.S.A. 1918 Budget.....	2,500.00	
Friends Foreign Mission Association Great Britain and Ireland, 1918 Budget.....	2,500.00	\$ 7,500.00
Donations from various Constituencies.....		<u>659.63</u>
		\$12,217.43

Forward \$12,217.43

Disbursements 1918 -

Sundry drafts, 1917 Budget.....	\$...215.57	
Balance of 1917 Budget, as claimed on field.....	2,270.28	
Sundry drafts, 1918 Budget.....	4,331.00	
Dr. Joseph Beech's salary and expenses, 1918 Budget.....	1,980.00	
Sundry expenses Board of Governors Executive Committee and Treasurer.....	206.11	<u>9,002.96</u>

2/31/18 - Balance.....	\$ 3,214.47	
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Received on account of 1919 Budget.....	625.00	
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\$ 3,839.47

Balance as shown.....\$3,839.47

Due from American Baptist

Mission Society..... 2,500.00

\$6,339.47

M. C. SCATTERGOOD, MIDDLE SCHOOL BUILDING FUND.

Receipts 1916-17
Donation from Mrs. Scattergood on account of subscription \$17,500.00
Interest on investments 1917..... 554.00 \$18,054.00

Disbursements 1918
\$5,200. Wheeling & Lake Erie Purchased..... \$ 4,992.00
5,000. Wabash Railroad Purchased..... 4,781.25
5,000. Mahoning & Shenango Purchased..... 4,987.50
Accrued interest on above..... 97.69 \$14,858.44

12/31/17 - Balance..... \$ 3,195.56

Receipts 1918
Interest on Investments..... \$ 658.00

12/31/18 - Balance..... \$ 3,853.56

SCHOLARSHIP PRINCIPAL.

Nov. 16 - Balance..... \$ 25.00
Received
Donation 1918..... 150.00

12/31/18 - Balance..... \$ 175.00

SCHOLARSHIP INCOME.

Receipts 1916-17
Interest on Investments..... \$ 56.00
Receipts 1918
Interest on Investments..... 48.00 \$ 104.00

Disbursements
Remitted to Field 1918..... 48.00

12/31/18 - Balance..... \$ 56.00

CHINESE BOYS FUND.

Receipts 1917
Donation..... \$ 87.50

GENERAL FUND.

11th Mo. 1916 - Balance..... \$ 2,886.89
Receipts 1917
Interest on Deposits..... 182.41

12/31/17 - Balance..... \$ 3,069.30

Receipts 1918
Interest on deposits..... 150.58

12/31/18 - Balance..... \$ 3,229.88

INVESTMENTS.

MARIA C. SCATTERGOOD MIDDLE SCHOOL BUILDING FUND.

\$5,200. Wheeling & Lake Erie Railroad Equipment 4's cost	\$4,992.00	
5,000. Wabash Railroad 4's cost.....	4,781.25	
5,000. Mahoning & Shenango 5's cost.....	4,987.50	\$14,760.75

GENERAL FUNDS.

(Lands & Buildings.)

\$2,500. Southern Railway Dividend Scrip 4's cost.....	\$ 2,415.63
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SCHOLARSHIP FUND.

8 shares Cities Service Company, Preferred.....	800.00
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J. COLES ACKERMAN STUDENTS' HOME AND CHAPEL FUND.

\$1,000. Pacific Railway of Mississippi 1st 4's (valued)...	\$1,000.00	
1,000. Colorado Industrial Company 5's (valued).....	1,000.00	
8,000. Columbus & Hocking Valley Railroad 4's (valued)...	8,000.00	\$10,000.00

Investments as per Trial Balance.....	\$27,976.38
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SUMMARY OF CASH BALANCES.

as of 12/31/18.

Land and Building Account.....	\$6,097.84
Budget Account.....	3,839.47
M. C. Scattergood Middle School Building Account.....	3,853.56
Scholarship Principal Account.....	175.00
Scholarship Income Account.....	56.00
Chinese Boy Fund Account.....	87.00
General Fund Account.....	3,229.88

Cash balance as per Trial Balance.....	\$17,239.25
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E. & O. E.

Respectfully submitted,

"George Vaux, Jr."

Treasurer.

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BOARD OF GOVERNORS, WEST CHINA UNION UNIVERSITY.

Meeting of the British Members, held at the C.M.S. House,
12th December 1919.

(NOTE: The meeting was convened in order to consider the minutes of the Board of Governors held at Toronto, Sept. 11.12, 1919, and to confer with Mr. Mornay Williams and Dr. Joseph Beech, who were on a visit to England.)

PRESENT:

Church Missionary Society:

Rev. F. Baylis (in the Chair).
Rev. Canon E. Price Devereux.
Dr. Herbert Lankester.
Rev. - Cook (West China).

Friends' Foreign Mission Association:

Mr. James Edmund Clark.
Mr. R. Wilson Harris.
Dr. Henry T. Hodgkin.
Mr. Albert J. Crosfield.
Mr. Richard H Smith.
Dr. C. M. Stubbs (West China).

Also Mr. Mornay Williams (Chairman of Executive Com.)
D Dr. Joseph Beech (President of the University).

1. The meeting was opened with prayer by the Rev. Canon E. Price Devereux.
2. Mr. Mornay Williams gave a short resume of the Meeting of the Board of Governors held in Toronto.
3. Dr. Joseph Beech gave an abstract of his report to the Board.
4. In considering the need for men and money referred to in minutes 326, 327, 328, 333, 334, & 358, Dr. H.T. Hodgkin pointed out that, in his view, the whole question of equal share in the responsibilities of the University should be considered in the light of the altered circumstances arising out of the war. The Rev. F. Baylis supported the view taken by Dr. Hodgkin. The following minute was adopted.
5. In reference to Minutes 326-8, 333, 334 & 358, of the Board of Governors, we observe that it is assumed that we shall proceed on the principle of equal contributions of money from the co-operating societies, though this principle is not applied to staff. We do not think that the inability of any one Society to meet fresh demands should hold back the progress of the University, or should be regarded as showing any lack of enthusiasm on the part of such Society. We hesitate, therefore,

to accept the principle of equal financial share in all forward movements, but believe that the opposite principle already accepted in regard to staff should be applied also to finance. We believe the right principle is that each Society should do its utmost as it is prospered by God, and that those who have the privilege of giving more at any particualar time should gladly do so, recognizing that the financial is not the only kind of contribution, and that the more any one Society puts in, whether in men, money, prayer, or in anyother way, the more that Society's work will benefit. Any rule of fixed proportions will, in our view, fall short of the highest ideal of co-operative effort for the Kingdom of God.

6. It was proposed that the next meeting of the Board of Governors should be held in England on the 23, 24 & 25 June. Dr. H.T.Hodgkin and the Rev. F. Baylis were appointed to act as a committee on arrangements, and also to consult with Dr.Beech in reference to his return visit to England. Informa- tion to be sent to the Executive Committee.

7. Referring to the 348th minute, the Architect informs us that the cost of erecting the Middle School building will be considerably more than the amount given by the Scattergood family.

We conclude that the minute was intended to authorise proceeding with the building, so far as there was money in sight, in which case we agree to the proposal.

Dr.Beech was asked to approach the Scattergood family and inform them of the situation. He was also asked to clear up the point of the purchase of the land raised in the 217th minute of the Board of Governors.

8. We approve the principle of the incorporation of the University, but ask the Executive Committee to defer final action until there has been a further opportunity for the consideration of the subject by the full Board of Governors at the meeting proposed to be held in June.

BOARD OF GOVERNORS

WEST CHINA UNION UNIVERSITY.

Minutes of Meeting held in London, England, 1st & 2nd. July 1920.

FIRST SESSION.

The Annual Meeting of the Board of Governors of the West China Union University was held at The Queen's Hotel, Upper Norwood, London, England, on 1st & 2nd. July 1920.

The first session began at 9.30. a.m., Dr. J.F. Goucher was in the Chair, and led in prayer.
(Each subsequent sitting was opened with prayer. Several members of the Board shared in this service.)

The following members were present:-

American Baptist Foreign Mission Society.

Mr Mornay Williams.

Board of Foreign Missions of the Methodist Episcopal Church, U.S.A.

Rev. J.F. Goucher, LL.D.

General Board of Missions of the Methodist Church, Canada.

Rev. James Endicott, D.D.

Church Missionary Society, Great Britain & Ireland.

Rev. F. Baylis, M.A.

Rev. Cyril B.B. Bardsley, (in place of Canon Devereux.)

Friends' Foreign Mission Association.

Mr. J. Edmund Clark, B. Sc.

Mr. Frederic Rowntree (in place of Mr. H. Wilson Harris)

Henry T. Hodgkin, M.A., M.B.,

President of the University: Rev. Joseph Beech, D.D.,

Co-opted Member: Mr. Vincent Massey.

Corresponding Member.

Henry T. Silcock, M.A., Vice-President of the University, was present by invitation as a Corresponding Member of the Board:-

Minute Secretary.

Herbert H. Catford of the F.F.M.A., was present by invitation and was appointed Minute Secretary.

Apologies for Absence.

Apologies for absence were received from

Rev. Wm. North Rice.

Canon Devereux.

Rev. J.H. Franklin.

H. Wilson Harris, M.A.,

Rev. Frank Anderson.

William O. Grantz.

The Hon. N. I. Rowell.

Sir Michael E. Sadler.

(2)

COMMUNICATIONS.

Communications were received from the following:-

Dr. J.L. Stewart,	Vice President of University.
R.J. Davidson,	Secretary of Senate.
R.L. Simkin,	Treasurer of Senate.
R.C. Ricker,	Superintendent of Construction.
E.W. Wallace,	Secretary of Educational Union.
W.R. Morse,	Dean of the Medical Faculty.
Dr. Clifford M. Stubbs,	
Dr. J.H. Franklin,	American Baptist Foreign Mission Society.

374. MESSAGE TO SIR MICHAEL E. SADLER, K.C.S.I.

RESOLVED - That a telegram be sent to Sir Michael E. Sadler expressing our regret at his unavoidable absence and asking whether he could see Dr. Goucher, our Chairman, before he returns to the United States.

(Note. It proved impracticable to arrange for an interview.)

375. HOURS OF MEETING.

RESOLVED - That the hours of meeting be as follows:-

9.30 a.m. to 12.30 p.m.

2.30 to 6.30 p.m. (with an adjournment of half an hour for Tea)

376. ORDER OF BUSINESS.

RESOLVED on the recommendation of the Executive Committee That Items 13 to 17 in the Agenda be taken on Friday, and that in the meantime Item 17 be referred to the following for consideration and report:-

Dr. Joseph Beech,
Dr. James Endicott,
Dr. Henry T. Hodgkin,

(The following are the Items referred to:-

13. Report of the Treasurer of the Senate

14. " " " " " " Board of Governors.

15. Borrowing of Money in China: Report Action.

16. Consideration of general Financial Position with special reference to the position of various Boards.

17. Budget for 1921 to be presented to the Boards.)

377. EXECUTIVE COMMITTEE.

The Executive Committee reported having gone through the Agenda, and that it would bring forward recommendations in due course.

(3)

378. REPORT AS TO CABLEGRAMS.

Dr. James Endicott reported having dispatched a cablegram to the Senate ~~authorizing~~ them to draw \$7,500 Gold to repay loan re Middle School land. Also the following cablegram as to additional builders for the University, after consultation with Dr. Hodgkin and Mr. Mornay Williams:- "Advise Taylor, part time Morrison, best solution Chengtu builders".

RESOLVED - That these cablegrams be confirmed.

379. REPORT OF THE SENATE.

The report of the Senate of the West China Union University, forwarded by Dr. J.L. Stewart, was presented by the Secretary. This was supplemented by Henry T. Silcock, M.A., Vice President of the University. Action on the items referred to therein was deferred until they are reached on the Agenda.

380. REPORT OF THE PRESIDENT.

The report of the President of the University was presented by the President, Dr. Joseph Beech. Action on the items referred to therein was deferred until later in the Agenda.

381. DR. BEECH'S VISIT TO ENGLAND.

Henry T. Hodgkin supplemented the reference in the President's report to Dr. Beech's visit to England and the way in which it stimulated interest in the University, and particularly the Friends College, towards which some substantial financial help has been received. His visits to some centres have been followed up by Dr. C.M. Stubbs and Henry T. Silcock. Rev. F. Baylis has added information as to the share of the Church Missionary Society in the effort made by Dr. Beech.

382. BUDGET FOR SECRETARY OF EDUCATION.

A memorandum on matters connected with the Budget for the Secretary of Education, received from Mr. E.W. Wallace, was referred to the Committee on Finance.

383. REPORT OF THE SECRETARY OF EDUCATION.

The report of the Secretary of Education received from Mr. E.W. Wallace, was read by the Secretary. Action on the items referred to therein was deferred until these are reached in the Agenda.

(4)

SECOND SESSION.

The Board re-assembled at 2.30 p.m. on Thursday 1st July 1920.

384. ARCHITECTS REPORT.

The report of the Architect was presented by Mr. Frederic Rowntree. Action on the items referred to therein was deferred until these were dealt with in connection with the consideration of other Reports.

385. REPORT OF THE SUPERINTENDENT OF CONSTRUCTION.

The Report of the Superintendent of Construction was presented by the Secretary. Action on the items referred to therein was deferred until later.

386. THE MIDDLE SCHOOL.

(1) RESOLVED That we ask the President to bring before the Scattergood family the fact that increased cost of building will probably involve an addition of say \$20,000 above the amount so generously provided by them for the Middle School Building.

(2) Further, that in the event of the sum provided for land and buildings for the Middle School being insufficient we decide to forward to the four Boards concerned a full statement of the whole position, restating the existing relation of the Board of Governors to the Middle School.

(3) That, at the same time, we should state to the Boards our sense of the urgent need of the new buildings for the Middle School, on the scale proposed, being erected at the earliest possible moment, if the work of the University, is to be proceeded with.
(See also Resolution No. 424.)

(4) That we commit to the President and Dr. Hodgkin the preparation of a brief and convincing statement of the position for presentation to the Boards.

(5) That we consider that the time has come to recognize the fact that the Board of Governors in undertaking any responsibility for administering the funds entrusted to them by the Boards for the Middle School are practically compelled to make arrangements for the curriculum and for providing the foreign staff. In so far as other expenses are concerned it seems to us that the aim should be to make the school self-supporting, as it has been mainly in the past.

(5)

We suggest that any deficit in current account be met, if necessary, by the Boards in proportion to the number of students from each, as heretofore.

(c) That we definitely delimit the area for Middle School work and ask the Senate to make recommendations as to the precise delimitation, and further that we do not see our way to any considerable enlargement of the size or general scope of the Middle School, at present.

387. LANGUAGE SCHOOL: BOARDS TO BE INFORMED OF ACTION TAKEN.

We have had before us the Resolutions of the Senate requesting the Board of Governors to grant \$10,000 (local) for the erection of kitchens etc., which could ultimately be used as residences for Chinese Teachers on the Middle School Staff, but in the meantime be used by language students.

RESOLVED that the schemes for the Language School and accommodation for the language students be referred back to the Senate for further consideration, with the hope that the whole question of the location and character of the language School might come up for consideration, if possible at the West China General Conference, before any permanent buildings are erected, with a view to ascertaining the attitude of the Missions represented.

The Boards of the Missions concerned are to be at once informed of this action.

388. DEATH OF DR. O.L. KILBORN.

We decide to send a message of sympathy to Mrs. O.L. Kilborn upon the death of her husband. H.T. Silcock is asked to draft a suitable message for consideration at a later sitting.

389. RESIDENCE FOR PRINCIPAL OF MIDDLE SCHOOL.

RESOLVED - That the Architect in consultation with the Senate, be asked to prepare plans for a house for the Principal of the Middle School and that reference to this matter be included in the statement made to the Mission Boards.

(See resolution 386.)

390. APPOINTMENT OF SECRETARY TO THE PRESIDENT.

RESOLVED - That we express our appreciation of the action of Miss Gladys L. Peebles in resigning a position at superior salary to become Secretary to the President. We note that she has been accepted by the Methodist Episcopal Board, and approve the action taken.

0777

(3)

391. SUGGESTED BUSINESS OFFICE FOR UNIVERSITY

RESOLVED that the Committee on Budget be asked to consider the proposal made in the President's Report for the establishment of a Business Office for the University.

392. CABLEGRAM FROM METHODIST EPISCOPAL BOARD OF FOREIGN MISSIONS, N.Y.

The following cablegram has been received to-day:-

New York 30th June

"Board agrees item 328 loan, 333 staff, 344 furlough, item 358 subject Governor's review.
North"

393. UNIVERSITY STAFF: TEACHER OF ENGLISH.

RESOLVED - That the Senate be authorized to engage a teacher of English for two years, if a suitable candidate can be found in China.

394. MEDICAL STAFF.

Report is made that the C.M.S. have appointed Dr. Elliott to the University staff as from September 1919 but without pledging themselves to send out a medical man if and when Dr. Elliott should have to withdraw.

THIRD SESSION.

The Board reassembled at 9.30 a.m. on Friday 2nd. July 1920.

395. STAFF.

The President reported with regard to the following list of Staff needs supplied by the Senate (see Section VII in their Eleventh Annual Report to the Board of Governors):-

ENGLISH.

(1) The teaching of English will be provided for for the time being, if we can have the services of Mr. Leonard Wigham of the F.F.M.A. and the temporary help already agreed. (See Resolution 393.)

The permanent teachers will we hope be Mr. Dudley Phelps and Mr. Hohn Prince, supplied respectively by the Baptist and Methodist Episcopal Boards.

(7)

MEDICINE.

(2) Dr. Leslie Kilborn is under appointment by the Canadian Methodist Church with the assumption that he will go out to the Field next year, to join the University staff.

There is a possibility of a Dentist going out under the F.F.M.A. within a year or so. It is thought that he will be qualified to take part in teaching the preliminary medical subjects.

GEOLOGY.

(3) For this year it is hoped to have the services of Prof. Hubbard, for at least several months. The need for a permanent member of staff still remains.

EDUCATION.

(4) Mr. Warren Dudley of the Methodist Episcopal Board is under appointment. We foresee the need of another teacher in this Department before long. Mr. E.W. Wallace is on furlough. Dr. Rudd may be leaving on furlough in January. Mr. H.T. Silcock may not be able to get back until the Spring of next year.

There is danger of collapse in this department if further help is not provided.

We think that an effort should be made to retain Dr. Rudd for a further period, and to secure the services of Mr. Brown of the Canadian Methodist Mission in Chungking. Possibly Mr. D.S. Keen could give part of his time to the work. If the need cannot be met in one or other of these ways, it may be necessary for the Senate to secure a Chinese teacher.

HISTORY AND POLITICAL ECONOMY.

(5) In the autumn of 1921 it is hoped that Mr. Larkin, of the American Methodist Episcopal Church, will be ready to go out. We think that there would be considerable advantage in his being appointed by the American Methodist Board and ask the President to approach that Board, also the Wesleyan University and Mr. Larkin in the matter. It is understood that this action should be so taken as to leave the door open to a direct relation to the Wesleyan University if and when this may be desired. The President is asked to report the result of his action to the Executive Committee.

(8)

396. F.F.M.A. and Staff Needs.

RESOLVED - That we bring before the F.F.M.A. the urgent need of additional staff at the University for the next two or three years and ask them to appoint Mr. Leonard Wigham to the University immediately on his return from furlough. We see no other way of meeting the need of the Department of English for the next two years, though there are men now under appointment who will be ready shortly.

397. C.M.S. AND STAFF NEEDS.

RESOLVED - That we ask the Committee of the C.M.S. and bring before their West China Mission for favourable consideration the need for some person to take the place of Mr. Wilkinson on the University Staff while he is on furlough.

398. Dr. Rudd and Faculty of Education.

RESOLVED - That we bring before Dr. Rudd the urgent need of the Faculty of Education and ask him if he can make arrangements to continue his work in the Faculty till others can return to take over the responsibility. The matter is referred to the President for action.

399. C.M.M. BOARD AND STAFF NEEDS.

Whereas the Board were under the impression that Mr. Horner Brown was to be appointed to the University for the School of Education on his arrival, but conditions on the field having required his temporary services at Chungking, be it RESOLVED - That we bring to the notice of the C.M.M. Board the situation in the School of Education and respectfully request them to make efforts to permit Mr. Brown to take up his place at the University and that we further request, that Dr. Service who has rendered such valuable service in creating interest in the University Medical School in Canada be appointed to the Medical School on his return to the field.

400. APPRECIATION OF THE WORK OF DR. SERVICE.

RESOLVED - That we express to Dr. Service our appreciation of his fine work that he has done in the interest of the Medical and Dental College and express the hope that he will soon be back at Chengtu to continue his service there in forwarding this work.

0780

(9)

401. THE MISSION BOARDS AND STAFF NEEDS.

RESOLVED - That we draw the attention of the Boards to the following needs. We shall be glad to be informed of the prospect of any Board being able to supply men for these posts:-

A teacher of medicine in one of the following departments:-

- (a) Bacteriology and Pathological Histology.
- (b) Internal Medicine.
- (c) Pathology, Embryology and Histology - Normal.
- (d) Eye, Ear, Nose and Throat.
- (e) Pharmacology and Toxicology.
- (f) Public Health.

A teacher of Geology.

402. A.B.F.M.S. and Mr. W.R. Taylor's services as Builder.

We have learned with great satisfaction that there is some possibility of Mr. W.R. Taylor being appointed to the University as a builder and we bring the matter before the A.B.F.M.S. for their favourable consideration.

403. THE NEED FOR A BURSAR.

With reference to the need for a Bursar (referred to in Section VII of the Report of the Senate), RESOLVED - That we approve of such a man being engaged and ask the Senate to take steps to find someone for this post, and to approach the Mission to which he is or may be attached asking that he may be set free for this work. We think he should be regarded as part of the quota of that Mission on the staff of the University, even though not engaged in teaching.

This appointment should not be confused with the post of Business Manager for the buildings, the latter functions being regarded as temporary rather than as a permanent part of the University.

404. REMAINING BUSINESS.

We appoint the Chairman and Secretaries to make suggestions to our next sitting for the best use of the remainder of our time at this meeting.

405. NOMINATION COMMITTEE.

We appoint Mr. Mornay Williams, Rev. F. Baylis and Mr. J.E. Clark to nominate Co-opted members, the Executive Committee and Officers for the ensuing year.

SPIRITUAL RESULTS OF THE WORK OF THE UNIVERSITY.

At the invitation of the Board, Henry T. Silcock, Vice-President of the University, has spoken on some of the Spiritual Results of the Work of the University. He has dwelt upon four ways in which the effect of the work has found expression:-

It has led to the Students, even those who are non-Christians, definitely thinking of God and the Christian faith. A large number of the Students engage in practical social service and Christian work of various kinds. In regard to patriotism, the international ideal has been held up before the Students, and the possibility of all nations contributing to the extension of the Kingdom of God. Lastly there has been awakening and strengthening of the spiritual life of individual students, and the building up of the Christian Church. Practically the whole student body of the University (apart from the Middle School) is Christian

FOURTH SESSION.

The Board re-assembled at 2 p.m. on Friday, 2nd. July 1920.

407. THE BUDGET.

The Committee appointed to consider the Budget present a report, containing six recommendations which are adopted. (See Resolutions 408 - 413.)

408. BUDGET 1921.

RESOLVED - That the Budget for 1921 be accepted as follows:
Senate budget loss \$1500 equipment
\$1000 gain on exchange.

	2500	17500
Supplementary		
E.W. Wallace		
New York.	500	
Furniture.	250	
Allowance		
as per code o.g.		
(2 years.)	550	1300
J. Beech travelling		3000
Office equipment		700
Teacher of English (temporary)		1500
		<u>\$ 24000</u>
		=====

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REQUEST TO BOARDS FOR CONTRIBUTION TOWARDS BUDGET.

RESOLVED - That each Board be asked to supply \$6000 towards the Budget for 1921, with the understanding that for this year anything granted by the C.M.S. will in the first place be in relief of F.F.M.A. contribution, and anything beyond this should go towards meeting the items reduced as compared with need viz:- equipment \$1500 and Physical director \$1100 ✓

410. SCHEME FOR BORROWING MONEY.

RESOLVED - That the scheme for borrowing money be abandoned (See Resolutions 323, 327, 328.)

411. E.W. Wallace's furlough.

RESOLVED - That detail arrangements for E.W. Wallaces furlough should be referred to Executive Committee with power.

412. ARCHITECT TO FURNISH TREASURER WITH ACCOUNTS.

RESOLVED - That the Architect be requested to furnish the Treasurer with an account of moneys due to him in reference to each of the various buildings and amounts received on account of each building to date.

413. DISTRIBUTION OF FINANCIAL RESPONSIBILITY: RECOMMENDATIONS FOR BOARDS.

RESOLVED - That having considered the resolution on distribution of financial responsibility passed by the meeting of British members of the Board of Governors on 12th December 1919 we submit to the Boards the view that while considerable differences in the amounts of contributions made by each society for capital expenditure (on building, endowment, equipment, etc.) and for salary of staff is quite consistent with our joint work in the University yet it is important to maintain the principle of equal payments for annual maintenance. In the event however of one or more boards being placed under quite exceptional circumstances of difficulty in raising their proportion, the budget be framed so that all Boards shall contribute equally on a minimum basis, a supplementary budget being submitted for acceptance by such Boards as may be able to contribute above the minimum. It should be understood, however, that even if additional amounts are asked for from some Boards it should not be beyond the amounts asked for by minute 358 of 11 - 12 September 1919. The above refers to the original four Boards and any other Board coming in as full partners. ✓

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414. ATHLETIC DIRECTOR.

RESOLVED - That we recognize the need for a Director of Athletics and approve of the endeavour to secure the services of Mr. Wu, a Chinese Student, now in the United States, subject to special funds being provided, as it is impossible to cover the necessary amount by the ordinary budget this year.

415. TREASURER'S REPORT.

RESOLVED - That a copy of the Treasurer's Report, when received be appended to these minutes.

416. PROPOSED ENDOWMENT FUND; REPORT TO BOARDS.

RESOLVED - That we report to the other Boards the fact that the M.E. Board has included \$200,000 in its centenary fund by way of endowment on behalf of the University, in the hope that other Boards may be able to take steps leading to additions to the endowment fund from time to time, receipt of which will we trust enable us in due time to carry on the work without charge to the Boards for annual maintenance.

417. PROPOSED ENDOWMENT OF CHAIR OF PRACTICAL AND VITAL RELIGION.

The President reports that Dr. J.E. Johnson has offered to endow a Chair of Practical and Vital Religion. It would be provided through the Methodist Episcopal Board.

RESOLVED - That we ask the President to express our deep appreciation of the generous proposal of Dr. J.E. Johnson and to assure him that the provision of such a Chair is in full accordance with the purposes we have in view for the University and meets one of the great needs that we have had before us.

418. SCOPE OF PROPOSED NEW CHAIR IN RELIGION.

RESOLVED - That we refer to the President for consultation with Dr. J.E. Johnson and afterwards with the Senate the delimitation of the scope and objects of the proposed chair asking for a report for the meeting of the Board of Governors next year.

419. AMOUNT OF INCOME REQUIRED TO FOUND A CHAIR IN THE UNIVERSITY.

RESOLVED - That G\$2500 a year be regarded as the minimum income for a chair in the University.

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GIFTS TO THE UNIVERSITY.

Dr. C.M. Stubbs reports that Prof. Miles Walker, M.A., D.Sc. of the College of Technology, Sackville Street, Manchester, has presented the University with a $\frac{3}{4}$ kilswatt petrol-electric generator, that the Metropolitan-Vickers, Co. Ltd., Manchester, have presented a small 110 volt Direct Current Generator. Mr. J.E. Clark has now kindly offered a set of 10 storage cells. RESOLVED - That we gratefully accept these valuable gifts and adopt resolutions of appreciation as under,

Further, that we agree that the cost of sending out the above machines and cells may be defrayed from Capital Account.

421. APPRECIATION OF GIFTS OF ELECTRICAL APPARATUS.

RESOLVED - That we express our hearty thanks to Professor Miles Walker, M.A. D.Sc. and the Metropolitan-Vickers Co, Ltd., Manchester, for their generous gift of electrical apparatus

422. APPRECIATION OF GIFT OF STORAGE CELLS.

RESOLVED - that we express our hearty thanks to Mr. J.E. Clark for his generous gift of storage cells for use in connection with the above mentioned apparatus.

423. PURCHASE OF PETROL-AIR GAS MACHINE.

RESOLVED - That we authorize the Treasurer of the Board to charge to Plant account the amount of Gs/1000 paid to Dr. C.M. Stubbs for a petrol-air gas machine.

424. THE MIDDLE SCHOOL.

RESOLVED - That we authorize the building of the central block of the Middle School, without wings, and approve the Lay Out proposed by the Architect, including a site for the Principal's House. Further details are left for settlement by the Executive Committee.

425. THE LIBRARY BUILDING.

RESOLVED - That we authorize the Architect to proceed with the detailed plans for the Library Building.

426. THE MEDICAL BLOCK.

The Architect submits revised plans for the Medical Block, embodying suggestions by the Medical Committee in Toronto and Dr. Service. RESOLVED - That we authorize the preparation of the detailed plans and the erection of the building of the Medical Block, subject to the approval of the Senate, and of Dr. Service.

427. THE BIOLOGY BUILDING.

Plans of the Biology Building have been presented by the Architect. RESOLVED - That we authorize the erection of the centre and one wing, subject to the approval of the Senate and the donor. Detailed drawings are to be prepared by the Architect.

428. THE PRESIDENT'S HOUSE.

The Architect submits plans for the President's Official Residence. RESOLVED - That these be approved and that they be sent out to the Field for Estimates which are to be submitted to the Executive Committee. We authorize the Executive Committee to proceed with the building at their discretion, also to decide as to the site, subject to recommendation by the Senate.

429. PROVISION OF FUNDS FOR PRESIDENT'S OFFICIAL RESIDENCE.

Whereas a residence is needed immediately for the President since all available residences at the University are occupied, and whereas no funds are in hand for this purpose and it is therefore necessary to seek a special donor, be it RESOLVED - That we ask Dr. Beech to use his best efforts to discover a donor of the funds necessary to build the President's official residence.

430. FUNDS FOR BUILDINGS: INFORMATION FOR BOARDS.

RESOLVED - That we inform the Boards that we have in hand a programme for the erection of buildings urgently needed for the University, towards which we have received special gifts which under the conditions prevailing before the War would have covered a good deal of the cost. We have in hand a sum which we think will meet these needs for this year. We ask the Boards to be prepared to provide further funds for building in a year's time.

The buildings referred to above are:-
The Middle School, the Biology Building, and the President's House.

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RESIDENCES FOR CHINESE TEACHERS

We have received the suggestions of the Senate in regard to Residences for Chinese Teachers. RESOLVED - That we ask the Senate to report on the whole subject to our meeting next year.

FUNDS FOR THE PURCHASE OF LAND: SUGGESTIONS TO BOARDS,

With reference to Resolution 323 of last year's meeting report is made that the American Baptist Foreign Mission Society and the Board of Foreign Missions of the Methodist Episcopal Church have expressed their willingness to give \$15,000 each for the purchase of land subject to each of the co-operating Missions giving the same amount. The Canadian Methodist Mission has promised \$5,000 on the same condition. The representatives of the F.F.A. inform us that in the present state of the finances of the Association they regret that they see no prospect of their Board being in a position to make a grant for this purpose at present.

RESOLVED - That under these circumstances we hope that the three Boards that have promised contributions may waive the restrictive clause attached thereto so far as to place twenty per cent of these sums at the disposal of the Board of Governors for the purpose indicated.

433. BUILDERS: QUESTION REFERRED TO BOARDS AND EXECUTIVE.

The erection of the following buildings is already in hand or will shortly be commenced:-

- The house of the Superintendent of Construction.
- The Middle School.
- The Biology Building.
- The President's House.

To oversee the erection of these buildings we have at present only Mr. R.C. Ricker and Mr. Taylor available, and Mr. Ricker is due to leave for furlough in January 1922. Two other buildings may be ready for erection then: namely the Medical Block and the Library.

RESOLVED - That we do our utmost to secure another builder, and refer the matter to the Boards and to the Executive with power.

434. RELATION OF BUILDERS TO ONE ANOTHER.

RESOLVED - That we refer to the President and the Architect, in consultation with the Executive, the question of working out a scheme for the relation of builders to one another, in the light of the men available.

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435. PROPOSED TABLET IN ADMINISTRATION BUILDING.

RESOLVED - That we refer to the President and Architect the question of the form and position of the proposed tablet for the Administration Building.

436. THE QUESTION OF TRADE SCHOOLS.

The Report of the President has brought before us the great openings in West China for Trade Schools, for such industries as Boot and Shoe Making, and Photography, also the cultivation of silk-worms and the development of the silk industry. In speaking to the subject he has emphasized the importance of sending out boys from the University able to support themselves in ways useful to the community. He suggests that we should experiment in the directions mentioned above.

We recognize the importance of vocational training and the desirability of ultimately having some such work as Dr. Beech has indicated as part of the work of the University.

RESOLVED - That Dr. Beech be asked to write out the statement that he has put before us to-day, and in consultation with the Senate to prepare a scheme for consideration by the Board at some future date.

The opinion has been expressed by some members that for the next few years the need is for constructive thought to be given mainly to the development of the present programme of the University. Possibly the suggested Trade Schools might be started independently of the University, and under no circumstances should immediate action in this matter be taken by the University.

Conditions did not permit of full discussion of the subject.

FIFTH SESSION.

The Board reassembled at 8.30 p.m. Friday, 2nd July 1920.

437. SECRETARY FOR EVANGELISM.

With reference to the 363rd. Minute of last meeting of the Board of Governors, the annexed minute is received from the Executive Committee.

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minute 437 continued.

RESOLVED - That the recommendation be adopted.

RESOLVED - That whilst in the fullest possible sympathy with the idea of the appointment of an Evangelistic Secretary for West China the Executive does not think that his appointment and supervision fall within the functions of the University. At the same time they hope that the Senate may be encouraged to make arrangements so that the person so appointed shall be in close and friendly relation to the University.

438. SUGGESTED OFFICE IN NEW YORK.

The President has brought before us the great advantage that it would be if the University were to have an Office in New York.

RESOLVED - That Dr. Beech be asked to give some further consideration to the proposal and to report to the Executive, which is given power to act.

439. RESIGNATION OF MR. JAMES WOOD FROM EXECUTIVE.

RESOLVED - That we accept Mr. James Wood's resignation of his position on the Executive Committee, but express the earnest hope that he will continue to serve as a co-opted member of the Board.

440. CO-OPTED MEMBERS.

RESOLVED - That the following be added as Co-opted Members of this Board:-

Rev. Cyril C.B. Bardsley, Secretary of the Church Missionary Society.

Ross A. Hadley, Secretary of the American Friends' Board of Missions.

The following will therefore be the Co-opted Members

Sir Michael E. Sadler, K.C.S.I.

Prof. Wm. North Rice,

Rev. J.H. Franklin,

Mr. George Vaux, Jnr.,

James Wood,

Mr. Vincent Massey,

Rev. Cyril C.B. Bardsley,

Ross A. Hadley,

441. APPOINTMENT OF OFFICERS AND EXECUTIVE.

The Nomination Committee present a report proposing Officers and Executive for the ensuing year.

RESOLVED - That the following be elected:-

(a) Officers.

Chairman.	Rev. John Franklin Goucher, D.D.LL.D.,
Vice-Chairman.	Sir Michael E. Sadler.
	Hon. Newton Wesley Rowell, K.C., M.P.
Secretaries.	Rev. James Endicott.
	Henry T. Hodgkin.
Treasurer.	George Vaux, Jnr.,

(b) Executive Committee.

Mr. Mornay Williams, M.A., LL.B.
Rev. Frank Anderson,
With the following Officers as ex-officio members.
Rev. John F. Goucher, D.D., LL.D.
Rev. James Endicott, D.D.
Henry T. Hodgkin, M.A., M.B.
George Vaux, L.L. B.

(Note. At a meeting of the Executive, held on 2nd July 1920 subsequent to the above appointment, Mr. Mornay Williams was appointed Chairman, and Dr. J. Endicott, Secretary. It was agreed that Mr. Ross A. Hadley be asked to attend meetings of the Executive and to represent the F.F.M.A. in the absence of Dr. Hodgkin)

442. ANNUAL REPORT.

RESOLVED - That the Secretaries express our hearty thanks to Dr. Rice for his work upon the Annual Report, just published, and that the preparation of the next annual report be referred to the Executive.

443. PROPOSALS OF SUPERINTENDENT OF CONSTRUCTION.

Mr. Mornay Williams reported that the Executive having given full consideration to the proposals made in the Report of the Superintendent of Construction, recommended that no action be taken except in so far as action has already been taken by this Board.

RESOLVED - That the recommendation be adopted.

444. PROPOSED INCORPORATION.

Further consideration has been given to the question of Incorporation. RESOLVED - That the University be incorporated with the Regents of the University of the State of New York, and that the Executive Committee be empowered to take the necessary steps in the matter.

445. MODIFICATIONS IN FURLOUGHS OF STAFF.

It is reported that the four original co-operating Boards have agreed to the following minute of our last meeting.

Board of Governors 11, 12 September 1919, No. 354 Modifications in Furloughs of University Staff. RESOLVED - That the Mission Boards be requested to permit slight modifications in furlough periods of members of the University staff, to avoid duplications of furloughs.

446. WELCOME TO PROFESSOR GEORGE HUBBARD OF OBERLIN UNIVERSITY.

RESOLVED - That we express our appreciation of Prof. Hubbard's decision to spend his sabbatical year in China spending about six months in Chengtu and assure him of a very hearty welcome to the University.

447. Honorarium to Prof. Hubbard.

RESOLVED - That we authorize the Senate to make Prof. Hubbard an honorarium, not exceeding \$500, and to charge the same to their budget.

448. S.C. Yang.

RESOLVED - That we defer action on the proposition of associating Mr. Yang with the office of the President until the President arrives on the field and consults with the Senate and Mr. Yang, the Executive being empowered to deal with the question.

449. T.P. Chang.

RESOLVED - That we ask the Chairman of the Board to see Prof. Russell, to ascertain whether a scholarship can be secured for T.P. Chang at Teachers College, New York.

450. THE PRESIDENT'S PLANS.

The President informs us that he expects to spend most of the next five years on the Field. His desire is to have an uninterrupted period of work at the University. He hopes to keep in touch by correspondence with a number of friends in the United States, Canada, and England.

RESOLVED - That the above proposals be heartily approved.

1. CORRECTION OF MINUTE 355.

RESOLVED - That the following correction of Minute 355 of last year's meeting, with reference to Dr. C.C. Elliott: be now made:-
For "China Inland Mission"
read "Church Missionary Society."

452. REPRESENTATIONS OF THE FACULTY APPROVED AS MEMBERS OF SENATE.

RESOLVED - That we approve the following members of Faculty if and so long as they are resident in Chengtu, as members of the Senate:-

P.M. Bayne,
J. Boech.
E.R.M. Brocken.
H.G. Brown.
H.L. Canright.
C.R. Calkallen.
W.M. Crawford.
D.S. Dye.
C.C. Elliott.
A.E. Johns.
C.B. Kelly.
S. Lewis.
S.H. Liljestr  d.
A.W. Lindsay.

W.R. Morse,
G.B. Newman.
H.F. Rudd.
C.T. Service.
H.T. Silcock.
R.L. Simkin.
J.L. Stewart.
C.M. Stubbs.
J.E. Thompson.
J. Taylor.
E.W. Wallace.
E.C. Wilford.
A.H. Wilkinson.

453. BURSAR IF APPOINTED TO BE MEMBER OF THE SENATE.

RESOLVED - That in the event of the Senate finding a Bursar his name be added to the list of Members of the Senate.

454. PROPOSED ADDITIONAL SECRETARIES FOR EDUCATIONAL UNION.

RESOLVED - That the proposal made in the report from Mr. E.W. Wallace for the appointment of additional Secretaries for the Educational Union be referred to the Executive Committee for report next year.

455. WELCOME TO PROF. ROXBY.

Whereas we have learned of the proposed visit of an educational commission to China, and that Professor Roxby a member of the Commission is hoping to visit West China,

RESOLVED - That we express to Professor Roxby our hearty welcome and urge that he set aside ample time to visit West China, and allow nothing to hinder him from spending several weeks there, and studying the work of the University and the whole school system.

456. PROSPECTIVE VISIT OF CHAIRMAN AND SECRETARY TO WEST CHINA.

RESOLVED - That this Board of Governors has heard with much satisfaction of the proposed visit to West China in the near future of the Chairman of the Board and of the Secretary, Dr. Hodgkin. We commend them both to the Senate of the University and request them both to consult while on the field with the Senate and President and to look into all matters affecting the welfare of the University and to report in due course to this Board.

457. SYMPATHY WITH THE FAMILY OF DR. O.L. KILBORN.

RESOLVED - That we express to Dr. R.G. Kilborn and her children our heartfelt sympathy on the recent death of Dr. Omar Leslie Kilborn and assure them of our prayers. We give thanks to God for Dr. O.L. Kilborn's life, his friendship and his untiring devotion to the University from its earliest beginnings. We desire to record our admiration of the way in which his widow and other members of his family are already planning to return to China to carry on the work that was so dear to him.

458. PROPOSED INTERDENOMINATIONAL COLLEGE FOR WOMEN AT CHENG TU.

We have read with interest a statement by Dr. Goucher as to the need for an Interdenominational College for Women at Chengtu.

RESOLVED - That we express our appreciation of the importance of such work and hope that Dr. Goucher and Dr. Hodgkin, during their visit to Chengtu next winter, will take opportunities for discussing the matter with the missionaries.

FRIDAY EVENING.

459. CONFERENCE OF REPRESENTATIVES OF UNION UNIVERSITIES.

RESOLVED - That we appoint Mr. Mornay Williams, and Dr. J. M. Endicott to meet with representatives from other Union Universities in China to consider whether common action can be taken in any directions. It is understood that the conference will be held in New York.

460. GIFT FROM GEORGE CADBURY.

Having heard that Mr. George Cadbury has shown his interest in our University project as evidenced by his gift of \$1000 towards the erection of the Friends' College building. Be it resolved that we ask the Secretary to express our appreciation of Mr. Cadbury's generous gift.

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441. DATE AND PLACE OF NEXT MEETING.

RESOLVED - That the next meeting of the Board of Governors be held at New York in the early autumn of 1921, the exact date to be settled by the Executive.

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BOARD OF GOVERNORSWest China Union University .

Minutes of Meeting held in New York, N.Y., June
29th and 30th, 1921

FIRST SESSION.

The Annual Meeting of the Board of Governors of the West China Union University was held in the Board Room of the American Baptist Foreign Missionary Society, 276 Fifth Avenue, New York.

The Chairman of the Board, Rev. J. F. Goucher, D.D., LL.D., was in the Chair, and opened the session at 10 a.m.

The Devotional Exercises were led by Rev. E. W. Wallace, D.D.

The following members were present at this or following sessions:-

American Baptist Foreign
Missionary Society -

Mr. Mornay Williams

Board of Foreign Missions
of the Methodist Episcopal
Church, U.S.A. -

Rev J. F. Goucher, D.D., LL.D.,
Rev Frank Mason North, D.D.,
Mr. W. O. Gantz, LL.B.,

General Board of Missions
of the Methodist Church,
Canada -

Rev. James Endicott, D.D.,

Church Missionary Society -

Rev. Frank Anderson,

Friends' Foreign Mission
Association -

Harry T. Silcock, M.A., (in place of
Henry T. Hodgkin, M.A., M.B.)

Co-opted Members -

Ross Hadley, Esq., Rev. William North
Rice, Ph.D., LL.D., George Vaux, Jr.,
Rev. J. H. Franklin, D.D.

Minutes of the Executive Committee.- The Minutes were read and the following recommendations adopted:-

462. RESOLVED that the hours of meeting be as follows:-
10:00 a.m. to 12:30 p.m. and 2:00 p.m. to 5:00 p.m.

463. RESOLVED, That Rev. E. W. Wallace, D.D., be asked to act as Minute Secretary for the meeting of the Board, with such assistance as he may require.
464. RESOLVED, That the Agenda as prepared, be followed, with such additional matters as may be suggested by members of the Board.
465. RE CLERICAL ASSISTANCE FOR MR. VAUX.- RESOLVED, That the sum of \$250 be appropriated by the Board and that this sum be placed in the hands of the Treasurer to be expended as seems necessary to him for securing clerical assistance.
466. The Minutes of previous meetings of the Executive Committee were taken as read.
467. RECOMMENDATION OF THE EXECUTIVE RE THE BUDGET FOR 1922.- The Executive made recommendations regarding the amount of the Budget for 1922, and the allocation of their share to the respective Boards. Action was deferred.
468. COMMUNICATIONS.
- (a). Communications were received from the following:-
- | | |
|-----------------------------|------------------------------|
| Rev. J. H. Franklin, D.D. | Mr. Mornay Williams, |
| Mr. D. S. Dye, | Rev Joseph Beech, D.D. |
| Rev. Ralph A. Ward, D.D. | Rev. Frank Mason North, D.D. |
| Rev. Harry T. Silcock, M.A. | Rev. James Endicott, D.D. |
- RESOLVED that these communications be taken as read.
- (b). Apologies for absence were received from,
- | | |
|-------------------------------|--------------------------------|
| Rev. F. Baylis, M.A. | Hon. N. W. Rowell, K.C. |
| Rev. A. K. DeBlois, D.D., | Mr. Vincent Massey, |
| Rev. Canon E. Price Devereux, | Prof. Michael E. Sadler, LL.D. |
| Rev. E. W. Hunt, D.D., LL.D. | |
- (c). The following minutes of meetings of Senate were received:
September 4th, 1919 to April 7th, 1921; being #937 to #1238.
469. REPORT OF THE PRESIDENT.- The report of the President of the University was presented by the Secretary. RESOLVED, to defer consideration until the Report of the Treasurer has been read.
470. REPORT OF THE TREASURER.- The report of the Treasurer of the Board was presented by the Treasurer, Mr. George Vaux, Jr., and the following action taken:-
RESOLVED to send a letter of thanks to Mr. J. B. Morrell for his generous assistance during the time of financial difficulty of last year.
471. RESOLVED, That the Board of Governors instruct the Treasurer to call the attention of the Senate to the fact that in most cases resolutions of the Board touching appropriations of money are simply recommendations to the respective constituent Boards of Missions, and therefore no action can be taken on the field on

the basis of such resolutions until the constituent Boards of Missions have acted, and definite authorization for the expenditure of these moneys has been received by the Senate from the Treasurer of the Board of Governors. In all cases in which expenditures on the field are authorized, it shall be the duty of the Treasurer to notify the Senate.

472. The Treasurer reported that the City Service Company had given notice that hereafter the monthly dividend on eight shares of stock held by the University for scholarship purposes, would be paid in scrip instead of cash; and asked in whose name such scrip should be issued. RESOLVED, That the matter be referred to the Treasurer with power.
473. REPORT OF THE ARCHITECT.- The report of the Architect was presented by the Secretary, together with extracts from a letter from Dr. Hodgkin.
474. REPORT OF THE SENATE OF THE UNIVERSITY.- The report of the Senate of the University was presented by the Secretary.

SECOND SESSION.

The Board re-assembled at 2p.m. on Wednesday, 29th June, 1921.

The Devotional Exercises were led by Mr. George Vaux, Jr.

475. RESOLVED, That there be an evening session at 8:00 p.m.
476. MATTER OF NUMBER OF MEMBERS ON THE EXECUTIVE COMMITTEE.- RESOLVED, That Dr. Rice and Mr. Anderson be a committee to bring in recommendations at a later session.
477. REPORT OF THE SENATE OF THE WEST CHINA UNION UNIVERSITY TO THE PARTICIPATING MISSIONS.- The Secretary presented copies of this Report.
478. REPORT OF THE SECRETARY OF EDUCATION.- This was presented by the Secretary of Education, Rev. E. W. Wallace, D.D., and after some consideration of the same the Chairman of the Board made an interesting statement of the present condition of the Christian Universities in China.
479. RE REQUEST THAT REV. E. W. WALLACE BE RELEASED TO SERVE AS ASSOCIATE SECRETARY OF THE CHINA CHRISTIAN EDUCATIONAL ASSOCIATION.- RESOLVED That this Board reaffirm the resolution of the Executive Committee of January, 1919, to the effect that it is its emphatic judgment that the best interests of Christian Education in China will be served by the continuance of Dr. Wallace in his present position.

480. RETIREMENT OF MR. H. T. SILCOCK FROM THE WORK OF THE WEST CHINA UNION UNIVERSITY.- In view of the great importance of the work in the training of teachers which Mr. H. T. Silcock has been undertaking, but recognizing that final decision as to his future course must remain with himself, RESOLVED, That we should view with very great regret his retirement from his present relation to the University.
481. RE DR. WALLACE SERVING ON THE EDUCATIONAL COMMISSION TO CHINA.- RESOLVED, That this Board approves of Dr. Wallace serving on the Educational Commission to China.
482. BUDGET FOR 1922. - RESOLVED, That the following recommendation of the Executive be adopted:-
- "That the Budget for current expenses for 1922 shall be limited to \$18,250 gold, from the co-operating Boards, divided as follows:-
- \$750 from the Church Missionary Society,
 - 2,500 from the Friends' Foreign Missionary Association,
 - 5,000 from the American Baptist Foreign Missionary Society,
 - 5,000 from the Methodist Church, Canada,
 - 5,000 from the Board of Foreign Missions of the Methodist Episcopal Church, North.
- This sum may be increased by such an amount as may be realized in China by tuition, service and donations".
(See also item 526).
483. RESOLVED, That in the judgment of this Board it is reasonable to assume that the financial needs for 1921 will be \$4,000 from each Board, instead of the \$6,000 previously asked for, with the understanding that necessary readjustments will be made at the end of the year.
484. RECOMMENDATION RE LAND AND BUILDINGS, OF THE SPECIAL COMMITTEE APPOINTED BY THE EXECUTIVE.- Whereas, the needs of the University for land, buildings and equipment are extremely urgent, and whereas the commitments of the Home Boards are extensive, rendering it impossible to expect large contributions for the time being, and whereas the Friends' Foreign Mission Association has recently given \$5,000 gold, RESOLVED, that the Board request for 1922 for land and buildings, \$6,000 gold from each of the three Boards on the American Continent, and that in forwarding this minimum request for 1922 we remind the co-operating Boards that it will be impossible to defer for any great length of time the erection of important buildings and that, therefore, it will be necessary to present further requests in the not distant future. If in the course of the year it be discovered that serious embarrassments exist in the matter of land and buildings, the need for additional funds may be presented to the Boards.
485. RE RECOMMENDATION OF SENATE FOR APPROPRIATION OF \$1,000.- RESOLVED That \$1,000 gold be granted to remodel certain of the present temporary Middle School buildings and to furnish heating and proper furniture.

486. RE GAIN IN EXCHANGE AND UNEXPENDED BALANCES.- RESOLVED, That in answer to the request of the Senate we reply that all gain in exchange and unexpended balances arising in any manner are to be held for action by the Board of Governors before being expended.
487. RE WORKING CAPITAL FUND.- RESOLVED, That the Treasurer be given discretion as to the provision of a sum not to exceed \$1,000 gold for the working capital fund.
488. REPORT OF THE SPECIAL COMMITTEE IN CANADA RE MEDICAL COLLEGE FUND. This report, giving a statement of the receipts and expenditures to date, was received from Dr. W. E. Willmott. Receipts total \$11,248.00 and expenditures \$3,369.00, leaving a balance of \$7879.00.
489. INCORPORATION OF THE UNIVERSITY UNDER THE BOARD OF REGENTS OF THE STATE OF NEW YORK.- Mr. W. O. Gantz made a statement of the present situation, which is that application for incorporation is ready. RESOLVED, That the following be asked to sign the application for incorporation: Dr. Goucher, Mr. Vaux, Dr. Endicott, Mr. Williams, Dr. Franklin, Dr. Rice, and Mr. Silcock.
490. RE FINANCING OF THE UNION MIDDLE SCHOOL.- RESOLVED, That the following proposals of the Senate be referred to the Boards:-
 (1). That a basic charge of \$300 Mex. be asked from each Board to provide the salary of the Chinese principal of the Middle School.
 (2). That an initial \$200 Mex. be asked from each Board in order to create a working capital fund from which deficits in current expense may be paid.
 (3). That drafts upon this working capital fund are to be repaid to it by grants from the Boards; such grants to be proportional to the number of students that each Mission had in its dormitory the year when the deficit occurred.

THIRD SESSION.

The Board re-assembled at 8 p.m. on Wednesday, 29th June, 1921.
The Devotional Exercises were led by Dr. Rice.

491. STATEMENT OF ASSETS AND ATTENDANCE AT THE UNIVERSITY.-RESOLVED, That the President of the Board of Governors be requested to ask the President of the University and the Treasurer, to supply a full and detailed statement of the assets of the University and other figures relating to attendance, etc., which may afford an adequate basis of comparison with the other union universities in China.
492. RELATION OF THE UNION MIDDLE SCHOOL TO THE UNIVERSITY.- A statement prepared by a committee of the Board of Governors, re scope and purpose of the Middle School was read by the Secretary. RESOLVED That this statement be submitted to the co-operating Boards, and

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Boards, and that this Board express its willingness to undertake the financial control of the Middle School if that is the wish of the Boards.

493. RE MIDDLE SCHOOL ARCHITECTURE.- RESOLVED, That we recommend to the Missions that the plans for the Middle School residences and dormitories be in conformity with the Middle School type of architecture, and that, where possible, plans be submitted to the University architect for approval.
494. RE PLANS FOR MIDDLE SCHOOL CHAPEL.- RESOLVED, That the University architect be requested to prepare plans for the Middle School Chapel, and that the Senate be instructed by cable to forward at once to the Architect their suggestions regarding this building.
495. RE ALLOCATION OF MIDDLE SCHOOL LOTS TO MISSIONS.- The following Minutes of the Senate were adopted:- That the Middle School residence lots Nos. 2-7 be offered one each to the co-operating Missions at purchase and registration cost prices. That the Senate offers to the four Missions participating in the Middle School, four sites for dormitories.
496. MIDDLE SCHOOL LAND VALUES AND PRICE FOR SALE.- The following Minute of the Senate was adopted:- That the house and dormitory sites offered to the participating Missions be fixed at the rate of \$110.00 gold per Chinese acre, which amount we believe will just about cover the final cost to the University.
497. SITE FOR PRESIDENT'S HOUSE.- RESOLVED, That, subject to the approval of the Architect, the President's residence be placed on the site proposed by Mr. Ricker and the Senate; that is, between the original site and the one on the central axis.

FOURTH SESSION

The Board re-assembled at 10 a.m. on Thursday, 30th June, 1921.

The Devotional Exercises were led by H. T. Silcock, Esq.

498. RE CONSTRUCTION OF THE MIDDLE SCHOOL BUILDING.-
RESOLVED, (1) That the Secretary write to the Senate expressing our regret at the erection of the Middle School building, as being, in our judgment, based upon all the information in our possession, a procedure of unnecessary haste, and involving a breach of our contract with the Architect.
- (2) That the matter be referred with power to the Executive Committee for any further action that may be necessary.
- (3) That this Board reaffirm its former action that

no University or Middle School building be undertaken until the working plans have been received from the Architect.

499. APPOINTMENT OF STAFF BY BOARD OF GOVERNORS. - RESOLVED, That the matter be referred to the Executive for further information and discussion, to report to the Board.

500. NAMES FOR ELECTION TO THE UNIVERSITY SENATE FOR 1922.- The following list of names of representatives of the participating Missions was read by the Secretary for information:-

H. J. Openshaw	E. A. Hamilton
L. C. Foster	R. J. Davidson
F. Dickinson	R. H. Davidson
A. W. Lindsay	C. W. Freeman
A. A. Phillips	J. M. Yard.
Miss Hutchinson	

The following representatives of the Faculty were elected as members of the Senate:-

P. M. Bayne	C. B. Kelly	H. T. Silcock
E. R. M. Brecken	# S. H. Liljestrand	R. L. Simkin
H. G. Brown	S. Lewis	J. L. Stewart
H. L. Canright	W. E. Manly	C. M. Stubbs
C. R. Carscallen	H. L. Mullett,	J. Taylor
W. M. Crawford	A. W. Lindsay	E. W. Wallace
D. S. Dye	W. R. Morse	# A. H. Wilkinson
# C. C. Elliott	G. B. Newmann	E. C. Wilford
A. E. Johns	# H. F. Rudd	C. W. Service
		J. E. Thompson

(# On furlough, but members of the Senate when on the Field).

501. APPOINTMENT OF DR. JOHN HOWITT TO MEDICAL FACULTY.- RESOLVED, That the Chairman of the Executive Committee and Mr. Anderson be a committee to make further enquiries and to report to the Executive Committee, to discover if he is still available; if so, to get in touch with him; to enquire if Dr. Beech and Dr. Elliott have any proposals for his support; and, failing that, if the C.M.S. would be ready to undertake his support.

502. RE DEATH OF DR. KILBORN AND APPRECIATION OF HIS LIFE AND SERVICE.

The following Minute of the Senate was read:-

That we take this opportunity of expressing our high regard for Dr. Kilborn, and our deep appreciation of his service to the University. He was ever ready to help those who were burdened with the responsibility of the administration of the institution. For some year he acted as Chairman of the Senate. He labored long and strenuously to make the University a working reality; and he had the joy of teaching the first classes in the Medical Faculty.

Dr. Kilborn was possessed of lofty ideals of service and ever kept himself in close sympathy with all movements in West China that tended to further the extension of the Kingdom of Heaven among the Chinese people. He gave unstintingly of his time and strength to all union efforts that were advanced for the common good of the Church of Christ.

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With all his endowments of mind and intellect, and with his marvellous capacity for continued work, there ever shone the brightness of his Christian spirit. He enriched all his labor by a simple faith in God and in the ultimate triumph of His Kingdom.

This Senate respectfully extends to his family its keen sympathy in their bereavement, and also to the Canadian Methodist Mission for the loss of a faithful worker and true servant of God; and We direct that a copy of this expression of our sympathy be placed upon the records of the Senate; and that a further copy be sent to the bereaved family.

Dr. Franklin led the Board in prayer of thanks giving for Dr. Kilborn's life and work.

503. RE MISSIONARY TRAINING SCHOOL LOCATION.- The following Minute of the Senate was read for information:-

That having again considered this subject, we record our judgment that we believe Chengtu is the best location for the Institution, and that it should be under the control of the University, and that we refer this resolution to the Missions, asking for it their support.

504. RE DR. HODGKIN'S VISIT.- The resolution of the Senate re Dr. Hodgkin's visit were read. Matters requiring action had already been dealt with.

505. RE HONORARIUM TO PROFESSOR HUBBARD.- RESOLVED, to endorse the following action of the Senate:-

That the Treasurer be instructed to pay to Prof. Hubbard of Oberlin College, an honorarium of silver \$400., in recognition of service to the University and the community at large.

506. REPORT OF THE SPECIAL COMMITTEE ON REVISION OF BY-LAWS.- Amendments to the By-Laws:-

Article III To be revised to read:- "..... a Secretary, or, at their discretion, two Secretaries"

Article IV To be revised to read:- "The Board of Governors shall elect at the annual meeting an Executive Committee, consisting of not less than five nor more than seven members of the Board, in which number the Chairman, one of the Secretaries, and the Treasurer shall be included. This Committee.....(as before).... In meetings of the Executive Committee a majority of the members shall constitute a quorum, but any executive action shall require the assent of a majority of the entire membership of the Committee. The Executive Committee may act by resolution in writing signed by all the members, through not formally convened".

507. NOMINATING COMMITTEE.- The following were appointed:- Dr. Rice, Mr. Williams and Mr. Anderson.

FIFTH SESSION.

The Board re-assembled at 2 p.m. on Thursday, June 30th, 1921.

The Devotional Exercises were led by Rev. Frank Anderson.

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508. REQUEST FOR PHARMACISTS FROM MISSIONS BY BOARD OF GOVERNORS.-
RESOLVED to refer this request to the Executive Committee to report to the next meeting of the Board.
509. RE REQUEST THAT THE ARCHITECT RESIDE AT THE UNIVERSITY.- RESOLVED
That in view, of Mr. Rowntree's inability to go to China at the present time, ample facilities be given Mr. Ricker to visit Mr. Rowntree during his forthcoming furlough, after which the Executive shall reconsider the building program.
510. RE MEDICAL AND BIOLOGICAL PLANS AND BUILDINGS.- RESOLVED, That the following recommendations of the Senate be referred with power to the Executive Committee:-
That in case it is not feasible to proceed with the erection of the Medical Building in the near future, we proceed with the erection of the Biological Building as soon as suitable plans with authorization of the Board of Governors and of the Senate can be secured, and moreover be it, resolved
That we return the original plans of the Biological Building to the architect, resubmitting our original proposals for the building together with emphasis on the following requirements, - two stories with basement, servants' quarters in basement, and compactness in relation of part to part in the building, and be it resolved
That the Biological Building be located on the central site of the science block so as to reserve the two north sites for Chemistry and Physics Buildings, and be it resolved
That the foregoing requirements of two stories and a basement apply to the main buildings of the Medical and Science departments.
511. RE RELEASE OF MEDICAL EQUIPMENT FUND.- RESOLVED, That the Board is unable to accede to this request of the Senate, but that the Treasurer be asked to investigate what funds are available or may be made available for this purpose, and to report to the Executive Committee.
512. REQUEST FOR SCHOLARSHIP FOR DR. LILJESTRAND UNDER ROCKEFELLER FOUNDATION.- RESOLVED, that the Secretary be asked to make application to the Rockefeller Foundation for a scholarship to Dr. Liljestrand.
513. RE ADDITIONAL EXPENDITURE ON ADMINISTRATION BUILDING.- RESOLVED
that the following recommendation of the Senate be referred to the Executive Committee with power:-
That expenditures be approved for the pier supports at the back of the Administration Building, and for the surfacing of the brick floors, and that the expenditures be charged to the Administration Building account.
514. RE LOT ASSIGNED C.M.M.- The following action of the Senate was reported:-
That the C.M.M be given the first opportunity to draw a lot for Middle School residence (they being ready to erect) Lot No. 4 was drawn and assigned to them.

515. RE PLANS FOR PRESIDENT'S HOUSE. RESOLVED, that the following recommendation of the Senate be referred to the Executive Committee with power:-
That the president's house plans be approved in general and that the architect be requested to change certain details of the residence and servants' quarters, and that the estimate for the house be \$10,500.
516. RE SCHEME OF ADMINISTRATIVE ORGANIZATION.- RESOLVED, that we note with satisfaction the action taken in regard to the simplification of the organization of the University, and feel confident that this will markedly conduce to the efficiency of its work.
517. RE CHARGE FOR MR. MORRISON'S SERVICES.- The following action of the Senate was read for information:-
That the request of the Friends' Foreign Missionary Association for \$2022.46 Sze. for services of Mr. Morrison in building house B and the Administration building be acceded to and that the amount be charged to these buildings' account proportional to the amount of time spent on them.
518. PROPOSALS RE CENTRAL OFFICE IN NEW YORK CITY FOR UNION UNIVERSITIES IN CHINA.- RESOLVED, that we approve of the following action taken by the Executive Committee:-
That we are heartily in favor of the principle of co-operation and desire to further it in every way in our power, but, in consideration of our present financial condition and our very grave doubt as to whether the maintenance of such an office in New York City would contribute in any appreciable degree in helping it, we do not feel justified in making the outlay necessary.
519. RE VOTE OF THANKS TO MR. LIU DSI RU.- The Board received with the deepest satisfaction information of the generous gift of Mr. Liu Dsi Ru of Mex. \$10,000 for the erection of the chapel of the Union Middle School. This is the first large gift to the University from a member of the Chinese Church in Szechwan, and it indicates the confidence that the Chinese Church has in the work of the University. RESOLVED, that the Secretary be instructed to express to Mr. Liu Dsi Ru the thanks of this Board for his most generous gift.
520. RE VOTE OF THANKS TO MR. F. C. ATHERTON AND DR. J. E. JOHNSTON.- RESOLVED, that the Secretary be instructed to express the thanks of the Board to Mr. F. C. Atherton and Dr. J. E. Johnston for their generous gifts to the University.
521. ANNUAL REPORT TO MISSION BOARDS.- RESOLVED, that Mr. Mornay Williams and Dr. Rice be a committee to prepare this report.
522. RE CHRISTIAN COLLEGE FOR WOMEN IN CHENG TU.- RESOLVED, that we have listened with great interest to the proposals for higher education of women in West China, as presented by the Senate and the Chairman of the Board; that we most heartily approve of the proposed college; that we shall be prepared to consider sympathetically suggestions of methods by which this Board can further these proposals, and that the Executive Committee be instructed to make further consideration of the whole matter and to report.

523. RE EDUCATIONAL COMMISSION TO CHINA .- RESOLVED, that the Chairman and Dr. Rice of this Board be instructed to prepare a statement to the Educational Commission to be sent to China this Autumn, urging that some members at least of the Commission personally visit West China.

524. NOMINATIONS FOR OFFICERS AND EXECUTIVE COMMITTEE.- The following nominations were passed by the Nominating Committee:-

(a) OFFICERS.

Chairman.....Rev. John Franklin Goucher, D.D., LL.D.,
Vice-Chairman.....Sir Michael E. Sadler, LL.D.,
Hon. Newton Rowell, K.C.
Secretaries.....Rev. James Endicott, D.D.
Henry T. Hodgkin, M.A., M.B.,
Treasurer.....George Vaux, Jr.

(b) EXECUTIVE COMMITTEE

Mr. Mornay Williams, M.A., LL.B.
Rev. Frank Anderson
Mr. Ross A. Hadley
With the following Officers as ex-officio members:-
Rev. John F. Goucher, D.D., LL.D.
Rev James Endicott, D.D.
Mr. George Vaux, Jr.

RESOLVED, that the Secretary be instructed to cast a ballot for these Officers and Members of the Executive Committee.

525. RE ELECTION OF CO-OPTED MEMBERS.- The term of service on the Board of the following co-opted members having expired, it was resolved that the Secretary be instructed to cast a ballot for their re-election:-

Sir Michael E. Sadler, LL.D.,
Prof. Wm. North Rice,
Rev. J. H. Franklin, D.D.,
Mr. George Vaux, Jr.

526. RE COMING OF MR. T.P. CHANG TO ENGLAND AND AMERICA.- RESOLVED, that the Board sanction Mr. Chang's coming at a time to be decided by the Senate; and that a sum of \$1500 be provided in the budget for 1922 and \$700 for the next year.

527. RE PROCURING OF RECRUITS FOR UNIVERSITY.- RESOLVED, that the Executive Committee be asked to consider if it can co-operate more fully with the Boards in securing recruits for the University.

528. TIME AND PLACE OF NEXT MEETING OF THE BOARD OF GOVERNORS.- RESOLVED, that the Board accept the invitation of Mr. Vaux to hold the next meeting in Philadelphia, and that the dates of the meeting be left to the Executive Committee to determine.

529. Resolution of Appreciation.- RESOLVED, that we express our thanks to the American Baptist Board for their courtesy in entertaining the Board.

The meeting adjourned at 6 p.m.

BOARD OF GOVERNORS

WEST CHINA UNION UNIVERSITY.

Minutes of Meeting held in Philadelphia, November 1st and 2nd,
1922.

FIRST SESSION.

The Annual Meeting of the Board of Governors of the West China Union University was held in the Friends' Meeting House, No. 20 South Twelfth Street, Philadelphia, Pa.

Hon. N.W. Rowell, K.C., Vice-Chairman of the Board, was in the Chair, and opened the session at 10 a.m. Rev. Dr. Franklin and Mr. H. T. Silcock led in prayer.

The following members were present:-

American Baptist Foreign
Missionary Society -

Mr. Mornay Williams
Rev. Dr. A. K. DeBlois
Rev. Dr. E. W. Hunt.

Friends' Foreign Mission
Association -

General Board of Missions,
of the Methodist Church,
Canada -

Rev. Dr. J. Endicott,
Hon. N. W. Rowell, K.C.,
Chancellor R. P. Bowles.

Board of Foreign Missions of
the Methodist Episcopal Church,
United States -

Dr. F. M. North,
Mr. W. O. Gantz.

Church Missionary Society,

Rev. F. Anderson.

Co-Opted Members,

Rev. Dr. W. H. Rice,
Rev. Dr. J. H. Franklin,
Mr. George Vaux, Jr.

Corresponding Members,

R. L. Simkin, Rev. Dr. Taylor,
F. Rowntree. Rev. R. C. Ricker.

Visitors,

Dr. Ernest D. Burton,
Dr. F. D. Gamewell,

530. RESOLVED, THAT Mr. Silcock be regarded as a full member of the Board, representing the Friends' Foreign Mission Association.

The Agenda as prepared by the Secretary was adopted.

COMMUNICATIONS:-

- (a) Apologies for absence have been received from:- C.C.B. Bardsley, J. Edmund Clark, Canon Devereux, Vincent Massey, H.E. Sadler, James Wood.
- (b) Other communications have been received from:- Dr. Beech, H.H. Catford, Dr. Cross, Mr. Gantz, Dr. North, G.F. Saywell, H.E. Staples, Dr. Wallace, T.P. Chang.

RESOLVED, THAT these communications be taken as read.

- (c) Minutes of Senate - The following Minutes have been received - #1406 to #1425.

532. RESOLVED, THAT Dr. Rice, Mr. Mornay Williams, and Mr. Anderson be a Committee to prepare a memorial minute with reference to Dr. Goucher.

533. ~~XXXXXXXXXXXXXXXXXXXX~~ The Minutes of the Executive Committee were read and it was RESOLVED, THAT the Board confirm the Minute re the invitation to Mr. Rowntree.

Dr. Ernest D. Burton made a short preliminary statement to the Board.

The Report of the President of the University was read.

The Report of the Senate of the University was taken as read.

The reading of the Report of the Secretary of the West China Educational Union was deferred.

The hearing of the Report of the Treasurer of the Board of Governors was deferred.

The Report of the Architect.-This was read by Mr. F. Rowntree, the Architect.

Report of the Superintendent of Construction.-This report was read by Rev. R. C. Ricker, the ~~Architect~~ Superintendent of Construction.

534. RESOLVED, THAT Dr. North be asked to send a telegram on behalf of the Board, inviting Dr. Gamewell to attend the meetings of the Board.

535x The question of the relation of the Architect and Superintendent of Construction to the Senate and Board of Governors was considered. Mr. Simkin reported the general attitude of the Senate.

535. RESOLVED, THAT we adjourn at 12:30 to meet at 2 p.m., and adjourn again at 5 p.m. to meet after supper at the home of Mr. George Vaux, Jr.

536. RESOLVED, THAT we meet to-morrow morning at 9 o'clock.

The meeting adjourned at 12:30 p.m.; Dr. North leading in prayer

SECOND SESSION.

The Board re-assembled at 2 p.m. on Wednesday, November 1st, 1922. Rev. F. Anderson led in prayer.

Dr. Burton made a further statement touching on the future work of Dr. Wallace, the education of women, the proposal for a College of Pharmacy and the training of teachers.

537. RESOLVED THAT we extend to Dr. Burton our cordial thanks for

his kindness in coming from Chicago, and for all the help he has given in our counsels.

538. RESOLVED, THAT the question of the relation of the Architect and Superintendent of Construction be the first order of business at the session at 9 a.m., and that the vote be taken not later than 10 a.m.

539. RESOLVED, THAT at our evening session the order of business be -
1. The education of women.
2. Incorporation of the University.

The meeting adjourned at 5 p.m.; Dr. Rice leading in prayer.

THIRD SESSION.

The Board re-assembled at 7:30 p.m. at the home of Mr. George Vaux, Jr. Dr. Hunt led in prayer.

VISITORS - Mr. and Mrs. Alfred C. Scattergood,
Mrs. Vaux.

540. RESOLVED, THAT Dr. North, Dr. Hunt, Dr. Bowles and Mr. Silcock be a committee to nominate a Chairman and other Officers of the Board.

541. Re Incorporation of the University. - Mr. Gantz presented a Provisional Charter of the West China Union University issued by the Board of Regents of the State of New York. RESOLVED, THAT the Provisional Charter of the University be accepted, and that this Board of Governors act as such Corporation from this time forth; and that the Corporation accepts and binds itself to act under and in pursuance of the Constitution granted to the University by the co-operating Boards now in force; and THAT the Corporation adopt the By-laws of the University ~~as the By-laws of the Corporation~~

542. ~~RESOLVED, THAT the Chair appoint a Committee of three to examine the Constitution and By-laws of the West China Union University to see if any verbal changes are necessary to make them apply to the Corporation; and if any verbal changes are, by said Committee deemed necessary, it so report to the Executive, with power to the Executive to adopt any such mere verbal changes; and to call to the attention of the Corporation any other changes that may be deemed necessary involving other than verbal changes. Mr. Gantz, Mr. Vaux and Dr. Rice were appointed the Committee to act in this connection.~~
RESOLVED, THAT the Chair appoint a Committee of three to examine the Constitution and By-laws of the West China Union University to see if any verbal changes are necessary to make them apply to the Corporation; and if any verbal changes are, by said Committee deemed necessary, it so report to the Executive, with power to the Executive to adopt any such mere verbal changes; and to call to the attention of the Corporation any other changes that may be deemed necessary involving other than verbal changes. Mr. Gantz, Mr. Vaux and Dr. Rice were appointed the Committee to act in this connection.

Mr. Gantz suggested that Dr. Endicott notify the various Mission Boards of the acceptance of the Charter and of its effect asking them to notify the Board for its next meeting of

the names of those who they wish to be regarded as their representatives.

543. RESOLVED, THAT Mr. Hadley's resignation be accepted, and that Mr. Silcock be co-opted as a member of the Board.

544. RESOLVED to adjourn at 10:25 p.m.

545. Re Education of Women.- Senate Minutes 1331, 1332 and 1364 were read. RESOLVED, THAT this Board of Governors approve the admission of women to the University provided that the following conditions contained in Senate Minute 1332 are complied with:-

- See 550
612
653, 694
Exec 478
490, 494
528, 565
- (1) That a majority of the Missions, including the women's societies, approve of the proposed action.
 - (2) That ~~among~~ the Missions jointly or individually, and especially the women's societies, consent to appoint one or more to the university staff who shall take the oversight of the women and assist in university teaching. (Note. In case medicine is elected by any of the women students, one or more of the women appointees should be doctors.)
 - (3) That the women's societies, jointly or individually, agree to assume the extra financial responsibilities which the University may incur in admitting women to the work of the University and in providing a home for them.

It was agreed that the Board of Governors should assume no responsibility for promotion and raising of funds for such education of women.

Final action will be taken by the Board of Governors when reports have been received from the bodies concerned.

546. Re Dr. Wallace.- Having heard the statements of Dr. Burton and Dr. Gamewell, and the letter from Dr. Wallace, it was RESOLVED, THAT the Board release Dr. Wallace at his own request to take up work as Associate General Secretary of the China Christian Educational Association in July 1923, provided plans now under consideration by the Committee of Reference and Counsel and the co-operating Boards for the enlargement of the resources, the personnel and the work of the Association are made effective.

FOURTH SESSION.

The Board re-assembled at 9 a.m., Thursday, November 2nd, 1922.

The meeting opened with prayer by Drs. Gamewell and Taylor.

547. Relation of Architect and Superintendent of Construction to Senate and Board of Governors.- RESOLVED, THAT having heard the full discussion on this subject we reaffirm our former decision

(Minute #204, subsections (a) and (b) of Board of Governors, October, 1916.)

(a) Preparation of Plans.

1. The lay-out of the University campus and the general disposition of the buildings thereon, shall be in accordance with the plans prepared by the Architect and approved by the Board of Governors and the Senate, subject to any modifications sanctioned or approved by them after consultation with the Architect.
2. When a new building is contemplated, the Board of Governors shall request the Senate to furnish the Architect with detailed particulars as to requirements, size, site, etc., giving, as far as possible, the reasons for such recommendations, and that a duplicate copy of such statement be sent to the Secretary of the Board of Governors in America.
3. The Architect shall prepare preliminary plans, in accordance with these requirements, and send them to the Board of Governors and to the Senate.
4. The Senate shall cable their approval of these plans, or report at earliest convenience any proposed changes that are radical.
5. Should the Senate not be able to give their general approval to the plans, they shall inform the Board of Governors, who will refer the matter to the Architect.

(b) Preparation of Detailed Estimates.

1. After the plans have been generally approved by the Board of Governors and the Senate, on the basis of a rough estimate submitted by the Architect, detailed estimates shall be prepared by the Superintendent of Construction, before building commences, on the basis of the Architect's specifications.
2. These estimates shall be submitted to the Senate for approval.
3. If the Superintendent of Construction and the Senate cannot agree on any matter in the detailed estimates, it shall be referred to the architect.

548.

RESOLVED, THAT we also reaffirm subsection (c) of Minute #204, of the Board of Governors. CARRIED UNANIMOUSLY.

(c) Carrying out of Plans.

1. All buildings erected and sanctioned by the Board of Governors and the Senate shall be carried out by the Superintendent of Construction, in accordance with the designs and plans prepared by the Architect and approved by the Board of Governors and the Senate, and in accordance with such further detailed drawings and instructions

as the Architect may deem necessary for the proper carrying out of the plans and designs to their full intent and meaning.

2. In all other respects, in the erection of the buildings, the Superintendent of Construction shall work under the direction of the Senate, and shall account for the expenditure of all moneys on buildings to the Senate, through its Treasurer, who shall regularly report to the Senate as to the relation of expenditure to estimates.

3. If it be found advisable to make minor alterations in the interior arrangements of any building, in order to secure the best results as to accommodation for the purposes to which the building is to be put, the Senate shall have power to make such alterations. Should there be time to correspond with the Architect in regard to the best manner of carrying out such alterations, this shall be done, the final authority still resting with the Senate; and, in any case, the Superintendent of Construction shall report the nature of such alteration to the Architect in his fortnightly report.

NOTE. The Senate shall be left to work through an expert committee in carrying out such of these matters as it thinks fit, without dividing the authority under which the Superintendent of Construction works

549. RESOLVED, THAT the question raised by the British members as to personnel be referred to the Executive with power to act, and with the request that it be dealt with at the earliest possible date.
550. Pending final action on Resolution #545, RESOLVED, THAT this Board consent that such qualified young women as may apply be admitted to the University upon such terms as the Senate may prescribe, provided that there is no financial obligation incurred on the part of the University, and that proper oversight be provided for such students; this to be deemed a temporary expedient and not a precedent.
551. RESOLVED, THAT the Secretary be instructed to convey the resolutions on the education of women (#545) to the Secretaries of the five constituent Boards, and to ask for an expression of opinion, and also to advise them of the terms of ~~the~~ resolution #550.
552. RESOLVED, THAT the Executive be empowered to take any action that may be necessary to carry out Resolutions #545 and #550.
553. Re Appreciation of Gift of the late Mr. George Cadbury. - RESOLVED, THAT we record our grateful thanks for the gift of \$5,000. made by the late Mr. George Cadbury for the erection of a building for the training of Chinese teachers and that we accept the gift on the conditions named; and that the Treasurer be requested to communicate the action of the Board to the family of the late Mr. Cadbury.

554. Report of Treasurer.- Resolved, That the report of the Treasurer be received and referred to the Executive, and that the request of the Treasurer that the accounts be audited be complied with.

The meeting adjourned until 1:30 p.m.

FIFTH SESSION.

The Board re-assembled at 1:30 p.m., November 2nd, 1922.

555. Re the late Dr. Goucher.- The following resolution was adopted by a standing vote:-

"The Board of Governors of the West China Union University desires to place on record its sense of the profound loss which the Board and the University have sustained in the death of Rev. John Franklin Goucher, D.D., LL.D."

From the inception of the University Dr. Goucher held the responsible position of Chairman of the Board. Those who had the privilege of walking under his leadership recall with affectionate gratitude his deep spiritual sympathy, his marked business ability and his unfailing courtesy and optimism.

Dr. Goucher gave unstintingly of his private means and of his time for the advancement of missionary work. He made three journeys to China to understand from first-hand investigation the missionary work in general and particularly the educational department of that work. The whole system of missionary education has been largely benefitted by the elementary schools which he established. His career of eminent usefulness is matter for thanksgiving to God.

The members of this Board express their hearty sympathy with the family and friends in their bereavement, and with the Methodist Episcopal Church in the loss of a trusted leader."

556. Budget, 1923.- RESOLVED, THAT we recommend the accompanying Budget to the Boards, and that the Executive Committee be empowered to make such adjustments as may be necessary in view of the replies received from the Boards:-

"The Executive Committee transmits herewith the Budget estimates for 1923 as received from the Senate under their minute No. 1423. From this paper it will be observed that the total amount asked for is (gold) \$33,961.

There are included in the estimates certain very important capital expenditures, including \$4,970. Mex. for the purchase of grave land included in the University site; \$4,000. Mex. to establish a fund for the assistance of Chinese teachers in erecting their own dwellings, and \$3,200. Mex. for the general capital expenditures of the Property Committee. In addition to this there are a number of other capital expendi-

tures of ~~these~~ varying amounts aggregating more than \$10,000. There has not been included any allowance for a heating system in the administration building, which is viewed by Dr. Beech and others on the Field as a vital requirement at the present time.

All estimates have been made upon the basis of gold, meaning two for one, which is more liberal than the present state of exchange justifies.

In view of the straitened condition of the finances of all of the Boards, the Executive Committee would recommend to the Board of Governors the following method of handling the situation:

That the two English Boards be asked jointly for the sum of \$3,000.; being the amount which they have already indicated they will be able to contribute at the present time, and that each of the three Boards on the American continent be asked for \$6,000. making a

Grand total of\$21,000.

Deduct expenses under the Board of Governors, viz:

President's salary.....	\$3,000.	
Treasurer on the Field, salary, travel, etc.	2,000.	
Educational Secretary.....	3,000.	
Mr. T.P. Chang return travel, etc.	700.	
Miscellaneous expenses of the Board of Governors, including travel, treasurer's assistance, etc.	1,250.	9,950.

For Budget on the Field..... \$11,050.

This amount may possibly produce \$20,000. Mex.

In so much as we do not know the importance of the various demands which are included in the Budget, our recommendation is that this sum be reported to the Senate for them to allocate as they may see fit."

557. 557x Re Appointment of Mr. Frederick Brown.- RESOLVED, THAT we are unable to appoint Mr. Frederick Brown to our staff and that the matter be left for further enquiry.
558. Needs for Additional Staff.- RESOLVED, THAT we refer to the Boards for their sympathetic consideration the statement of the needs of the University in staff, and that the Secretaries of the Boards be recommended to confer with the Secretary of the Board of Governors as to the qualifications of candidates.
559. PROPERTY.-
- (a) Request for \$3,000. Mex. for share in the Wang property.
Granted.
- (b) Request for \$2,023.75 Mex. for the graves and land in

front of the Administration Building, and \$600. Mex. for the purchase of the graves at the rear of the Administration Building.

(c) Request for \$1729.58 Mex. for payment on stamping of deeds for land purchases. Granted.

(d) Request for funds in hand to purchase graves on the site of the Medical Building and the Tzu property in the central plot. The amount required has not been given in the report, but it is estimated that the grave land will cost not less than \$4,000. Mex. and the Tzu property will cost about \$4,000. Mex. also. Granted.

payment to be made when and if the Treasurer can arrange with Mr. Morell for the conversion of his stock. Granted;

560.

Buildings.-

(a) Re sources of income for additional expense on the Administration Building and for the item included in last year's report and budget for heating Administration Building. Referred to Executive Committee with power.

(b) Request for \$5,000. gold, approved by the Board of Governors for the erection of one of the wings of the Middle School Building for Science wing.

Referred to Executive, provided either a special donor or the co-operating Boards can provide the funds.

(c) ~~Request for \$1729.58 Mex.~~ Authorization to proceed with the Middle School Chapel and the Library when and as funds are in hand. Granted.

(d) Request for \$5,000. for the President's House. Granted.

(e) Request for \$4,000. as initial building loan fund for teacher's residences.

Referred to Executive to report to the next meeting of the Board on the policy proposed.

In respect of any action of the Board re property or equipment the Senate must receive authorization from the Treasurer.

561.

Re Funds for the University.-(See Senate Minutes #1304 and 1409.)
RESOLVED, THAT no action be taken at the present time re an office in New York City.

562.

Re Medical College.- It was reported that because no builder is available on the Field it is impracticable to proceed at present with the Medical College.

563.

RESOLVED, THAT we authorize the Executive to fill any vacancies that may occur during the year in the Officers of the Board.

564.

Re Officers of Board and Members of the Committee Executive Committee for the year 1922-23. - The special Committee appointed recommended as follows:-

Officers of the Board.

Chairman - Hon. H. W. Rowell, K.C.
Vice-Chairmen - Sir Michael Sadler,
Rev. Dr. F. M. North.
Secretaries - Rev. Dr. James Endicott.
Mr. H. T. Silcock.
Treasurer - Mr. George Vaux, Jr.

Executive Committee.

Mr. Mornay Williams,
Rev. Dr. James Endicott.
Hon. H. W. Rowell, K.C.
Mr. George Vaux, Jr.
Rev. F. Anderson.
Mr. H. T. Silcock.
Rev. Dr. R. A. Ward.

Co-Opted Members of Board. (Additional).

Sir Joseph Flavell,
Dr. Ralph A. Ward.

565.

RESOLVED, THAT the F.F.M.A. be requested to adjust the question of membership of this Board as between Dr. Hodgkin and Mr. H. T. Silcock.

566.

RESOLVED, THAT the following be elected as Governors of the West China Union University under the Provisional Charter:-

Mr. W. O. Gantz,
Mr. J. M. Clark,
Rev. C. C. B. Bardsley,
Mr. H. T. Silcock,
Chancellor R. P. Bowles,
Rev. F. Anderson,
Rev. Dr. Joseph Beech.

567.

RESOLVED, THAT the election of the nominee of the A.B.F.M.S. be referred to the Executive Committee with power.

568.

- (a) Re Recommendation that a Department of Pharmacy be established.
(b) Request for Pharmacists from Missions By Board of Governors.

RESOLVED, THAT items (a) and (b) be laid over for further consideration.

569.

- (a) Appreciation of gift of Mr. George Cadbury.
(b) Appreciation of gift of Mr. Frank C. Atherton of \$17,000. gold to date, for the erection of the Biology Building.
(c) Appreciation of gift of Rev. Wm. H. Blackstone, 5426 Pasadena Avenue, Los Angeles, Cal., of \$500. gold.

- (d) Appreciation of offer of Dr. J. Ackerman Coles, South Plains, N.J., to supply Senate with a large four-faced clock and bell, and also for sending a large consignment of books for the Library.

RESOLVED, THAT the Secretary be empowered to prepare suitable resolutions and forward to the donors.

570. RESOLVED, THAT the Treasurer and Dr. Taylor take up with Dr. Coles the question of his proposal to supply a clock bell and tower and express the thanks of the Board for his kind interest and for his further gift of books for the Library.

571. Re Election of Faculty Representatives on the Senate.- The following list was adopted, with the request that the President inform us of the principle on which names are suggested for election to the Senate. -

Former Members.

P. M. Bayne	C. B. Kelly	J. L. Stewart
E. R. M. Brecken	S. Lewis	C. M. Stubbs
H. G. Brown	S. H. Liljestrang	#J. Taylor
#H. L. Canright	A. W. Lindsay	J. E. Thompson
C. R. Carscallen	W. R. Morse	E. W. Wallace
W. M. Carwford	H. J. Mullett	#A. H. Wilkinson
D. S. Dye	G. B. Newmann	E. C. Wilford.
#C. C. Elliott	C. W. Service	
A. E. Johns	#R. L. Simkin	

Proposed Members.

R. R. Brewer	G. R. Larkin
S. S. Clark	H. W. Newman
#F. Dickinson	D. L. Phelps
C. L. Foster	E. W. Sawdon
Leslie Kilborn	S. C. Yang
	M. V. Yates.

572. Re Permission to make an exchange of properties between the University and the Methodist Episcopal Mission, requiring between \$700. and \$800. Mex. from Board of Governors.- (See Senate M in. 1273.) RESOLVED, That permission be granted.

573. Re Procedure to be followed in drawing funds.- (See Senate Mins. 1281 and 1388).- It was RESOLVED, THAT the principle be approved, and that the details be left to the Treasurer in interim, with help of Executive if he so desires, to report fully to next meeting of the Board.

574. RESOLVED, THAT Mr. Vincent Massey and Mr. James Wood be re-elected as co-opted members for the balance of their term as provided in the Provisional Charter.

575. Re Senate Minute #1282.- Referred to Executive Committee with power.

576. Re Senate Minute #1285.- Referred to Executive Committee with power.

577. Re Fellowship for Mr. D. S. Dye.- (See Senate Minute 1425.)
RESOLVED, THAT this be approved, on the understanding that it
is a class of case that comes under the operation of the
Rockefeller Foundation; the Secretary to take up the matter.
578. RE Payments of Mr. Lamont's gift for the Library Building.-
(See Senate Minute 1391.) RESOLVED, THAT this item be referred
to the Treasurer with power.
579. Re Annual Report to Mission Boards.- Resolved that this item be
referred to Mr. Mornay Williams, Dr. Rice, Dr. Taylor, Mr. Simkin.
580. RESOLVED, THAT the President be authorized to take all necessary
steps to secure for the Corporation any required authorisation to
do business in China.
581. Re Office in New York.- RESOLVED, THAT the question of an office
in New York be referred to the Executive Committee with power.
582. TIME and Place of next Meeting of the Board of Governors.-
RESOLVED, THAT the time of the meeting be left to the Executive
Committee; and that the place of Meeting be Toronto.
- 582³. Re Plans of Middle School Chapel.- RESOLVED, THAT the New York
members of the Board be appointed a Committee to pass on the
plans of the Middle School Chapel; and if that Committee cannot
meet, the matter be referred to the Executive Committee.

A resolution of thanks to Mr. and Mrs. Vaux for their
kindness in entertaining the members of the Board at their
home on Wednesday night, was adopted.

A resolution of thanks to the Friends for the use of the
Room and for providing facilities for the meeting, was adopted.

BOARD OF GOVERNORS
WEST CHINA UNION UNIVERSITY.

Minutes of Meeting held in Toronto, September 26th and 27th, 1923.

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FIRST SESSION

The Annual Meeting of the Board of Governors of the West China Union University was held in Room 512, Wesley Buildings 299 Queen St. West, Toronto, Canada.

Hon. H. W. Rowell, K.C., Chairman of the Board, was in the Chair, and opened the session at 10 a.m.

Rev. F. Anderson and Mr. H. T. Silcock led in prayer.

The following members were present:-

American Baptist Foreign
Missionary Society

- Mr. Mornay Williams
Prof. H. B. Robins, Ph.D.
Rev. Dr. B. W. Hunt

Friends' Foreign Mission
Association

- Mr. H. T. Silcock, M.A.

General Board of Missions,
of the Methodist Church, Canada

Rev. Dr. J. Endicott
Hon. H. W. Rowell, K.C.
Chancellor R. P. Bowles.

Board of Foreign Missions of the
Methodist Episcopal Church, U.S.A.

Church Missionary Society

Rev. Prof. F. Anderson, M.A., D.D.

Co-opted Members

Sir Joseph Flavelle, Bart.
Rev. Dr. W. M. Rice
Mr. George Vaux, Jr.
Rev. Dr. R. A. Ward
Mr. James Wood, M.A.

Communications - (a) Apologies for absence have been received from - Dr. North, Canon Devereux, Mr. L. Wilson Harris, Sir Michael Sadler, Mr. B. Willis Beede, Rev. C. T. Munley.

(b) Other communications have been received which will come up at appropriate places on the Agenda.

(c) Senate Minutes #1426 to 1596, inclusive, have been received.

RESOLVED, That these communications be taken as read.

The Minutes of the Executive Meeting held at New York, November 24th, 1922, were read,

The Minutes of the Executive Meeting held at Toronto, September 25th, 1923, were also read, and it was

584. RESOLVED, That these Minutes be approved.

585. Dr. Endicott reported that in accordance with the instructions of the Executive Committee, he interviewed Mr. Ricker, who tendered his resignation, which was accepted.

RESOLVED, That the action as set forth in the Minutes be approved.

586. Appointment of Minute Secretaries.- RESOLVED, That Dr. Endicott and Mr. Silcock act as Minute Secretaries.

587. Hours of Meeting.- RESOLVED, That the hours for the meeting of the Board of Governors be -

10:00 a.m. to 12:30 p.m.

2:00 p.m. to 5:00 p.m.

588. Resignation of Dr. Wallace.- Dr. Endicott reported that Dr. Wallace had already severed his connection with the University in order to take up his work in Shanghai. RESOLVED, That we refer the matter of the appointment of the new Educational Secretary and interim arrangements to the Executive Committee with power.

589. Absence of Reports for Meeting of the Board of Governors.- RESOLVED, That the resolution submitted by the Executive be referred to a sub-committee for consideration in the light of the morning's discussion. Sir Joseph Flavell, Dr. Ward and Mr. Vaux were appointed as the sub-committee.

590. Appointment of Mr. W. I. Lacy as Bursar.- Correspondence on this matter, reporting Mr. Lacy's withdrawal, was presented. RESOLVED, That the correspondence be referred to the sub-committee appointed in our previous minute.

The Treasurer presented statements of Receipts and Disbursements and Summary of Balances for the year 1922 and for January 1st to August 31st, 1923.

The Meeting adjourned at 12:35 p.m.; Dr. Rice leading in prayer.

SECOND SESSION.

The Board re-assembled at 2:00 p.m.

Mr. James Wood led in prayer.

The Minutes of the First Session were read and confirmed.

The sub-committee appointed in Minute 589 made a preliminary verbal report, which was discussed.

591. Report of Treasurer.- The Report of the Treasurer was further considered, and it was
RESOLVED, That the Report of the Treasurer be received.
592. Architect's Account Authorized.- RESOLVED, That the Architect's account be approved as stated by the Treasurer, and authorized for payment.

The Report of the Architect was presented.

593. Superintendent of Construction.- RESOLVED, That the matter of appointment of a new Superintendent of Construction be referred to the Executive Committee with power, and that it be requested to secure at the earliest possible date continuous and adequate resident superintendence of building construction; cost for same to be charged against current appropriations or capital account for buildings.
594. Medical Building.- RESOLVED, That the Medical Building be referred to the Executive Committee with power, in case it may be necessary to proceed with the building before the next meeting of the Board.
595. Library Building.- RESOLVED, That Dr. North, Dr. Ward and Mr. Vaux be requested to keep in touch with M. L. Mont, looking to the completion of the Library Building at the present advanced costs.

In view of the statement made by the Treasurer, no action is needed on Senate Minute #1519.

Pursuant to Minute #583 of the Board, it was reported that Mr. Williams and Mr. Gantz passed the plans for the Middle School Chapel, and the plans were presented to the Board and accepted.

596. Clock Tower.- The Board of Governors desires to place on record its deep appreciation of the generous proposal of Dr. J. Ackerman Coles to provide a tower with bell and clock in connection with the entrance gateway of the University. Funds are not available at present for the suitable architectural setting appropriate for such a gift, but we earnestly hope they may be found in the not distant future. In view of the importance of such a structure to the total architectural scheme of the University -
RESOLVED, That the Executive Committee be authorized to proceed with its construction as soon as funds are provided.
597. Nomination Committee.- RESOLVED, That the following be appointed a Nomination Committee to bring in names for Officers of the Board and the Executive:- Dr. Ward, Dr. Hunt, Dr. Endicott, Mr. Silcock, Dr. Anderson.

The Meeting adjourned at 5:10; Dr. Hunt leading in prayer.

THIRD SESSION.

The Board re-assembled at 10:00 a.m., on Thursday, September 27th, 1923.

Rev. Dr. R. A. Ward led in prayer.

The Minutes of the Second Session were read and confirmed.

598. Publicity and promotion of Interest.- RESOLVED, That the Executive Committee be asked to consider the whole matter of publicity with a view to securing continuous and increased interest among the constituencies of the co-operating Boards, and in this connection we remit to them with power the suggestion that if an English architectural journal decides to issue illustrations of the University Buildings, advantage be taken of this to publish a pamphlet with perspective and other drawings of our Buildings.
599. Maintenance Budget.- RESOLVED, That we ask the Boards for the same amounts as last year, namely \$21,000; being \$6,000. from each of the three Canadian and African Boards and \$5,000. from the two English Boards combined; that of this total \$15,000. be set apart for use on the Field, being an increase of \$,950. over the appropriation for 1922, or \$2,950. after meeting the deficit of \$1,000. for 1922; and that the Board of Governors retain for its own use \$6,000. together with the balance saved on home expenditure for 1922.
600. Appeal for New Workers.- RESOLVED, That Dr. Rice, Dr. Robbins, Dr. B. Wiles and Dr. Emerson be requested to prepare a Minute on this subject for presentation to our next session.
601. Adding Chinese Teachers to Staff.- RESOLVED, That Minute #1543 be referred to the foregoing sub-committee.
602. Additional Steps for Financing Present Needs of the University.- RESOLVED, That the Executive Committee be requested to take steps for seeking directly as well as through appropriations from the co-operating Boards those resources necessary for the present expanding life of the University, any such steps taken being related fully to the procedure of any co-operating Board whose constituency may be involved.
603. Reimbursing F.F.M.A. for services of Mr. J. M. Morrison.- RESOLVED, That the Treasurer be authorized to pay the F.F.M.A. Mex. \$2022.40, from such funds as he may have at his disposal.
604. Incorporation of the University.-Dr. Endicott reported correspondence from Mr. Gantz and others on this subject.
RESOLVED, That the matter be referred to the Executive with power to act if any action should become necessary.

605. Sub-Committee to examine Constitution and By-laws, continued.-
RESOLVED, That the sub-committee appointed last year (#542, Mr.
Gantz, Mr. Vaux and Dr. Rice were appointed) be continued and
asked to report to the Executive.

The Board adjourned at 12:10 p.m.; Chancellor Bowles
leading in prayer.

FOURTH SESSION.

The Board re-assembled at 2: 3 p.m.

Mr. Marnaby Williams led in prayer.

The Minutes of the Third Session were read and con-
firmed.

606. Dormer Indemnity Money.- RESOLVED, That Senate Minute #1561, be
referred to the following sub-committee: Mr. Silcock, Hon. W
V. Howell and Rev. C. T. Manley.
607. Qualifications for Membership on Senate.- RESOLVED, That the
procedure outlined in Senate Minute #1560 be approved.
608. Limitation of Numbers of Senate Members.- RESOLVED, That we
interpret the Constitution to mean that the Senate should nom-
inate a limited number of those eligible under the previous
Minute, and that we ask the President to report with his
suggestions.
609. Appointment of Faculty Representatives on the Senate.- The
following list was adopted:-

Bayne, P. H.	Kern, D. S.	Service, C. W.
Best, A. E.	Kilborn, L. G.	Simkin, R. L.
Brocken, E. E. M.	Larkin, C. R.	Stewart, J. L.
Brown, H. G.	Lewis, S.	Stubbs, C. E.
Carscullen, C. R.	Liljestrand, C. H.	Taylor, J.
Crawford, L. M.	Lindsay, A. W.	Taylor, H. H.
Dickinson, F.	Mason, E. H.	Thompeen, J. E.
Dye, D. S.	Morse, J. R.	Wilkinson, A. H.
Foster, C. L.	Millett, H. J.	Wilford, E. C.
Humphreys, J. C.	Neumann, G. B.	Yang, S. G.
Johns, A. E.	Pelops, D. L.	Yates, M. F.
Kelly, C. E.	Seldon, E. W.	

610. Appeal for New Workers.- RESOLVED, That the Board of Governors
adopt for record and for transmission to the co-operating
Church Boards, the following Minute concerning the need for
additions to the staff of the University:-

Year after year there have come to the Board of
Governors, from the University Senate, urgent appeals for
additions to the teaching staff. Meanwhile an elaborate and
costly building program is gradually approaching completion
and the student body is growing rapidly, all without the

prospect of definite increase in the teaching personnel.

In the view of the Board of Governors, the future of the University is seriously at stake. Further appointments to the teaching staff at an early date are urgently imperative. Accordingly, the Board of Governors earnestly requests each of the co-operating Church Boards to review its total contribution to the University staff in the light of its relative responsibility and to make the most earnest effort during the current year to supply one or more additions. The Church Boards should not be staggered by the large number of additions requested by the Senate, but should by all means see to it that some actual addition is made during the current year, particularly in Education, Religion and Medicine. The Church Boards, moreover, should give heed to the recommendation of the Senate that each Board should undertake to appoint at least one qualified Chinese teacher before the beginning of the school year in the Autumn of 1924.

RESOLVED, further, that the Executive of the Board be instructed to follow up this action by specific negotiations concerning staff with each of the co-operating Church Boards.

Appended to this Minute, for the information of the co-operating Boards is a copy of the Senate's ~~request~~ recent request for additions to the University staff.

(Senate Minute, #1390) RESOLVED, That we ask for the following additional members of the staff from the Board of Governors and the home boards.

Arts - Two teachers, men or women, whole time for English Department.

Science - Four men as follows:

1. Applied Biology - It is anticipated that Mr. Harold Brown will be appointed for this department.
2. Physics - Practical engineering, especially in the field of electricity.
3. Chemistry - Industrial Chemistry and metallurgy, or organic chemistry.
4. Geology and Geography - Temporarily supplied by Mr. C. L. Foster.

Religion - Two additional men appointed by the home boards. It is anticipated that Mr. Paul E. Johnson will be appointed to this faculty.

Medicine - Eight additional teachers, listed in order of urgency; but it is desired that no available candidate should be held back because men higher up in the list cannot be secured:

1. Eye, ear, nose and throat diseases.
2. Preventive medicine and public health.
3. Pathology and bacteriology.
4. Tropical diseases.
5. Pharmacology and toxicology.
6. Pharmacy and materia medica.
7. Internal medicine (nervous and mental diseases.)
8. Embryology and histology.

Athletic Director - A well trained athletic director with qualifications of Christian leadership is one of our most imperative needs. Other qualifications being equal a graduate physician is preferred for this work.

Bursar - A treasurer, accountant, registrar and general business man is asked for under this title and it is hoped that this member of our staff can be appointed directly by a mission board in accordance with the rule that maintains for nearly all the members of our staff. Failing that, we ask that he be sent out by the Board of Governors and that the Budget be increased above this year's askings of \$26,500. to admit of this salary.

Builders - We continue the asking of last year for two builders to carry forward the building program of the university. Under this heading we repeat the former request of the Senate, Minute No. 1516, that Mr. Walter Small be appointed to work here at the university on his return from furlough, the erection of the medical building to have first place in his program.

(Senate Minute, #1595) The Faculty of Education Appeal to the Board of Governors for New Workers.

1. We want to select men from those already on the field for work in the Faculty of Education. It is sincerely hoped that the Home Boards will continue to send well prepared men to West China for Educational work, and will at the same time encourage the mission authorities on the field to appoint from among these such men as shall be required to advance the work of teacher preparation in the University.
2. As an exception to the selection of men already on the field, and inasmuch as we have no control over women workers, we respectfully request that the Board try to secure for us a single woman of considerable experience in Primary School work, and with high academic qualifications, to take charge of our Primary School Practice Teaching. This need is pressing.
3. This Faculty hopes to make large use of Chinese teachers. We trust the Board of Governors will look favourably on a large salary budget for our Chinese staff. These must be highly trained men, and will require high salaries, though far less than the amount required by a foreign teacher.
4. As a total staff, we look forward to five foreigners and five Chinese, giving approximately full time. Counting out furloughs, this will mean only a sufficient number to carry on.
5. The Faculty looks forward to return to the field of Mr. Harry Silcock. The absence of Mr. and Mrs. Sawdon from the work will make the years 1924-25, and

25-26 difficult years. We are counting on the appointment to the University of Mr. Dudley, Mr. Clarke and Mr. Soper.

6. The policy of doing Normal school work in such centres as Fowchow, Hsinchow and other centres makes the work of University work in Education very pressing. These Normal schools will require teachers trained. We can have little hope of recruits from down river, and this is the only centre which contemplates advanced work in Education.

611. Successor to Dr. Elliott.- The Board of Governors deeply regret the resignation of Dr. Elliott, and the loss to the University of his most valuable services. They would be most grateful if the C.M.C. would endeavor to find a man to fill his place, and to arrange for his support.

A letter was received from Mr. Gntz, relating to the sub-committee appointed in Minute #605, but no further action was required at present.

612. Admission of Women to the University.- The following was submitted and it was

RESOLVED -

1. In the opinion of the Board, Minutes Nos. 550 does not set forth as clearly as is desirable the final decision of the Board at its last meeting, which was that the question of the policy to be adopted by the Board in reference to the admission of women to the University should not be decided until after communication with the co-operating Boards and the Women's Boards concerned and their views had been ascertained, and that the whole question of principle should come up for review at the present meeting of the Board, providing the necessary information had been obtained.

2. The Secretaries of the Board have reported that Minutes Nos. 545 and 550 were duly forwarded to the co-operating Boards and to the Women's Boards concerned, but so far only one of the Women's Boards has replied, and final answers have not yet been received from all the co-operating Boards, and that no report has been received from the President in reference to action taken upon the field upon Minute No. 550, of last Board.

3. That the Board reaffirms the decision of the last Board Meeting that the policy should not be determined until answers are received from all the Boards concerned and the Board is of the opinion that when these answers are received a conference should be held between the representatives of the co-operating Boards and the Women's Boards concerned, with a view to formulating a policy that may be submitted to the Board at its next meeting, for consideration and action.

4. That in the meantime no action should be taken upon the field, except in conformity with Resolution No. 550, nor

should any expenditures be made which would hamper the freedom of the Board in dealing with the matter after information and conference above provided.

5. That the Secretaries be instructed to communicate with the co-operating Boards and Women's Boards which have not sent in any final or considered opinion on the matter, requesting a report at the earliest practicable date.

6. That the Executive Committee be instructed to take all such action as may be necessary to give effect to this resolution.

613. Election of Chairman.- On the unanimous recommendation of the Nomination Committee it was

RESOLVED, That the Secretaries be instructed to cast a unanimous ballot for Sir Joseph Flavelle as Chairman of the Board for the ensuing year.

614. Vote of Thanks to Hon. N. W. Rowell.- RESOLVED, That we express our hearty appreciation and deep sense of gratitude to Hon. N. W. Rowell for his service as Chairman of the Board.

615. Election of Officers.-

Vice-Chairmen - Sir M. E. Sadler
Dr. F. M. North

Secretaries - Dr. James Endicott
Mr. H. T. Silcock

Treasurer - Mr. George Vaux, Jr.

EXECUTIVE COMMITTEE.

Dr. James Endicott, Secretary
Dr. F. Anderson
Sir Joseph Flavelle
Mr. H. T. Silcock
Mr. George Vaux, Jr.
Dr. R. A. Ward
Mr. Mornay Williams.

Dr. Endicott reported the Fellowship granted by the China Medical Board to Dr. S. H. Liljestrand, and his letter of thanks.

616. Memorial to Dr. Guicher.- Inasmuch as the President has written requesting the co-operation of the Board in the Senate's efforts in this direction,

RESOLVED, That the Secretaries be instructed to correspond with Dr. Beech and ascertain what form he suggests the co-operation of the Board should take.

617. Annual Report to Mission Boards.- RESOLVED, That this matter be referred to the Executive Committee to be dealt with when reports are received from the field.

618. Election of Co-opted Member of the Board.- RESOLVED, That Dr. C. G. B. Bardsley be re-elected.
619. Plans for Educational Building.- RESOLVED, That the plans be approved, subject to receiving the approval of the family of the donor and of the Senate.
620. Next Meeting of the Board.- RESOLVED, That the next meeting of the Board be held in England early in July, 1924.
621. Report of Committee on Absence of Reports from the field.- Your Committee on the matter of reports from the administration of the University beg to report on the following action (#372) of the Executive Committee:-

"RESOLVED, That we regret the difficulty under which the Board has labored this year owing to the fact that we have no report from the President nor from the Senate, and that the Treasurer has received no audited financial statement for several years;

And that we request the President to secure that his report and the report of the Senate reach the two Secretaries not later than August 1st in any year (or not less than six weeks before the Board meets, if the Board Meeting is held earlier than the end of September, in which case the Secretary will notify the President of the date of meeting;

And that we request the President to see that an audited ~~next~~ financial statement to date for each year since the last audited statement was sent in, be forwarded at once, and that hereafter an audited financial statement for each year be forwarded not later than March 1st following;

And that the Secretary be instructed to cable the President at once drawing attention to the difficulty under which the Board has met owing to the absence of a report from the President and the Senate, and of any financial statement, and requesting that the reports be forwarded at once for consideration by the Executive."

We record our judgment that the long delay in furnishing certified accounts to the Treasurer of the Board indicates that the Local Treasurer requires assistance to clear the confusion in the records which has prevented balanced statements being regularly furnished, and to institute changes in methods of accounting which will obviate a repetition of these conditions. Your Committee hopes that this assistance can be secured from available help in Chengtu. We, therefore, recommend (1) That the Board of Foreign Missions of the Methodist Episcopal Church be requested to permit Mr. J. I. Parker to assist the Local Treasurer in completing the needed statements and in instituting practices of accounting which will result in certified accounts being forwarded to the Treasurer of the Board at the end of each

year. To further the work, we recommend that the Treasurer or the Board prepare a Memo for the guidance of the Local Treasurer indicating the particulars which he desires to secure in the annual certified statements. We recommend that the Treasurer and Dr. Ward be a Committee charged with completing this matter as above proposed or otherwise, and that they be authorized to incur such expenditure as may be necessary for the work which is being accomplished.

We recommend (2) In view of the difficulties which are experienced frequently in securing close co-operation between the administration of the University in China and the Board of Governors, we request the Chairman of this Board, Sir Joseph Flavelle, to take up with President Beech the whole problem of prompt and full report from the officers and senate of the University to the Board of Governors.

622. Re Appointment of Mr. W. I. Lacy as Bursar.- We record the receipt of a letter from Mr. W. I. Lacy through the Secretary of this Board, to the effect that family conditions prevent his acceptance of the position of Bursar. In view of our hope that there can be found in Chengtu sufficient assistance to put the records of the University in such form as may suit the needs of the Governors, we refer with power to the Executive Committee the provision of a Bursar or any other similar assistance such as may be necessary to provide continuously those financial records needed by the Board of Governors.

623. Request for Initial Building Loan.- RESOLVED, That the Minute of the Executive be adopted, with the addition that the Secretary be instructed to communicate at once with the Field and formulate questions so that full information may be available for the Executive without delay.

The following is the Minute (#373) of the Executive:-

"RESOLVED to recommend to the Board that it remit to the Executive the whole question of such a loan fund, to secure from the field full information so that it may formulate a definite policy, and that it empower the Executive to grant not more than \$2,000. from the income of the J. B. Morrell fund as soon as it is satisfied as to details of the scheme and in particular that it secures adequate co-operation on the part of the Chinese."

624. Union Office in New York.- RESOLVED, That the recommendation of the Executive (#374) be approved, with the addition of Sir Joseph Flavelle to the Committee.

The following is the Minute of the Executive:-

"RESOLVED, That Mr. George Vaux, Jr., (Chairman), Dr. Ward and Dr. Endicott be a committee to decide how much service we can properly secure from the Union University office in New York, with power to conclude any arrangements they may approve."

625. Proposed Committee for Co-ordination and Promotion of Christian Higher Education in China.- Dr. Indicott reported the receipt of a communication from the Committee on organizing a permanent committee for the co-ordination and promotion of Christian higher education in China. RESOLVED, That it be referred to the Executive for investigation, who after study shall if they so determine, ascertain the views of the co-operating Boards in relation to it.

626. Votes of Thanks.- RESOLVED, That we extend to the General Board of Missions of the Methodist Church, Canada, and its staff, our appreciation of the many courtesies extended to us during the time of our meeting, in supplying us with a most comfortable place for holding our sessions, and also with most acceptable clerical assistance.

RESOLVED, That we also convey to Sir Joseph Flavelle, to Hon. N. L. Rowell, K.C., and to Dr James Indicott our individual sense of obligation to each of them personally for his continuing efforts to cause our visit to Toronto be both profitable and delightful.

The meeting closed with prayer.

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BOARD OF GOVERNORS

WEST CHINA UNION UNIVERSITY.

Minutes of Meeting held at Birmingham, England,
12th to 16th July, 1934.

FIRST SESSION.

The Annual Meeting of the Board of Governors of the West China Union University was held at Kingsmead, Selly Oak, Birmingham, England, from 12th to 16th July 1934.

Sir Joseph Flavelle was in the Chair. The first sitting began at 8.15 p.m. on Saturday, 12th July.

H.T.Silcock led in prayer.

The following were present at one or more sessions:-

American Baptist Foreign Mission Society:
Rev. Avery A. Shaw, D.D.

Friends' Foreign Mission Association:
James Edmund Clark, B.Sc.,
H.T.Silcock, M.A.,
Herbert G. Wood, M.A.

General Board of Missions of the Methodist Church, Canada.
Rev. James Endicott, D.D.
Hon. Newton Wesley Rowell, K.C.

Board of Foreign Missions of the Methodist Episcopal Church,
U.S.A.
Unable to send representatives this year.
(See Minute 646 below).

Church Missionary Society.
Rev. G.F.Saywell, M.A.

Co-opted Members:
Sir Michael E. Sadler, K.C.S.I., C.B., Litt.D., LL.D.
Sir Joseph Flavelle, Bart., LL.D.

Architect: Fred Rowntree, F.R.I.B.A.

Corresponding Members:
Mrs. N.W.Rowell (Canada)
Miss H.M.Newman (Chairman, China Committee, F.F.M.A.)
Dr. John E. Thompson (Faculty of Medicine, Chengtu)
Ernest W. Sawdon, B.Sc., (" " Education, Chengtu).
John William Hoyland } Wardens of Kingsmead College.
Mrs. Hoyland }
J.C.Kydd M.A., (Selly Oak Central Colleges).
J.Douglas Maynard, M.A., (Member, China Comtee.F.F.M.A.).
William G. Sewell (Appointed to Faculty of Chemistry,
Mrs. W.G.Sewell. Chengtu).
Herbert H. Catford (Assistant Secretary, F.F.M.A.)

Communications.

- (a) Apologies for absence have been received from:-
George Vaux Jr.
The Bishop of Peterborough.
Mr. Mornay Williams.
Dr. F.M. North (on behalf of the representatives
of the Board of Foreign Missions of the Methodist
Episcopal Church, of the U.S.A.)
Dr. Emory W. Hunt.
Prof. Henry B. Robins.
Dr. James H. Franklin.
Rev. Frank Anderson.
Dr. Ralph A. Ward.
Mr. William O. Gantz.
Prof. William North Rice.
Rev. E. Hayward.

(b) Other communications have been received which will
come up at appropriate places on the Agenda.

(c) Senate Minutes Nos. 1597 to 1692, inclusive, have
been received.

The letters of apology have been read.

627 Corresponding Members.

RESOLVED that the following be Corresponding Members
during the Sessions of this Board.

Mrs. N.W. Rowell,
Miss H.M. Newman,
Dr. John E. Thompson,
Ernest W. Sawdon,
John William Hoyland,
Mrs. J.W. Hoyland,
J.C. Kydd,
J. Douglas Maynard,
William G. Sewell,
Mrs. J.G. Sewell,
Herbert H. Catford.

628 Minute Secretary.

RESOLVED that Herbert H. Catford act as Minute Secretary.

629 Hours of Meeting.

RESOLVED that the hours of meeting for the Board of
Governors be as follows:-

This evening : 8.15 to 10.0 p.m.

Sunday : Period of worship from 9.30 a.m. for
about one hour.

Sessions of the Board for informal con-
sideration of some of the larger questions.
10.30 a.m. to 1.0 p.m. & 2.15 to 4.15 p.m.

Monday : 9.0 a.m. to 12.30 p.m.
8.0 to 10.0 p.m.

(Times of sessions on Tuesday and Wednesday to be arranged
later).

The Chairman closed with prayer. Adjourned at 10.10 p.m.

SECOND AND THIRD SESSIONS.

Sunday, 13th July, 1924.

Dr. James Endicott conducted the hour of worship from 9.35 to 10.35 a.m. giving in his address some striking illustrations of the wonderful results of the work of Christian Missions in West China.

2nd Session: 10.40 a.m. to 1.5 p.m.

3rd Session: 2.40 to 4.0 p.m.

During these two sessions the following subjects received careful consideration, but no Resolutions were adopted:-

The Need for Making the University more Chinese.
(H.T.Silcock presented a short memorandum on this question).

The Need of providing more adequate housing accommodation for Chinese members of the Staff.

The Need of increasing the salaries of Chinese staff.

The Boxer Indemnity: question of placing before the British Government information as to the University.

The Need for more Middle Schools.

Importance of doing our work thoroughly, even if this is at the cost of immediate extension.

The Need of establishing Fellowships to be held by promising Students from Szechwan in America, Canada and Great Britain.

The question of trying to secure someone who would make it his (or her) special business to keep the University constantly before those from whom financial help might be expected.

FOURTH SESSION

9 a.m. Monday 14th July, 1924.

Devotional exercises: H.T.Silcock read a passage of Scripture
Prayer : J.W.Hoyland, Dr. J.Endicott.

630 RESOLVED that we confirm the minutes of the Executive Committee held since our last meeting. (Nos. 375 - 468).

631 RESOLVED that we adjourn at 12.50 p.m. and reassemble at 5 o'clock or as soon after as practicable.

632 Appointment of Secretary of West China Christian Educational Union.

Minute 457 of the Executive has been received accepting the suggestion of the Senate that Mr. Homer G.Brown be appointed Secretary of the West China Christian Educational Union, subject to the approval of the Canadian Methodist Board, which approval has been duly given by the Executive Committee of the General Board of Missions of the Methodist Church, Canada. We confirm the action of the Executive in appointing Mr. H.G.Brown.

633 Communication to United Methodist Mission.

With reference to Senate Minute 1616 we ask H.T.Silcock to communicate with the Secretary of the United Methodist Mission placing before him some facts with regard to the expense falling upon the University in connection with the training and care of U.M.M. students.

634 Residences for Middle School Teachers.

RESOLVED that we endorse the request of the Senate (Minute 1616, (i)) that each of the participating Missions be asked to contribute \$1000 (gold) for the erection of residences for Middle School Chinese Teachers on the Middle School Campus.

635 Middle School Dormitory and Residence for Foreign Teacher.

RESOLVED that, in accordance with Senate Minute 1615 (3), we ask each of the participating Missions to erect its Middle School Dormitory and one residence for a foreign teacher.

636 Christian Mission in Batang.

We refer Minute 1616 (2) of the Senate as to the work of the Christian Mission in Batang amongst the Thibetans to the Executive.

637 Thanks to Smithsonian Institute.

RESOLVED that we ask the Treasurer to express the thanks of this Board to the Smithsonian Institute for the publications which they have sent to the University and for entering the University on their list to receive further publications (Senate Minute 1616 (3)).

638 Thanks for gift of Organ.

RESOLVED that we request the Secretary to express the thanks of this Board for the generosity of the members of the staff of the University in providing the cost of the organ.

639 Offer of Middle School house building site No. 6.

Referring to Minute 1624 of the Senate with regard to the Middle School house building site No. 6,
RESOLVED that we confirm Minute 440 of the Executive Committee.

FIFTH SESSION.

5.40 p.m. Monday, 14th July 1924.

640 Report by the Architect.

The Architect has submitted a report on the work coming under his supervision since the last annual meeting of the Board at Toronto in September last.

640 (contd.)

Medical College. We note that owing to the proposal for a Medical clinic centre and the difficulty of acquiring the graves on the site selected, it seems probable that a new site will have to be found. A letter from Dr. Joseph Beech to the Architect, dated 24th May, says that the most likely site is the "Marquis Jang" site or a site to the north of the river between the University Campus and the South of the city wall. It seems impossible to make any progress until the site is settled. We empower the Executive Committee to decide the question when a definite recommendation is received from the Senate.

641 Clock Tower.

With reference to Minute 458 of the Executive Committee the Architect has submitted the design and working drawings for the Clock Tower. A letter from Dr. Beech, dated 24th May conveys the general approval of the Senate and requests the approval of the Board. The donor has also approved and we now confirm the design and drawings.

642 Request to C.M.S. to replace Dr. C.C.Elliott.

With reference to Senate Minute 1616 D. the Rev. G.F.Saywell reports that up to the present the C.M.S. has not been able to replace Dr. C.C.Elliott. He will urge upon the Committee the importance of supplying his place, but at present they have not sufficient offers from Medical Men to meet all the calls from the Field.

SIXTH SESSION.

8.10 p.m. Monday, 14th July, 1924.

Prayer : Dr. Shaw.

643 Plans of Buildings erected or in contemplation: Reprint from "The Builder".

We are glad to note that the "Builder" of 27th June has published a number of plans and drawings of buildings already erected, or in contemplation, together with a descriptive account of the University and its buildings. Referring to Minute 386 of the Executive Committee, it is

RESOLVED that a reprint of 1000 copies be obtained. Rev. G.F.Saywell and F.Rowntree are asked to attend to this, in view of H.T.Silcock's expected absence from England for some months.

644 Request for Gold \$10,000 for purchase of materials for the Medical Building.

RESOLVED that we inform the Senate that the Canadian Methodist Mission has told us that the money for the purchase of materials for the Medical Building is available as soon as the necessary consultations between the Builder and the Architect have been completed.

This will make a total of \$27,500.

645 Appeal from Dr. W.R.Morse on behalf of Faculty of Medicine.

With reference to Senate Minute 1644, an invitation to attend this meeting was duly extended to Dr. W.R.Morse. We regret that he was unable to prolong his time in Europe in order to attend. He has written as to the danger of working with inadequate equipment, also as to the urgency of strengthening the Staff of the Faculty of Medicine. He comments on the fact that there is no English, Scotch or Irish Medical man upon the staff. He also supports Senate Minute 1690 (a to j).

SEVENTH SESSION.

Tuesday, 15th July, 1924.

Devotional Exercises were conducted by the Rev. G.F.Saywell.

646 Absence of representation from the American Methodist Episcopal Mission.

We regret to learn from a cablegram received by Dr. Endicott this morning, from Dr. Frank M. North, that the Board of Foreign Missions of the Methodist Episcopal Church, of the United States, has been unable to send representatives to this meeting of the Board.

647 Letter from the President, Dr. Joseph Beech.

A letter to the Chairman from Dr. Joseph Beech dated 21st May 1924 has been read.

648 Fellowships Abroad.

With reference to Senate Minutes 1640 and 1641 as to the provision of special funds for the establishment of fellowships abroad both by the missions and the University for such graduates as are expected to teach in the University or for a number of other specially qualified students, we agree with the Senate that it is of the greatest importance that the graduates and students referred to should have training in Canada, America or Britain.

RESOLVED that each of the co-operating bodies be asked to endeavour to raise funds to provide fellowships, and to communicate with the Executive. And further

RESOLVED that we appoint the Rev. G.F.Saywell, H.G.Wood and H.T.Silcock as a sub-committee on University fellowships for Great Britain, and we ask the Executive to secure the appointment of a similar committee on the American continent.

649 Budget, 1925 - 26 (See Senate Minute 1664)

The total sum asked by the Senate from the Board of Governors in the Budget for 1925-26 amounts to G\$28,887; - G\$22,387 together with \$6500 which they indicate might be required by the Board for direct charges. To this has to be added provision for the salary and expenses of the Bursar amounting to about \$2000, making a total of G\$30,887.

RESOLVED that, in accordance with Executive Committee Minute 461, the co-operating Boards be asked to increase their annual grants for maintenance as follows:-

The three Boards on the North American Continent from \$6000 to \$7500 each.

The two Boards in Great Britain from \$3000 to \$5000 between them.

This will make a total of \$27,500.

350 Appropriation for use on the Field.

RESOLVED that we set apart G\$19,000 for use on the Field being an increase of \$4000 over the appropriation for 1924 and \$3387 less than the Budget asked by the Senate and that the Board of Governors retain for its own use G\$8500.

351 Effort to be made to raise an extra \$10,000.

RESOLVED that the members of the Board make personal endeavour to secure a further G\$10,000, viz. \$5,000 to clear existing deficits, \$3000 as a special fund towards adequate provision for Chinese teachers' salaries and \$2000 for Chinese teachers' houses. These expenditures are not to be incurred until members of the Board have put the Treasurer of the Board in funds and the Treasurer has authorised expenditure on the Field. It is expected that G\$5,000 may be raised in the United States, \$2500 in Canada and \$2500 in Great Britain.

352 The need for providing houses for Chinese members of staff.

We have had before us Executive Committee minute 373 and the President's reference in his report of 1923 and various documents upon the subject of providing houses for Chinese members of the staff. We desire to go forward with the provision of houses for Chinese teachers and are prepared to contribute funds for this purpose as soon as a definite scheme and estimates are before us. We consider that the University should retain control of the properties and not proceed with a loan scheme.

EIGHTH SESSION.

The Board reassembled at 6.10 p.m., Tuesday, 15th July 1924.

The Chairman led in prayer.

At this short sitting considerable discussion took place on the question of sending to each of the co-operating Societies a copy of the Report of the Senate. No resolution was adopted.

Adjourned at 7 p.m.

NINTH SESSION.

8 p.m. 15th July 1924.

Ernest W. Sawdon led in prayer.

353 Re Admission of Women into the University.

The President's statement on this subject was read and after a full discussion it was

RESOLVED that we approve the plan to admit women into the University providing satisfactory arrangements can be made with the Women's Boards concerned for their co-operation in membership on the Board and in the support of the work of the University.

RESOLVED that the determination of details of the basis of co-operation between the Women's Boards and the Board of Governors, as well as the basis of contribution by the Women's Boards be remitted to the Executive with power.

RESOLVED that in view of previous action of the Board and in view of the urgency of the situation on the field we cable to the President that the class of women who are ready to enter this September, and to whom the Senate is to some extent committed be received, but that pending further action of the Board or its Executive no other women be admitted to the University.

654 The University becoming more Chinese.

RESOLVED that the Board places on record its profound conviction that the University must become more and more Chinese in character, and its cordial agreement with the President and Senate that the University should, in increasing measure, depend on Chinese support in staff and funds, and its gratification at the growth in numbers and power of Chinese members on the Faculty and Senate, and further its conviction that the time has come to seek suitable Chinese representation on the Board itself.

655 Co-opted Members.

RESOLVED that we elect Dr. J. Edwards, of the Board of Foreign Missions of the Methodist Episcopal Church, U.S.A., a co-opted member of the Board for the three years expiring at the annual meeting in 1927.

RESOLVED that we re-appoint the following as co-opted members of the Board:-

Sir Michael E. Sadler	term expiring 1927
Prof. William North Rice	" " "
Rev. J.H. Franklin	" " "
Mr. George Vaux Jr.	" " "
Mr. James Wood	" " 1926
Mr. Vincent Massey	" " "

The other co-opted members are:-

Sir Joseph Flavelle	term expiring 1925
Dr. Ralph A. Ward	" " "
The Bishop of Peterborough	" " 1926.

656 Appointment of Officers and Executive.

RESOLVED that the following be and hereby are appointed as Officers and Executive Committee for the ensuing year:-

Chairman:	Sir Joseph Flavelle, Bart. LL.D.
Vice-Chairmen:	Sir Michael E. Sadler, K.C.S.I., C.B., Litt.D., Rev. F.M. North, D.D. (LL.D.)
Treasurer:	George Vaux, Jr., LL.B.
Secretaries:	Rev. James Endicott, D.D. Harry T. Silcock, M.A.

Executive Committee:

Dr. James Endicott (Secretary)
Sir Joseph Flavelle
George Vaux, Jr.
H.T. Silcock
Dr. J. Edwards
Rev. Dr. James H. Franklin
Rev. F. Anderson.

RESOLVED that Mr. Mornay Williams be elected an Honorary Member of the Executive Committee.

Further

657 Report to Co-operating Boards.

RESOLVED that a Report to the co-operating Societies by this Board on the Work of the University for the past year, with one or more illustrations, be prepared and that copies be printed and distributed to each of the co-operating Societies. We ask the Rev. G.F.Saywell and Herbert G. Wood to prepare the necessary material for the press.

658 The Boxer Indemnity.

RESOLVED that the following be appointed a Committee to take such steps as may be practicable to secure that the British Government in its allocation of the Boxer Indemnity should have full information before it as to the important work for education which is being done by the West China Union University:-

Sir Michael E. Sadler,	Sir Joseph Flavelle,
The Hon. N.W.Rowell,	Rev. G.F.Saywell,
Herbert G. Wood,	H.T.Silcock.

659 Appointment of University Builder.

With reference to Minute 456 of the Executive Committee
RESOLVED that we confirm the appointment of Mr. Walter Small as University Builder.

660 Title of Superintendent of Construction discontinued.

With reference to 1661 (c) it is
RESOLVED that "the office and title of Superintendent of Construction be discontinued", and after further consultation it has been decided not to recommend the appointment of an associate architect.

661 Students recommended for Degrees and Diplomas.

RESOLVED that the Board notes with pleasure Minute 1655 of the Senate reporting the names of the following eleven students recommended to the Board of Regents for Degrees and Diplomas, this is the first graduating class recommended to the Board of Regents:-

Djang Min Djin,
Gao Chang Djang,
Hua Shien Da,
Li Gwe Gwang,
Lien Din Shiang,
Sung Chen Dji,
Tang Bo Chen,
Tang Lo Tien,
Wu Hen Djiu,
Yang Gwang Shwen,
Yang Yui Gwang.

662 Appointment of Dr. Peterson to Medical Faculty.

With reference to minute 1658 of the Senate,
RESOLVED that we express our gratitude to the Board of Missions of the Methodist Episcopal Church for the appointment of Dr. Peterson to the Medical Faculty at Chengtu.

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663 Appointment of Faculty Representatives on the Senate.

We note the reply of the Senate with regard to the principles upon which Faculty members are nominated for membership of the Senate. It is resolved that the following, nominated by Minute 1666 of the Senate, be appointed Faculty Representatives on the Senate for the ensuing year, with the addition of Mr. Moncrieff as Director of the Languago School (nominated by the President in his letter of 5th April 1924 to Dr. James Endicott):-

P.M.Bayne	A.E.Best	E.R.M.Brecken,	H.G.Brown
R.R.Brewer	Miss A.Brethorst.	Dr. R.Gifford	Kilborn,
L.G.Kilborn,	G.R.Larkin,	S.Lewis,	C.W.Service,
R.L.Simkin,	J.L.Stewart,	C.M.Stubbs,	C.R.Carscallen,
Mrs.Carscallen,	F.Dickinson,	D.S.Dye,	C.L.Foster,
J.C.Humphreys,	A.E.Johns,	C.B.Kelly,	A.W.Lindsay,
S.H.Lilejestrang.	E.N.Meuser,	W.R.Morse,	H.J.Mullett,
G.B.Neumann,	D.L.Phelps,	E.W.Sawdon,	J.Tayler.
H.H.Taylor,	J.E.Thompson,	A.H.Wilkinson,	E.C.Wilford,
S.C.Yang,	M.F.Yates,	H.D.Robertson.	

Note:- Vice President: J.L.Stewart,
Registrar : H.D.Robertson,
Treasurer : W.M.Crawford,
Librarian : Mrs. C.R.Carscallen.

Deans:- Wm. Crawford, C.M.Stubbs, H.G.Brown.
C.R.Carscallen, E.C.Wilford, A.W.Lindsay.

Principals Schools:- S.Lewis, R.L.Simkin,
(L.S.Liu, S.C.Yang),
S.H.Fang.

Adjourned at 10.45 p.m.

Prayer by Dr. James Endicott.

884
TENTH SESSION

9 a.m. 13th July, 1924.

Devotional Exercises were led by H.G.Wood.

John William Hoyland on behalf of the Central Council of the Selly Oak Colleges expressed the keen interest of the Council on the work of the University at Chengtu. Kingsmead had had a close connection with Chengtu for many years as some of their earliest students had gone out to take up service there. It has been a great privilege to entertain the members of the Board of Governors.

The Chairman, on behalf of the Board, expressed the warm appreciation by the members of the generous hospitality of the Central Council and the kindness of Mr. and Mrs. Hoyland.

664 Future Progress of the University.

The Governors wish to place on record their deep appreciation of the work and progress of the University as these are presented in the reports now before them. They are very much encouraged by the manifold signs of development and they cannot express too warmly their sense of the debt the University owes to the loyal, enthusiastic and self-sacrificing co-operation of the President and the members of the staff. Where so much needs to be done and where new avenues of service constantly present themselves, it is difficult to avoid dissipation of effort and the Governors feel that in order to consolidate the work already begun and to maintain it at the highest possible level of efficiency it is very necessary first to concentrate the resources and energies of the University on what is strictly the University's work, and second to lay down some broad lines of development so as to ensure that the different departments are developed in proportion to their relative importance. They are well aware that advantage must be taken of the special interests of patrons and also of the special aptitudes of particular teachers, but they feel that it would greatly assist the work of the Board if the Senate would indicate which developments should be regarded as most urgent, in the order of their importance.

The Governors further desire that the Senate should refrain from taking any steps to initiate fresh developments, involving large issues of policy or considerable financial outlay, until the Board has had an opportunity of considering them.

665 Question of this Board meeting in Chengtu.

RESOLVED that it would be advisable for this Board to hold its regular meetings or an extraordinary meeting in Chengtu at some time during 1926. We ask the Secretary to communicate this decision to the co-operating Societies asking them to secure that they are adequately represented. We refer details to the Executive Committee and ask them to decide at their next meeting the time of year during 1926 when the meeting should be held.

666 Date and Place of next Meeting.

RESOLVED that the Executive Committee be empowered to settle the date and place of the next meeting of this Board after consulting the Co-operating Societies.

667 The need of arriving at the total cost of the work.

Sir Michael Sadler has suggested that the experience of the older Universities reveals the great advantage of a clear financial statement showing the cost per student for administration and teaching, and the proportion in which this cost is met from endowments, and from fees.

We ask Sir Joseph Flavelle and Sir Michael Sadler to serve as a committee on a cost accounting system for the University.

668 Memorial to Dr. Goucher.

The Governors have learned with gratitude of the bequest of Dr. Goucher to the University for the purpose of founding and developing a college for women, and they cordially approve of the President's suggestion of associating a memorial to Dr. Goucher with this side of the University's work. They consider that the exact form of the memorial should be determined after full consultation with the women's branch and they direct the Executive to take up the matter with the women's boards as part of the negotiations in connection with Minute 653.

669 Development of Dental and Medical Clinical Centres.

We have had before us Senate Minutes 1653 and 1690 and the comments upon these Minutes contained in the President's Report of 9th April 1924, as to the recommendations of the Faculty of Medicine for the development of Dental and Medical Clinical Centres. Dr. John E. Thompson has added many details showing the urgent need of such development.

We gratefully give our general approval to the 1653 and 1690 (a) proposals, including the requests (b-j) to the co-operating Societies and other bodies, and the proposed co-operation with the Chinese.

We feel the urgent need of some immediate estimate of the initial cost, and maintenance charges.

We refer the matter to the Executive for further action.

670 Reports Received.

RESOLVED that we express our appreciation of the following Reports which have been received and that have been constantly referred to in the course of our discussions:-

From the President	dated	September 1923 and
" " "	"	April 1924
" " Senate		1924 with its
		interesting details from members of the Faculty.
" " Treasurer.		
" " Secretary of the West China Christian Educational Union.		

671 Thanks to the Selly Oak Council and Mr. and Mrs. Hoyland.

RESOLVED that we record our very deep gratitude to the Central Council of the Selly Oak Colleges for their generous hospitality during the meeting of the Board and to Mr. and Mrs. J.W. Hoyland and the staff at Kingsmead for the most thoughtful and gracious manner in which that hospitality has been extended.

BOARD OF GOVERNORS
of the
WEST CHINA UNION UNIVERSITY.

.....

Minutes of meeting held in New York City, September 23rd and 24th, 1925.

.....

The Board of Governors assembled at dinner in the Cafeteria of the Methodist Episcopal Board of Foreign Missions, at 150 Fifth Avenue, New York, on Wednesday, September 23rd, 1925, at 6:15 P.M.

FIRST SESSION.

The Annual Meeting of the Board was held in the Board Room, in the same Building at 7:30 P.M.

Sir Joseph Flavelle, Bart., LL.D., was in the Chair and the meeting was opened with prayer by Mr. H. T. Silcock.

The following were present at one or more sessions:-

Board of Foreign Missions of the Methodist Episcopal Church, U.S.A.

Rev. F. M. North, D.D. - Vice-Chairman,

Rev. Dr. J. Edwards.

American Baptist Foreign Mission Society,

Rev. Dr. James H. Franklin

Dr. H. B. Robins.

Friends' Foreign Mission Association,

Mr. H. T. Silcock,

Mr. H. G. Wood.

General Board of Missions of the former Methodist Church, Canada,

Not represented.

Church Missionary Society,

Rev. Dr. Frank Anderson.

Co-Opted Members.

Prof. Wm. North Rice, Ph.D., LL.D.

Rev. Dr. J. H. Franklin

Sir Joseph Flavelle, Bart., LL.D.

Mr. Wm. O. Gantz, LL.B.

Representing the Woman's Foreign Mission Board of the former Methodist Church Canada,

Mrs. James Hales.

Representing the Methodist Episcopal Woman's Missionary Society,

Miss Watson, representing Miss Sinclair,

Miss Elizabeth R. Bender.

The following members of the University staff were present:-

Rev. J. L. Stewart, D.D.
Mr. E. H. Meuser, Phm.B.
Dr. C. W. Freeman,
Dr. G. B. Neumann

President J. L. ~~Stewart~~ Stuart,

Also, by invitation, Dr. P. W. Kuo.

On motion all were made Corresponding Members of the Board.

672. Minutes of Meeting of the Board of Governors.- RESOLVED, THAT the Minutes of the previous meeting held at Birmingham, England, July 12th to 16th, 1924, having been circulated, be taken as read.

673. Order of Business.- RESOLVED, THAT the first order of business be the hearing of statements by men from the field as to the present conditions in China; Information of a highly illuminative character was given by Dr. J. L. Stewart and Dr. Kuo.

Answering the question - "How can Christian Education meet the present situation"? Dr. Kuo suggested the following points -

1. Due consideration to be given to the national and provincial educational authorities - registration should be applied for.
2. The minimum requirements of Government should be complied with.
3. Proper emphasis should be placed on Chinese history and literature.
4. A larger share in the work should be given to the Chinese members of the Faculty.
 - (a) This would require planning years ahead to get the best men.
 - (b) They should be given the same responsibilities and privileges as the foreign members of the staff, so that they may feel they can give their lives to the institution.
5. Larger financial responsibility should be placed upon the Chinese themselves.
6. The staff - both Chinese and foreign - should link itself up as closely as possible with the educational movements of the whole country and province.
7. The question should be carefully considered as to whether Religious instruction and services can be made voluntary.

The Session closed at 9:5 P.M. with prayer by Dr. Rice.

SECOND SESSION.

24th. The Board re-assembled at 9:00 A.M. on Thursday, September

Prof. Robins. Devotional Exercises were conducted by Mr. H. T. Silcock and

674. Senate Minutes.-- Nos. 1809 to 1845 were reported as received.

675. Communications were received from Dr. North, Sir. J. Flavelle, Mr. H. G. Brown, Dr. Beech, Dr. Franklin, Mr. Silcock, and were ordered to be read in connection with the business to which they referred.

President J. L. Stuart of Peking University briefly addressed the Board on the attitude of Christian educational institutions in view of the present conditions in China; and explained methods contemplated in Peking for giving larger control to the Chinese.

676. Letter from the President to the Board.-- A lengthy letter from the President dated July 24th, to the Board, dealing with a large number of important matters, was read. Extracts from other letters from the President were also read.

RESOLVED, THAT the following be appointed a Sub-Committee to prepare a comprehensive draft Minute covering the situation in China; such Minute to be submitted at the afternoon session - Mr. H. T. Silcock, Dr. Stewart, Prof. Robins.

677. Minutes of Executive Committee of September 23rd, 1925.-- RESOLVED, THAT those Minutes be accepted for record.

678. Gift of \$500. Gold from Rev. Wm. E. Blackstone, D.D., Los Angeles, Cal., for the support of the Sunday School Teachers' Institute and the Summer Bible School.

RESOLVED, THAT the thanks of the Board be extended to the Rev. William E. Blackstone, D.D., for the gift of \$500. Gold, for the support of the Sunday School Teachers' Institute, and the Summer Bible School.

679. Payment by Mr. Liu of \$4,000. Sil. on his gift of the Middle School Chapel.-- RESOLVED, THAT the thanks of the Board be extended to Mr. Liu for \$4,000. Sil., - his gift to the Middle School Chapel.

680. Secretary to the President.-- RESOLVED, THAT the following action of the Executive Committee be approved - THAT a Secretary be attached to the office of the President, and THAT provision for the same be made, when necessary, in the budget.

681. Furlough of the President.-- RESOLVED, THAT the following action of the Executive Committee be approved - THAT the President be advised that the Board does not contemplate holding its next meeting in Chengtu, and THAT the time of his furlough be left to the judgment of himself and the Senate.

682. University Post Office.-- RESOLVED, THAT the following action of the Executive Committee be approved - THAT the erection of a Post Office on the University grounds be left to the discretion of the President, with the advice of the Senate.

683. Mr. James M. Yard as Financial Secretary.- In considering the request of the President that Mr. James M. Yard, on his return from furlough, act as Financial Secretary, Dr. North presented a detailed memorandum as requested in Executive Committee Minute 532, bearing on Senate Minute 1777.

RESOLVED, THAT we adopt this memorandum as a statement of the policy of the Board to be forwarded to the President.

The memorandum is as follows:-

"The plan of promotion which involves the possible securing of some representative of the University in North America would require further study which would be based necessarily upon some principle of action adopted by the Board. If it is agreed that a representative of the University be charged with the responsibility of promotion to carry on cultivation and publicity for the University, arrangement could be made for desk room facilities in the nature of headquarters for such a representative in connection with the Central Office of China Union Universities. This method has been followed in the case of both Peking and Nanking Universities, and much to the convenience and probably to the success of the work of these Universities. A suggestion made for the allocation of Mr. J. M. Yard to this special work has been considered by the officers of the Methodist Episcopal Board, who have expressed the opinion that Mr. Yard will be needed definitely in connection with the work of his own Board, and therefore would not be available for this special assignment. What further can be done as to a principle of action, and a representative if promotion is to be undertaken in this way, must be determined by the Board of Governors.

The following outline of a financial policy for the present and immediate future is suggested:

(a) Maintain the present quota basis of the contributions from the constituent Boards with some increase, if practicable.

(b) Arrange in definite form the plan and amount of contributions from the Woman's organizations.

(c) Present to each Board for inclusion in their regular provisions for property, the projects and amounts now or soon required, with request for favorable consideration in connection with their regular appropriations, it being understood that the Board considers of primary importance such investments on the field as will strengthen the Chinese staff and will secure the sympathy of the national friends of the University.

(d) Record the judgment that under present conditions a public campaign for funds is inexpedient.

(e) Emphasize anew the action of last year with reference to the proposal to secure an increase of contribution from sources in China - especially in the interests of the larger provision for the Chinese staff.

(f) Prepare the way for the personal approach to individual donors by Vice-President Stewart or President Beech when on furlough, or by some chosen representative of the University, such preparation to include arrangements for an office base or headquarters when required; understanding

with the proper authorities of the Boards as to the relation of the University's plans to their financial programs and their co-operation, as may be agreed, with the Universities' representatives, full agreement as to plans on the part of the Boards in England, Canada and the United States and understanding with the Woman's organizations as to capital funds that they may wish to provide.

(g) Empower the Executive Committee in such ways as it may find expedient to act for the Board in carrying out the plan as here outlined."

684. Report of the Treasurer.- On behalf of the Treasurer, Mr. Pinkerton presented a statement as on September 22nd, 1925.

Consideration of this report was postponed.

685. Residence for Middle School Teachers.- (Executive Minute #516). - Drs. North and Franklin regretted that they were unable to make any report on this item.
686. Question of Meeting of the Board of Governors in Chengtu. - RESOLVED, THAT we record that we are ready to consider favorably the meeting at Chengtu, but we desire to postpone it for the present until it is clear that it will be acceptable to our friends in China.
687. Dr. J. L. Stewart. - Senate Minute #1795 - RESOLVED, THAT we ask the Board of Governors, and through them Dr. J. L. Stewart's Mission Board, that facilities be offered Dr. Stewart while at home on furlough, to do work in the interest of the University, secure gifts and workers greatly needed, and to visit educational institutions.

RESOLVED, THAT this matter be referred to the Executive Committee with the expression of the hope that he may be so released.

688. Library Building.- Senate Minute #1788 - RESOLVED, THAT the thanks of the Senate be communicated to Mr. and Mrs. B. C. Lamont for payment of \$5,000. completing their original promise of \$15,000. for the erection of the Library Building, and be it further RESOLVED that we request the President to endeavor to secure from Mr. and Mrs. Lamont the balance that will be needed for the completion of this entire building, but in case further gifts from Mr. and Mrs. Lamont are not secured that we request the Board of Governors to permit the application of the following gifts which have been entirely or partially paid to the Treasurer of the University, to go toward the completion of the building, especially the north wing, which is to be used for Museum, allowing the gift of Mr. and Mrs. Lamont to apply on the Library section only. The gifts are as follows -

Bequest and gifts of \$5,000 (?) gold, from Mr. James Keen, upon which bequest \$3,000 (?) have already been received.

Bequest of Mrs. Matilda Mason given by Mr. Botkin amounting to approximately \$3,500. gold.

And \$1,000. gold from Mrs. Morris.

These gifts were undesignated except Mrs. Mason's bequest, which was to be a memorial.

Executive Minute #535 - After discussion by the Executive it was RESOLVED, That Dr. North be requested to enquire into the availability of the gifts of Mr. James Keen, Mrs. Matilda Mason and Mr. Morris for the payment of necessary sums for the completion of the Library Building; the walls of the

Library to be carried only as far as may be considered absolutely necessary. On report from Dr. North the Secretary will communicate with the President.

Dr. North presented a report on the above gifts and it was RESOLVED, THAT these gifts if and when available should be applied so far as the terms under which they were made permitted, to the completion of the Library Building.

689. Report of the Architect. - The report of the Architect covering work up to September 7th, 1925, was presented, and it was RESOLVED, THAT the report be adopted.

690. Widening Road - Dewey School - Senate Minute #1805 - In case the Municipal authorities widen the Doonghangtzi as has been planned, necessitating the tearing down and rebuilding of the street wall at the Dewey School, RESOLVED, THAT the University agree to pay one-half of the total expense involved, it being understood that the M.E.M. will pay the other half. The total cost will be approximately \$200.

RESOLVED, THAT such obligations as might be involved in the widening of the Road should be met.

691. Post Office. - Senate Minute #1842 - RESOLVED, THAT we approve of having erected near the Administration Building on the East Lane, a one or two storey building to be used as a Post Office and occupied by a resident Postmaster.

THAT when a suitable design for such building has been prepared the Property Committee be authorized to negotiate with the Postal Authorities, and proceed with the erection of the building under one of the following two methods:

(a) THAT provided the necessary funds can be borrowed from outside sources, and the Board of Governors approve, the University erect the building and charge an annual rental sufficient to cover interest on the loan, annual maintenance and insurance.

(b) THAT in case Method (a) is not feasible, that, the Board of Governors approving, we ask the Postal Authorities to erect the building and pay the University an annual ground rental, the University to give contract of occupancy for a term of years as may be agreed upon.

RESOLVED, THAT the action of the Executive Committee on the above be approved as follows: -

RESOLVED, THAT the erection of the Post Office on the University grounds be left to the discretion of the President, with the advice of the Senate.

692. Site for Church Missionary Society College. - Senate Minute #1776 - WHEREAS it has proved practically impossible for the C.M.S. to purchase ground adjacent to the University central site; and WHEREAS a certain section of the central plot, by the transfer of the medical work from the former site east of the north and south road to the Marquis Yang property, leaves that section undesignated, and the C.M.S. representatives have requested the University that it be transferred to them for their college purposes:

Be it RESOLVED, THAT we approve of such transfer, subject to the agreement of the Board of Governors and the mission concerned on the following conditions -

THAT the Church Missionary Society will purchase and give in exchange free of all encumbrance an equal section of land adjacent to the Marquis Yang property which will be required for the development of the Medical work.

NOTE - The property which the C.M.S. desires to purchase is that section of ground owned by the University immediately east of the north and south road, southern extension, and north of the road which passes to the north of the SanTai, corresponding to the section now occupied by the C.M.M. Hart College.

Executive Minute #531 - RESOLVED, THAT in the judgment of the Executive the action is out of harmony with the original intention by which this area is reserved for University purposes.

RESOLVED, THAT the final decision in this matter be referred to the Executive Committee, and that the Committee be given power to make a decision based upon the further information that they will receive from the field.

The Board adjourned for luncheon at 12:30 P.M.

THIRD SESSION.

The Board re-assembled at 1:30 P.M.

693. The Treasurer and Office Arrangements for his Work. - RESOLVED, THAT Dr. North's memorandum form the basis of arrangements to be made for the efficient working of the treasurer's department. Details of the same to be left to the Executive Committee.

The Memorandum is as follows -

"The Executive Committee requested me to make enquiry as to the possible adjustment of the arrangements for handling the Treasurer's work, and in connection therewith to report on possible organization for the promotion of the interests of the University. This was based, as I understand, on Senate Minute 1777, reported in Item 532 of the Docket of the Executive Committee. On this matter permit me to report here in brief:

1. As to the handling of the Treasurer's work. There are two ways in which this can be done. One, to find a treasurer who has the ability and the leisure himself, or through agents whom he controls, to handle the accounts, conduct and banking business, and deal with correspondence. Second, to have a Treasurer who can be legally responsible and personally can supervise the Treasurer's work, but that the actual bookkeeping and banking arrangements to be carried in the staff of one of the Boards, or by such an agency as the China Union Universities organization, in which four of the Chinese Universities are now carrying this part of their work.

I have no suggestion as to the first of these proposals - I do not know of any one who can meet the conditions involved in that plan. The second plan seems to me practicable, but it would be necessary to locate the Treasurer and his work where a staff of a Board would be available. This is the provision which has been found most onerous and most unsatisfactory in regard to other Universities, and has been abandoned by them in the organization of the Central Office, which now with expert aid is carrying the bookkeeping and handling the Treasurer's items for each of these Boards. If a Board is to be asked to handle this business, it could hardly be done except by compensation to some member of the treasury staff; or by some allowance through the treasury for the use of its personnel and facilities. So far as I can make any recommendation, it would be that the Board of Governors elect Mr. W. O. Gantz as Treasurer, in harmony with the ad interim action of the Executive Committee, and that arrangements be made to carry the bookkeeping and the detail of the work under his supervision by the office and organized forces of the China Union Universities, in the same way in which the other China Universities carry their business. The details of such a plan can be discussed at this meeting if desired. A communication from the Secretary in charge is at hand which indicates the method and the basis on which the expenses are calculated.

594. Relation of Women's Boards. - Executive Minute #565 - Dr. North presented a memorandum on the subject prepared by himself which he regretted he had not yet been able to submit to the judgment of Dr. Franklin and Dr. Endicott. The memorandum reads as follows -

"A Committee was appointed to examine the Constitution of the University with a view to indicating how the Societies and Departments representing Woman's work can be definitely and legally related to the administration of the University both in its Board of Governors, and in its organization on the field. The questions involved are rather difficult and no definite report is practicable until certain principles are determined.

The questions involved are, first, is it desirable to seek modification of the Constitution of the University as it stands in order to integrate these other units with the existing organization. Or is it preferable to develop a working arrangement which will be provisional with a view to such experience as may provide a basis for a constitutional adjustment.

Second, if it be desirable to follow either plan, how are the groups representing the Woman's work to be considered as a part of the Boards now existing or as independent units.

Third, since there is no Woman's Missionary unit on the field, certainly in the case of some of the Missions, apart from the Mission itself, how can a Constitutional arrangement be made by which the representation should be made as based upon some special group of women workers in a Mission.

The organization of the various Boards and Missions so greatly differs that it is difficult to make such a concrete statement as would afford a common ground for action in either case.

Your Committee therefore, is not ready to make a definite report, but rather recommends that the matter be discussed by the Board of Governors, that the opinion and desire of the representatives of the Woman's work be carefully considered and that further time be given for study. In the meantime such provisional arrangements to be agreed to as will keep the representatives of the Woman's work in council with the Board of Governors, and the Executive Committee, and with the University representatives on the field. It is understood that the return of President Beech on furlough is impending, and the question is raised here if this provisional arrangement might not

extend until his return, the study of the situation to be continued in the interval with decision reached after full consultation with the President of the University as representing the field and its desires."

RESOLVED, THAT the matter be referred to the Board of Governors for direction.

Action on this was postponed and a Committee was appointed consisting of Dr. Rice and Mr. Gantz to consider amendments to Constitution.

695. Mr. George Vaux, Jr. - RESOLVED, THAT the Secretary communicate with Mr. Vaux accepting, with the greatest regret, his resignation, and expressing the goodwill of the Senate.

696. Request to the United Christian Mission and their Mission Board. - Senate Minute #1832 - "In view of the favorable attitude of the Thibetan Mission of the Christian Church toward participation of that Mission Board in the work of the West China Union University, and inasmuch as the furlough of Dr. W.M. Hardy of Batang is set for 1926, when he will be in a position to visit Chengtu on his way to America, and whereas the staff of the Medical School will be at a low ebb in 1926,

RESOLVED, To ask the United Christian Mission and their Board to allow him, if convenient, to spend some time at the University in a teaching relationship before leaving the country on furlough, in order that he may be fully informed as to the work being done by the University and the better able to report to his Mission and Board regarding their participation in the work of the University."

RESOLVED, THAT the Board approve of the President making the necessary representations to the United Christian Mission Board; and THAT the Secretary write to the United Christian Mission Board in Saint Louis, strongly supporting the request that Dr. Hardy remain at the University.

697. Report of Property Committee - Clock Tower. - Senate Minute #1728 - RESOLVED, THAT we approve the plans for the clock tower presented by the architect and THAT we ask the Property Committee to investigate the feasibility of locating a water tank in the tower.

It was reported that certain objections had been subsequently recorded to the plans and it was RESOLVED, THAT the Secretary communicate with the Architect conveying to him the substance of these objections.

698. Nominations for Senate. - RESOLVED, THAT the Board approve the names submitted by the Senate (#1834) as Faculty Members on the Senate and approve their appointment.

699. Furlough of Mr. H. G. Brown. - Executive Minute #533 - RESOLVED, THAT as far as the Executive is concerned the action is approved; the question of his status to be referred to the Board concerned.

Permission was granted by the Executive Committee of the Methodist Missionary Society, for Mr. Brown to proceed on furlough in 1926, in accordance with the request of the Senate.

With regard to furlough arrangements RESOLVED, THAT we communicate with Dr. Endicott, as General Secretary of the Board of Missions of the United Church of Canada, referring this matter to him and expressing the hope that in the arrangements for Mr. Brown's furlough he may be able to perfect plans whereby he may get the necessary contact with these model schools which he desires.

700. Fellowships Abroad. - Board of Governors Minute #648 - "With reference to Senate Minutes 1640 and 1641 as to the provision of special funds for the establishment of fellowships abroad both by the missions and the University for such graduates as are expected to teach in the University or for a number of other specially qualified students, we agree with the Senate that it is of the greatest importance that the graduates and students referred to should have training in Canada, America or Britain.

RESOLVED, THAT each of the co-operating Boards be asked to endeavor to raise funds to provide fellowships, and to communicate with the Executive. And further

RESOLVED, THAT we appoint the Rev. G. F. Saywell, H. G. Wood and H. T. Silcock, as a sub-committee on University fellowships for Great Britain, and we ask the Executive to secure the appointment of a similar committee on the American Continent."

RESOLVED, THAT the Board Communicate with the Executive Committee reminding them of the Board's action at Birmingham, and communicating with Mr. Silcock as Secretary in England, reminding him that a Committee of English friends was appointed for the purpose of furthering this matter.

701. Boxer Indemnity. - Board of Governors Minute #658 - "RESOLVED, THAT the following be appointed a Committee to take such steps as may be practicable to secure that the British Government in its allocation of the Boxer Indemnity should have full information before it as to the important work for education which is being done by the West China Union University.

Sir Michael E. Sadler
Hon. N. W. Rowell
Herbert G. Wood

Sir Joseph Flavelle
Rev. G. F. Saywell
H. T. Silcock."

Mr. Silcock reported for the Committee, that nothing had been done in this matter.

702. Total Cost of Working. - Board of Governors Minute #667 - "Sir Michael Sadler has suggested that the experience of the older Universities reveals the great advantage of a clear financial statement showing the cost per student for administration and teaching, and the proportion in which this cost is met from endowments, and from fees.

We ask Sir Joseph Flavelle and Sir Michael Sadler to serve as a committee on a cost accounting system for the University."

Sir Joseph Flavelle indicated that no report has yet been prepared on this matter. He also stated that he and Sir Michael Sadler would take the matter up at the earliest possible moment.

703. Report to Co-operating Boards. - RESOLVED, THAT Mr. Silcock be asked to prepare a report for transmission to the Secretaries of the various contributing Boards.

704. Co-opted Members. - The terms of office of Sir Joseph Flavelle and Dr. R.A. Ward expire in 1925 - RESOLVED, THAT Sir Joseph Flavelle be re-appointed a co-opted member, and THAT in view of the fact that Dr. Ward is absent in China, Dr. P. W. Kuo be appointed a co-opted member; subject to consent.

705. Appointment of Officers of the Board of Governors. - RESOLVED, THAT the following be and hereby are appointed as Officers and Executive for the ensuing year -

Chairman - Sir Joseph Flavelle, Bart., LL.B.

Vice-Chairman - Sir Michael E. Sadler, K.C.S.I., C.B., Litt.D., LL.D.
Rev. F. M. North, D.D.

Treasurer - Mr. William O. Gantz, LL.B.

Secretaries - Rev. James Endicott, D.D.,
Mr. Harry T. Silcock, M.A.

EXECUTIVE COMMITTEE.

The Chairman,
The Secretaries,
The Treasurer,
Rev. J. R. Edwards, D.D.,
Rev. Prof. Frank Anderson, M.A., D.D.,
Rev. James H. Franklin, D.D.,
Mrs. G. W. Doane,
Mrs. James Hales,
Miss E. L. Sinclair,
Mr. Mornay Williams, LL.B. - Honorary Member.

In accepting office Sir Joseph Flavelle indicated that, while his interest in the University was as deep as ever he did not feel that he could serve in the same capacity after the current year.

In order to make possible the inclusion of one representative from each of the Woman's Boards in the Executive Committee it was RESOLVED, THAT By-Law, Act 4. be amended so as to read -

"not less than seven nor more than ten members" in place of the present wording.

706. Course in Pharmacy. - Senate Minute #1790 - The following resolution has been received from the General Council of the Canadian Methodist Mission:-

RESOLVED, THAT we assure the Senate of the Union University that it is our purpose to continue to teach the peculiarly pharmacy subjects of the C.M.S. School of Pharmacy, which constitute the final year of the proposed course in Pharmacy, in the Union University.

In view of the assurance contained in the above resolution be it RESOLVED, THAT subject to the approval of the Board of Governors and the degree-granting authorities, we incorporate in our catalog a new department under the Science Faculty leading to the degree of Bachelor of Science, to include at least one year's work in pharmacal subjects, with the understanding that those subjects will be taught by the C.M.M. at their School of Pharmacy under the supervision of the Senate of the University.

Senate Minute #1791 - Inasmuch as the University is already teaching all other subjects except the Pharmacal subjects required in this new course, and consequently no additional financial burden will fall upon the University by its introduction, be it RESOLVED, THAT we ask the Board of Governors to approve of the establishment of this department.

Executive Minute #536 - RESOLVED, THAT the above item be referred to the Canadian Methodist Mission for information and report.

A full memorandum on the history of the proposals for a course in Pharmacy prepared by Dr. Endicott was presented and an able statement of the case for linking up the teaching work done by the C.M.M. with the credit system of the University was made by Mr. E.N. Mouser and Dr. Stewart.

RESOLVED, to refer the matter to the Executive Committee with power.

707. Situation in China. - On behalf of the Sub-Committee appointed under Minute #676 Mr. H. T. Silcock presented a draft Minute.

After full discussion it was RESOLVED, THAT the Minute be remitted to Mr. Silcock for emending along the lines of the views which had been expressed. The Minute, as emended, is as follows -

"The Board has given careful consideration to the present critical situation as presented in letters from the President as well as in the addressed referred to.

The Board desires to avow once again its policy of building up a University which shall serve the Chinese people in the name of Christ and which shall as soon as practicable become a thoroughly Chinese Christian institution, owned by the Chinese Church and staffed, administered and supported by Chinese. It values highly the devoted work of the Senate and the Faculty in this direction and assures them of its continued sympathetic support of all their efforts. It records its approval of the following specific methods of carrying forward this policy already initiated by the Senate -

1. Registration with the Government. (The Middle School is already so registered and applications for registration of the University and Normal School have been filed.)
2. Compliance with government requirements. (This has been a feature of the University from its inception and the Board desires that it may be kept steadily in view as a deliberate policy.)
3. Emphasis on Chinese literature and history.
4. Steady increase of the proportion of Chinese members on the Faculty and Senate.

The Board would further submit for the consideration of the Senate the possibility of continued advance along the following lines -

1. A study of the whole problem of administration on the field and of the experience of other similar institutions so that adequate plans may be matured to implement our policy of gradual complete devolution.
2. Encouragement to members of Faculty (both Chinese and foreign) to take full share in provincial and national educational associations or movements.
3. Development of Chinese financial support for the University, especially among alumni and friends.
4. Re-examination of the question of compulsory attendance at Religious Instruction and Religious Exercises, so that all liberty may be accorded consistent with loyalty to the Spirit of Christ.
5. Addition of representatives of Churches to the Senate besides the present representatives of Missions.

The Board unites with the President and Senate in the conviction that this whole matter is the main issue now before the University and will be glad to have report year by year of progress made in this direction.

The Board unites with the President in desiring that we all may strive to be not leaders but servants, and that in face of present criticisms we may with humility and confidence demonstrate the way and spirit of Christ as the source of true liberty, of brotherly equality, and of that poverty of spirit which is lasting wealth. "

708. Date and Place of Next Meeting of the Board of Governors. - RESOLVED, to refer the matter to the Executive Committee.
709. Appreciation of the President's Report. - RESOLVED, THAT the warm thanks of the Board be conveyed to the President for his very full and illuminating reports and other communications.
710. Thanks to the Methodist Episcopal Board. - RESOLVED, THAT the warm thanks of the Board be given to the Foreign Missions Board of the Methodist Episcopal Church for their generous hospitality.
711. Report of the General Secretary of the West China Educational Union. - RESOLVED, THAT the report be circulated to the Members of the Board for information.
712. Report of Treasurer. - RESOLVED, THAT this report be referred to the Executive Committee for careful and early consideration.
713. Appointment of Auditors. - Mr. Vaux, through Mr. Pinkerton, asked that a Committee of Auditors be appointed to go through the books.
RESOLVED, THAT the Executive Committee be requested to give attention to the matter.
714. Committee on Constitution. - RESOLVED, THAT Dr. Rice, Mr. W.O. Gantz and a member of the Baptist Mission to be named by Dr. Franklin be constituted a Committee to which all questions affecting the constitution may be referred.

The Board adjourned at 6:30 P.M. after prayer by Dr. North.

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BOARD OF GOVERNORS
of the
WEST CHINA UNION UNIVERSITY.

.....

Minutes of meeting held in New York City, September 14th and
15th, 1926.

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The Board of Governors assembled at dinner in the
Hotel Breslin, at 6:30 P.M., on Tuesday, September 14th, 1926,
by kind invitation of the American Baptist Foreign Missionary
Society, after which the Board was constituted for the trans-
action of business.

FIRST SESSION.

The following members were present at one or more
sessions -

Sir Joseph Flavell, Bart., LL.D.,
Rev. F. M. North, D.D.,
Rev. James Endicott, D.D.,
Rev. J. H. Franklin, D.D.,
Rev. Prof. Frank Anderson, M.A., D.D.,
Rev. J. R. Edwards, D.D.,
Prof. H. B. Robins, Ph.D.,
Rev. Prof. W. N. Rice, Ph.D., LL.D.,
Mrs. James Hales,
Miss Elizabeth Bender, (who was recognized as
representing Miss Sinclair)
Mrs. C. W. Doane.

The following were present as Visitors and on motion,
made Corresponding Members -

Rev. James M. Yard, B.D.,
Rev. Dr. Frank D. Gamewell.

In the absence of the Chairman, Dr. North, Vice-Chairman,
took the Chair.

Devotional Exercises were conducted by Rev. J.M.Yard.

Apologies for absence were presented from -

Mr. H.T. Silcock, M.A.,
Hon. Vincent Massey,
Rev. R. P. Bowles, D.D., LL.D.,
Rev. E. W. Hunt, D.D., LL.D.,
Mr. H. G. Wood, M.A.,
Rev. A. A. Phillips,
Mr. George Vaux, Jr.,
Sir Michael Sadler, K.C.S.I., C.B.,
Hon. N. W. Rowell, K.C.,
Miss E. L. Sinclair.

Dr. Eric M. North reported that an important out-of-town engagement had been made for Mr. Gantz which prevented him attending the meeting.

Senate Minutes up to and including No. 1966, were reported as received.

715. Agenda for Board Meeting. - RESOLVED, to adopt the Agenda as submitted by the Executive.
716. Minutes. - The Minutes of the last meeting of the Board of Governors, together with those of the Executive Committee held during the year, having been circulated, were taken as read and approved.
717. Minute in reference to the Death of Mr. James Wood. - Dr. Franklin presented the following resolution as requested in Executive Minute #585 -

As the members of the Board of Governors of the West China Union University assemble in annual meeting, they are sorrowfully reminded that, since their last meeting, Mr. James Wood, one of their number, has completed his earthly labors. Despite the many other demands made on him during his extraordinarily busy life, which was full of good works, he found time to give himself gladly to efforts to set forward the work of the West China Union University, whose possibilities for service he fully appreciated. His presence on the Board of Governors was itself a blessing, his advice was always constructive, and his active work for the University helped largely to place that institution in a position of wide Christian influence. While lamenting his death, the Board of Governors desires also to record its grateful recognition of the life and labors of Mr. Wood.

718. Death of Mr. Mornay Williams, LL.B. - In the death of Mr. Mornay Williams, the West China Union University loses a friend whose strength and wisdom have been, from its beginning, a source of power. The chief asset of the University has been the personalities who have invested in it their best in counsel and service - and among these Mr. Williams was easily in the first rank. Few men of this generation have so completely combined in one the intellectual and spiritual phases of character. In our counsels his has been the strength of gentleness; to our hesitations he has often brought the succour of his faith; by his prayers he has renewed our courage and simplified our perplexities. The note of reality in his religious life often saved him and us from confusion, and the certitude of his confidence for the expanding Kingdom of God in the world has stirred us from time to time as with the vision and assurance of a prophet. In the several offices he has held, and as the representative upon the Board of the Baptist Constituency, he has been constant in his interest and unflinching in his fidelity. Even in failing health he has given the Board his presence at its meetings, sharing in its

discussions and activities. We make record of our sorrow and our deep sense of loss, as we remind ourselves that his stalwart form and gentle ways will no more be seen among us, but we gratefully rejoice in what he has been, in what he has done, in what he now has found in the victorious fellowship of his Lord whose he has been and is, whom he has served and will ever serve.

719. Minutes of Meeting of the Executive Committee. - The Minutes of the meeting of the Executive Committee held on September 14th, were received and adopted for record; the matters referred to therein being considered in their proper place in the Agenda; Item 597 being, on motion, amended, after the preamble, to read as follows -

RESOLVED, THAT Sir Joseph Flavelle be asked to serve as Chairman of the Board for an additional year, and THAT the Executive Committee be requested to submit the name of a successor at the next annual meeting.

720. Report of the President of the University. - This Report was received in this connection.

721. Furlough of the President. - RESOLVED, THAT the furlough of the President be approved at such time and by such a route as may commend itself to himself and to the Senate.

722. Report of the Senate of the University. - This Report, having been circulated, was taken as read and much gratification was expressed at the manifold signs of progress therein indicated.

723. Report of the Building Superintendent. - This Report was read by the Secretary.

RESOLVED, THAT the report be received and filed.
In this connection the Secretary read a letter from Mr. Rowntree, the Architect, expressing his complete satisfaction at the efficient manner in which the Building Superintendent was co-operating in the execution of his plans.

RESOLVED, THAT the Board adjourn at 8:55 P.M.

724. Committee on Constitution. - Dr. Rice, reporting for the Committee, indicated that the Committee had not met, but that he had corresponded with the other members of the Committee, and that the only point on which amendment might be desirable was that inasmuch as the Charter under the Board of Regents of the State of New York specified twenty-five governors as the maximum while the Board, as at present constituted, was considerably larger than this, it might be well to substitute an amendment for Art. 5, s.3.

Dr. Rice had the floor when the hour of adjournment arrived.

(continued on next page)

SECOND SESSION.

The Board re-assembled on Wednesday, September 15th, at 9:30 A.M., in the Board Room of the American Baptist Foreign Missionary Society, with Sir Joseph Flavell in the Chair.

Devotional Exercises were conducted by Dr. Rice and Dr. Robins.

724. Committee on Constitution (continued)

Dr. Rice resumed his statement and suggested the following paragraph as a substitute to Art. 5, to be numbered as Art. 6, Board of Trustees -

"All deeds of trust, endowments and other property of the University not otherwise provided for, shall be held by a Board of Trustees, created by a Charter granted by the University of the State of New York. In accordance with the said Charter, the Trustees (not less than five nor more than twenty-five in number) must all be members of the Board of Governors; and the Board of Trustees must always include at least one representative each from the American Baptist Foreign Missionary Society, the Friends' Foreign Mission Association of Great Britain and Ireland, the Board of Foreign Missions of the United Church of Canada, the Board of Foreign Missions of the Methodist Episcopal Church and the Church Missionary Society.

After discussion it was **RESOLVED**, 1. THAT the Report of the Committee on Amendments to the Constitution be accepted as a report of progress, and that the Committee be requested to continue its study of the matters involved, including

The Provision for representation of the Women's Boards upon the Board of Governors.

The relation of the new charter to the actual membership in the Board of Governors with a view to clearing the difference in number of members, either by amendment of the Constitution, amendment of Charter or reduction of number to the limit of twenty-five fixed in the present Charter.

2. THAT the Committee be requested to report in writing to the Executive Committee, and that the Executive Committee submit the proposed amendments, if approved by it, to the several Boards for their consideration and action, and that the Executive Committee report the result with recommendations to the Board of Governors at its next annual meeting.

3. THAT the name of DR. F.M. North be added to the Committee.

Dr. Franklin intimated that he had named Dr. Robins as a member of the Committee, in accordance with the Board of Governors Minute No. 714.

Com. - Rice, Gantz, Robins, North

725. Report of the Treasurer. - In the absence of the Treasurer, Mr. Gantz, a full statement was submitted by the Assistant Treasurer, Dr. Eric North.

After full discussion it was RESOLVED, THAT the Report be adopted.

726. Bill from the United Church of Canada. - Approval was given to the payment of a bill for \$12,005.96 submitted by the United Church of Canada on account of salaries, etc., advanced since 1923, subject to the Treasurer being satisfied that the details are in order.

In this connection, Dr. Endicott stated that the Methodist Church of Canada was, as the result of Church Union, now part of the United Church of Canada, which body was by Act of Parliament, responsible for all assets and liabilities of the Methodist Church of Canada

727. Special Plant Funds. RESOLVED, THAT the following funds received for special purposes be remitted to the field for the purposes indicated -

Special Plant Fund Receipts since March 31, 1926:

Geo. G. Reynolds - for Sc.Eq.	\$60.00
M.E. Ch., Pitman, N.J.Bks.	59.50
Men's Bible Class, Pitman, N.J.Eq.	53.00
M.E. Church, Belmar, N.J.Eq.	93.00
First M.E. Church, Millville, N.J.Eq.	31.84
Central Church, Bridgeton, N.J.,Eq.	83.70
Mrs. Paul C. Taylor	35.00
Total	<u>\$416.04</u>

Other Special Receipts: (In Current Account)
(since March 31, 1926)

J. A. Cole, Est.	\$154.13
Mrs. W. A. King, - Scholarship	100.00
W. E. Lynn	50.00
Total	<u>\$304.13</u>

728. Cost of Roads. - (Executive Minute #574) - The Secretary was requested to ascertain from the Boards, whether they will accept the appropriation assigned, in order that the Treasurer may be able to collect the amounts.
729. Appropriation to Finish Clock Tower. - (Senate Minute #1953) - RESOLVED, THAT the Board allocate so much of the University share of the income under the Will of Dr. J. Ackerman Coles, as may be needed to complete the Coles Memorial Clock Tower.
730. Memorandum to Governors Concerning Minute #688. . . . authorizing application of gifts of Mr. Keen, Mr. Morris and bequest of Mrs. Mason to the completion of the Library Building, so far as terms permitted if and when available.

730. Memorandum to Governors Concerning Minute #688. (continued.)

First: (a) On supposed pledge of \$5,000. of Mr. James Keen, Mitchell, So. Dak., most of which was to be a bequest, \$1,000. has been paid to the Methodist Board and remitted to University Treasurer several years ago. There is no other payment.

(b) Bequest of Mrs. Matilda Mason, paid August, 1918. \$3,028.18.

(c) Pledge of \$1,000. in 1919; \$400. paid in 1919-2. no other payments.

Second: In view of the fact that the Plant Account is over drawn over G.\$3,000. the release of such part of these pledges as has been paid is not possible, until the Plant Account condition is cleared up, perhaps by report from Changtu.

RESOLVED, THAT the matter be held in suspense until the Treasurer effects a clearance of the \$58,605.50 "Undistributed Building Operations" Account.

731. Revised Budget for 1926. - RESOLVED, THAT the Board of Governors express its warm appreciation of the fact that the Senate has found it possible to reduce its estimated expenditure to \$13,500. (being \$4000. below the amount allocated from the Board of Governors) as indicated in the Revised Budget of May 6, 1926, Senate Minute #1941.

The Board adjourned at 12:30 for luncheon, which the members took together at the Hotel Breslin by kind invitation of the Board of the Baptist Foreign Missionary Society.

THIRD SESSION

The Board reassembled at 2:00 P.M., when Devotional Exercises were conducted by Dr. F. M. North.

732. Budget for 1927. (Senate Minute #1956). - The total amount asked from the Board of Governors by the Senate, is \$22,880. towards which the Executive Committee estimate that \$17,500. is inadequate to meet the items chargeable to the Board of Governors, owing to salaries and furlough expenditures, which had not been brought to the attention of the Executive Committee. It was estimated that at least \$11,500 would be required to meet these charges, making the total Budget \$29,000. To meet this it was suggested that \$7,000. might be asked from the American and Canadian Boards, \$5,000 from the Women's Boards and \$3,000. from the English Boards.

At this point the REPORT OF MR. JAMES YARD was presented, which included a detailed list of sums for various endowments and buildings, aggregating \$1,800. It was felt that this would not help the current Budget, but it was RESOLVED, THAT the proposed appeal for increased resources for the University presented by Mr. Yard be referred by the special committee advising with Mr. Yard in this matter, with the suggestion that the Committee segregate the endowment items from those for additional buildings, carefully scrutinize the proportions allocated to the various departments and consider whether it may be wise to include an endowment item for the specific support of Chinese members of the staff.

Exec. Com^y 591. That W. W. N. Rice, W. W. O. Gantz & O. E. M.
North be a Com^y to recommend to the B. of G. financial regulations
as Bye-Laws or otherwise, covering the duties of the Treasurer
& Asst. Treasurers, the Administration & investment of
securities, the definition of funds & other financial matters.

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After full discussion it was finally RESOLVED, THAT the total Budget be fixed at \$27,000. of which \$16,000. will be for use on the field and \$11,000. for the obligations of the Board of Governors. The amount would be secured by the \$25,000 (while the balance of \$2000 could be secured by seeking special contribution through the efforts of the President and Mr. Yard) as scheduled in Executive Minute No. 600. It was RESOLVED, further, THAT, the Secretary should be asked to make an urgent appeal to the co-operating Boards to pay as soon as possible any unpaid appropriations. Moreover, THAT the Secretary should write to each Board asking for a definite commitment to the same amount for 1927.

733. Provision for Furlough Expenses. - RESOLVED, THAT the Executive Committee be asked hereafter to include annually in the Budget an item to cover furlough, travel and expenses of the Board and representatives in the University; such item to be determined by a careful reckoning of the actual annual cost of the same.
734. Committee to Co-operate with Mr. Yard. - RESOLVED, THAT a Committee composed of Dr. Edwards, Dr. Franklin, the Treasurer and Assistant Treasurer, be a Committee to co-operate with and advise Mr. Yard in his work.
735. Arrangement for Bank Credit. - RESOLVED, THAT the Executive Committee with the Treasurer be authorized to take such measures as may be necessary to arrange for credit with the Bank.
736. Report of Committee on Investment. - (Exec. Min. #588). - Dr. Eric North, for Mr. Gantz, indicated that there was no report to make.
737. Committee on Financial Regulations. - (Exec. Min. #591). - No report was received from this Committee. Dr. Rice having requested that his name should be withdrawn from this Committee, Dr. Franklin was asked to take his place.
738. Permanent Committee on Co-ordination and Promotion of Christian Higher Education in China. - Exec. Min. #596 - Dr. Eric M. North presented the question of participation by the West China Union University in the Permanent Committee on Co-ordination and Promotion of Christian Higher Education in China. RESOLVED, THAT he be requested to prepare a memorandum for submission to the next meeting of the Board of Governors; that meantime Mr. Yard be encouraged in anticipation of action by the Board, to keep in touch, as far as possible with the work of the Committee.

Dr. Eric North presented the following memorandum -

Pursuant to the request of the Executive Committee on April 5, 1926, I offer the following memorandum concerning the Permanent Committee on Co-ordination and Promotion of Christian Higher Education in China, and the participation therein of the Governors of West China Union University.

In response to requests from Presidents of a number of Christian colleges in China, a special meeting of the official representatives of a large number of these colleges met in June 1923. Mr. Mornay Williams represented West China. This Committee took the following actions: -

VOTED - to adopt as a basic principle the statement in the committee's report which reads as follows: "Co-ordinated financial cultivation should be based on co-ordinated financial program and policy in all major matters, requiring in turn co-ordinated plans of institutional development based on the educational responsibility and opportunity of each.

VOTED - that recognizing the purpose and plan for co-ordination in higher educational work in China as expressed in the Association of Colleges and Universities, and other co-operating agencies and councils, it is the sense of this meeting that co-ordination of the several Boards and agencies in this country related to the higher educational work in China for the promotion of such work in China is desirable.

VOTED - to be the sense of this meeting that a Committee should be established representing the Christian Higher Educational Institutions in China, having Boards of Trustees or Directors in the United States and Canada or under the care of North American Mission Boards, subject to the approval of two-thirds of these Boards of Directors or Trustees and two-thirds of the Mission Boards co-operating in them, this Committee to be responsible to these Boards and to be charged with the duty of arranging for and carrying through a co-ordinated financial campaign and co-ordinated promotive work at the Home Base in accordance with the first eight suggestions proposed by the Committee of three (see below) and under such other plans as the Committee may approve; and this Committee, further, to have power to constitute an Advisory Committee of those best able to survey the problems of Higher Education in China and to counsel it and the Board of Trustees and the co-operating Mission Boards as to these problems and their wise solution."

The eight suggestions referred to in the last action were brief statements of possible degrees of co-operation all the way from the common printing of one or two documents concerning Christian Higher Education in China in general to a full and co-ordinated campaign. In accordance with this action the necessary approval was secured from directors of two-thirds of the colleges and from the requisite number of mission Boards. These actions were completed and the first meeting of the committee took place in October, 1923. The colleges officially represented and the personnel of the Committee are as follows -

Canton Christian College	G. K. Edmunds
Fukien Christian University	Wm. I. Chamberlain
Ginling College	Miss E. R. Bender
Hangchow Christian College	S. H. Chester
Hwe Nan College	Mrs. Charles Spaeth
University of Nanking	R. E. Speer
Peking University	F. H. Warner
Shantung Christian University	G. T. Scott
Yale-in-China	Palmer Bevis
Yenching College	Mrs. C. K. Reys
	A. A. Armstrong
	Stephen J. Corey
	J. R. Edwards
	J. H. Franklin.

In the meantime, in February 1926, the Council on Higher Education in China had approved the consideration of a joint financial campaign by the Council as a whole rather than simply by the ten institutions co-operating in the Permanent Committee. The Permanent Committee on May 6, 1926, discussed fully the bearing of the first action of the original committee stating that co-ordinated financial cultivation must be based upon co-ordinated plans of institutional development. The Permanent Committee's judgment as to the necessity of co-ordination was reported to the Council of Higher Education and in July 1926 the Council of Higher Education in China agreed that such joint promotion and financial work as the Permanent Committee might undertake should be based on a correlated program for Christian Education in China and proceeded to arrange for a year's study of the programs of all the institutions with a view to the shaping of a correlated program. This action and other actions of the Council will be considered by the Permanent Committee at its meeting on the morning of September 24th.

It is quite clear that the Permanent Committee cannot undertake to be a party to any program affecting a college which is not represented on the Committee, and the plan and action of the Council of Higher Education, including all the colleges, makes it very desirable that all the colleges should also be represented in the Permanent Committee. There was no representative of West China at the meeting of the Council of Higher Education in July but my impression is that both President Beech and Vice-President Stewart are in favor of such co-operation.

In joining the Committee the only obligations under which West China Union University would come are first, the appointment of a representative; second, the provision of \$100.00 for the secretarial expenses of the Committee and the natural participation in the consideration of problems presented. Membership in the Committee does not commit any participating institution to any program of campaign or of correlation on the field in advance. Any actions by the Committee of a definite nature are necessarily in the nature of recommendations to the Trustees of the various Universities, and any executive action which the Committee may take can be based only upon specific authority given to the Committee by the related colleges.

Respectfully submitted

ERIC M. NORTH.

RESOLVED, THAT the Memorandum be recorded and that the West China Union University offer itself for membership, paying the \$100., and that Dr. Robins represent the Board of Governors.

739. Co-opted Members. - The terms of office of Mr. Vincent Massey and the Bishop of Peterborough expired in 1926, RESOLVED, THAT in view of the probability that the Committee on Constitution will consider a possible reduction of the members of the Board of Governors, no appointments be made.
740. Engagement of Chinese Assistant in Administrative Work. - Senate Minute #1847 - RESOLVED, THAT we authorize the President to engage a suitable Chinese for administrative work, the salary to be charged to the current budget.

RESOLVED, THAT this be agreed to.

741. Teacher of English. - Senate Minute #1860 - RESOLVED, THAT in response to the request of the Executive of the Board of Governors as expressed in Minute No. 519 of their meeting, asking if our request for a teacher of English take precedence over all other requests for staff, we reply in the affirmative, and that we ask them to send out a qualified teacher for our Department of English Language, or that they cable authorization for us to engage one; such authorization to imply a special grant for salary and expenses of \$1,500. per year.

Executive Minute #570 - RESOLVED, THAT this item be forwarded to the co-operating Boards in England, United States and Canada, and that their attention be called to the fact that Dr. Crawford, who is in charge of the Department of English, comes on furlough this year, thus leaving them in further greater need of a teacher.

It was stated that each of the Boards has been informed of the need of a teacher and that the Board has no information that any of them can send the necessary teacher.

742. Request for Dr. and Mrs. Edbrooke. - Senate Minute #1893 - RESOLVED, THAT we again call the attention of the Friends' Foreign Mission Association to the desirability of sending at the earliest possible date Dr. and Mrs. F. R. Edbrooke to the University for work in connection with the medical and dental faculties.

RESOLVED, THAT we express to the Friends' Missionary Society the deep regret of the Board that they are having difficulty in sending forward Dr. and Mrs. Edbrooke, who are so greatly needed, and the hope that a way out of the financial difficulty will be found in the near future.

743. Erection of Education Building. - Senate Minute #1900 - WHEREAS, the Building Superintendent will be able to proceed with the erection of the Education Building and

WHEREAS, the purchasing power of the money given for this building is becoming less and less each year,

RESOLVED, THAT we authorize the Building Superintendent to proceed with the building of so much of the Education Building as can be erected on the land we own, and that at the same time we negotiate for the land needed to put up this building in its entirety.

NOTE - This resolution renders impossible for the time being the completion of the West wing of the Education building, unless additional land can be purchased, and unless the money is sufficient to build the entire building.

RESOLVED, THAT no action is necessary.

744. Medical-Dental Building Site. - Senate Minute #1916 - RESOLVED, THAT we authorize the purchase of a small plot of land needed for the Medical-Dental Building site, at a maximum cost of \$2,000., and that, contingent upon the purchase of this property, the question of the location of the Medical-Dental Building be re-opened and referred with power to the Property Committee and the Medical and Dental Faculties.

RESOLVED, THAT the Secretary be asked to ascertain from the Senate the source from which the \$2,000. has been derived.

745. House for Middle School Principal. - Senate Minute #1917 - RESOLVED, THAT when we are ready to build a house for the Middle School Principal it be located on the site immediately north of the Middle School Building.

RESOLVED, THAT no action is necessary.

746. Report of Librarian. - See Senate Minute #1904.

RESOLVED, THAT no action is necessary.

747. President's Campaign Fund for Library. - See Senate Minute #1957.

Recorded for information.

748. Completion of Post Office Building. - Senate Minute #1959 - RESOLVED, THAT since the Post Office Building has been completed at a cost of \$1,500., it be rented at a monthly rental of \$12.00 to the Postal authorities.

Recorded for information.

749. To Rent Tea and Book Shop. - Senate Minute #1960 - RESOLVED, THAT the new brick building adjacent to the Post Office Building on the East Street, be rented as a tea shop and book room at \$6.00 per month.

Recorded for information.

750. Offer for Sale of Temporary House.- Senate Minute #1961 -
RESOLVED, To recommend the Board of Governors that we offer
for sale to the F.F.M.A. University House No. 1, situated on
the F.F.M.A. site, the price to be Szechwan Dollars, 1,500.

RESOLVED, THAT the action be approved.

751. Rental of Temporary University House.- Senate Minute #1962 -
Because the University has an opportunity to rent the above
mentioned house beginning May 1st, at a rental of \$25.00 per
month, and because the F.F.M.A. local Committee had previously
asked for the first rent refusal in case the University had an
opportunity to rent,

RESOLVED, THAT until such time as the Friends' Mission
can hear from the F.F.M.A. Board on the question of purchase
we rent to the F.F.M.A. at \$25.00 a month beginning May 1st,
it being understood that, in case the F.F.M.A. purchase the
house, rent up to August 31st will not be charged.

RESOLVED, THAT the action be approved.

752. Bible School.- Senate Minute 1933 - WHEREAS the candidates sent
to the Bible School by the missions are steadily decreasing in
number, year by year, until the current year there are only
thirteen students present from all the missions,

WHEREAS this means an
increasingly high charge per student in order to meet the
expenses of the school and,

WHEREAS the bulk of our
candidates for the Christian Ministry are men who have a stand-
ing of graduation from the Middle School and thus are able to
take their work in Religion in connection with the University,

RESOLVED, THAT we send
to the Missions or Churches concerned for their consideration
the question as to whether the time has not come when the
Churches of West China should, generally speaking, recruit
their ministry from men of this or higher grade.

RESOLVED, THAT this be approved.

753. Course in Household Science.- Senate Minute #1922 - RESOLVED,
THAT we forward to the Board of Governors a resolution
recommending that the Science Faculty open a Household Science
Course in the fall of 1926 on condition that the W.M.S. or the
W.F.M.S. appoint a teacher for full time in this work.

RESOLVED, THAT this matter be referred to the Women's
Boards with approval to take action in consultation with the
President. Further, THAT we notify the field that the Women's
Missionary Board of the United Church of Canada have a young
woman in course of preparation for a teacher of Household
Science, but that she will not have completed her preparation
to be available for the work till 1927.

754. Dr. Hwang to Study Abroad.- Senate Minute #1921 - WHEREAS provision has been made through the C.M.M. whereby Dr. Hwang of the Dental Faculty will be able to go to Toronto to pursue advanced studies in dentistry at the University of Toronto, be it

RESOLVED, THAT we congratulate Dr. Hwang for the unusual opportunity which is afforded him, we grant him leave of absence for this advanced study, and we thank Dr. Hwang for the services that he has rendered the University in connection with the Dental Faculty, and express our hope that he will do us great honor abroad, and return to the University qualified to render greater service in the future.

The above resolution of the Senate was recorded for information.

755. Re Homer G. Brown.- Senate Minute #1908 - WHEREAS, Mr. H.G. Brown declines to act as Dean of the Faculty of Education during his furlough,

RESOLVED, THAT Mr. Brown's resignation be accepted. Senate Minute #1932 - RESOLVED, THAT we suggest that Homer G. Brown while on furlough specialize in Religious Education with a view to emphasizing that work on his return to the Union University.

RESOLVED, THAT the action of the Senate be approved and THAT the Secretary be requested to notify Mr. Brown.

756. Options to Courses in Religion.- Senate Minute #1955 - A.

RESOLVED, THAT the subjects in religion heretofore listed as required in our catalogue be so listed as to give the University students an option of electing courses either in religious knowledge, or ethics, or certain other specified courses which have a direct relation to the moral and spiritual development of the student. This provision shall apply to the four years of the University work of the new four year system. (By vote 22 to 7)

B. RESOLVED, THAT we request the Faculty of Religion, in consultation with the instructors concerned, to make the necessary selection of such courses.

C. RESOLVED, THAT action as a result of this resolution be deferred in order to afford opportunity for further expression of opinion from our constituency on the field. (By vote of 17 to 11.)

RESOLVED, to put on record the fact that the Board expressed deep interest in the scheme and will be glad to receive further information under Sec. C.

757. Registration of Christian Educational Institutions.- RESOLVED, THAT Dr. Eric North be requested to make a statement to the Board of Governors on the whole question of registration of Christian educational institutions, and that the Board Secretaries be requested to invite any individuals who have special knowledge of the subject, and who may be available, to sit with the Board as Corresponding Members at the session at 2:00 P.M., if the Board sees fit so to order its business.

In this connection Dr. Eric North stated that it was understood that Dr. T. G. Liu has secured from the Minister of Education an interpretation of Regulation 5 which is favorable to the Christian institution.

758. Departure of Miss Collier.- Senate Minute #1910 - WHEREAS, Miss Collier is about to complete her missionary career in West China, and return to the United States,

RESOLVED, THAT the University express its indebtedness to Miss Collier for the service she has rendered here, and for the many favors she has shown us individually and collectively. We wish her a safe journey and increasing happiness in service there.

RESOLVED, THAT this Board heartily joins in expression of indebtedness to Miss Collier for the service she has rendered to the West China Union University and ask the Secretary to communicate this resolution to Miss Collier.

759. Furloughs of Members of Staff. - Senate Minute #1911 - WHEREAS, Mr. W. M. Crawford, Mr. and Mrs. H. G. Brown, Miss S. B. Downer and Dr. C. B. Kelly are due to leave on furlough.

RESOLVED, THAT we express our high appreciation of their services, that we wish them a good voyage home, that we request their respective Boards to grant them every possible facility that will increase their effectiveness upon their return, and we request their return to the University, and assure them of a hearty welcome.

The above resolution of the Senate is recorded for information.

760. Gift from Sir Joseph Flavelle.- Senate Minute #1898 - RESOLVED, THAT we express our high appreciation to Sir Joseph Flavelle for his gift of \$2,500. for University staff residences.

RESOLVED, THAT we unite with the Senate in expressing appreciation to Sir Joseph Flavelle.

761. Medical College.- Executive Minute #561. - The Secretary reported the receipt of the following cable from Dr. Beech -

"Medical Dental College buildings cannot be built for less than \$70,000. American gold. Will you permit us to complete two wings costing \$44,000. American gold? Centre can be built when funds have been provided. Telegraph approval build foundation. Particulars have been forwarded by letter."

Considerable discussion was given to this question and it was the judgment of the Committee that the present difficulties in China are not deemed to be an adequate reason for interrupting the building program of the University, and in view of the fact that the Medical Department of the University is a Department which is developing most rapidly, and of the further fact of the generosity of the Methodist Board in providing \$40,000. Gold for the erection of the Medical-Dental Building, RESOLVED, THAT permission be given for the erection of two wings of the building, it being understood that the other Boards will be approached with a view to their including in their estimates in the future such grants as will enable the Building to be completed according to the original plan.

RESOLVED, THAT the action of the Executive Committee be approved.

762. Gift from Mr. Paul Favour, Eastman Kodak Company, Rochester, N.Y. Dr. Beech reports that a gift of photographic supplies and equipment valued at wholesale prices at slightly over \$2,000. Gold has been received.

RESOLVED, THAT the Secretary convey the thanks of the Board of Governors to Mr. Favour.

763. Gift of \$1,000. as Endowment for Library.- Dr. Beech reports the receipt of information from Mrs. H. Olin Cady to the effect that a friend of hers has made this gift.

RESOLVED, THAT the Secretary convey the thanks of the Board of Governors to the friend, through Mrs. Cady.

764. Election of Officers and Committees.- Senate Minute #1908. - RESOLVED, THAT these appointments be approved.

765. Election of Deans.- Senate Minute #1909. - RESOLVED, THAT these appointments be approved.

766. Report to Co-operating Boards. - RESOLVED, THAT Dr. Robins prepare this Report in conference with the Chairman.

767. Appreciation of Services of Sir Joseph Flavelle.- (passed by unanimous standing vote) Senate Minute #1964 - A. RESOLVED, THAT The Senate of the University express its appreciation and thanks to Sir Joseph Flavelle for the services that he has rendered the University as Chairman of the Board of Governors, for the keen interest that he has manifested in our University projects, and for the ability that he has brought in the counsels of the Board in the difficult period through which we have passed since he has been Chairman of the Board, and be it further,

B. RESOLVED, THAT we have noted with regret the statement in the Board's Minutes that he might not be able to continue as Chairman of the Board longer than the present year, and further be it

C. RESOLVED, THAT we unitedly petition Sir Joseph Flavelle to continue to serve the University as Chairman of the Board of Governors.

When this Item was up for consideration Dr. Franklin, the convener of the Nominating Committee and speaking on behalf of that Committee, said he hoped that the Chairman would not press his resignation until the report of the Nominating Committee was also presented. By consent the Report of the Nominating Committee was then introduced. Dr. Franklin further explained that in re-nominating Sir Joseph Flavelle as Chairman of the Board the Committee did so with the full understanding that Sir Joseph was carrying very heavy burdens of responsibility outside of the exceedingly valuable work which he had done as Chairman of this Board. In view of Sir Joseph's repeated statement that he must relinquish his position as Chairman,

the Committee felt that the Board would be compelled to secure another Chairman but the Committee was equally convinced that it was in every way desirable that Sir Joseph should hold the position for another year, especially as Dr. Beech, President of the University, was expected home before the next Board meeting. The proposal made by the Committee, therefore, was that if Sir Joseph would agree to hold the position for another year the Nominating Committee on behalf of the Board would pledge itself to have another name to submit for the position at its meeting next year. Dr. North, Dr. Edwards, Professor Robins and others spoke in similar strain and each one expressed unstinted appreciation of Sir Joseph's services. Sir Joseph, in acknowledging the expressions of appreciation, stated that he felt that his resignation was inevitable, and while he could not promise to hold the position even for another year he was willing to remain in his present position if such was the wish of the Board for a few months longer, or until such time as his successor was appointed.

768. Resignation of Secretary of the Board of Governors and of the Executive Committee. - Executive Minute #598 - Dr. Endicott explained that, owing to the fact that he had been elected Moderator of the United Church of Canada and for other reasons, he felt that it was quite impossible for him to continue to act as Secretary of the Board of Governors. RESOLVED, to report the above to the Board of Governors.

RESOLVED, THAT the Board feel that they must bow to the inevitable and that they cannot ^{but} accept the resignation of Dr. Endicott with the deepest regret. Several of the members expressed the sincere appreciation of the Board of Governors for the long and self-sacrificing services which he had rendered.

769. Report of Nominating Committee. - Dr. Franklin presented the Report of the Nominating Committee as follows -

Officers of the Board -

Chairman - Sir Joseph Flavell
 Vice-Chairman - Sir Michael Sadler
 Rev. Dr. Frank Mason North
 Treasurer - Mr. Wm. O. Gantz
 Assistant-Treasurer - Rev. Dr. Eric M. North.
 Secretaries - Rev. Dr. Prof. Frank Anderson
 Mr. H. T. Silcock, M.A.

Executive Committee.-

The Chairman,	Miss E. L. Sinclair,
The Secretaries,	Mrs. G. W. Doane,
The Treasurer,	Rev. Dr. James Endicott,
Rev. Dr. J.R. Edwards,	Rev. Dr. James H. Franklin.
Mrs. James Hales,	

RESOLVED, THAT the Report of the Nominating Committee be adopted.

770. Date and Place of the next Meeting of the Executive Committee.
RESOLVED, THAT the matter be left to the Chairman and Secretary
771. Date and Place of the next Meeting of the Board of Governors.
Executive Committee Minute #600. - RESOLVED, to recommend to the Board that the next meeting be held in Canada at such a time, probably in October 1927, when Dr. Endicott and Dr. Beech can be present; and that the exact place and date shall be left to the Executive Committee, the convenience of Dr. Franklin also to be taken into account.
772. Visit of Dr. Endicott and Dr. Franklin to West China. - RESOLVED, THAT the Board of Governors has learned with deep interest that Dr. Endicott and Dr. Franklin expect to be in West China in the spring at the same time, and that the Board of Governors empower them to represent the Board in conference with the Senate and the Nationals, and shall await with interest the reports which they may make of the work.

The meeting closed at 6:30 P.M., with prayer by Sir Joseph Flavell, and the Benediction by Dr. Endicott.

ANNUAL REPORT OF THE BOARD OF GOVERNORS OF
WEST CHINA UNION UNIVERSITY
TO THE CONSTITUENT MISSION ORGANIZATIONS

Oct. 1, 1926

To the members of the constituent Boards.

At the request of the Chairman, I am sending you copies of the following report for distribution among those of your members who have special relations to your work in Western China. The Draft was prepared by Prof. H. B. Robins.

(signed) Frank Anderson
Secretary to the Board of Governor.

314 Grosvenor St.,
London, Ont.,
Canada.

Dear Friends and Sponsors:

Pursuant to its annual meeting, held in New York City September 14 and 15, 1926, your Board of Governors would report as follows:

The University Today.

Sixteen years of history leave the West China Union University a substantial achievement of the Christian enterprise, the only institution of its kind in the western third of China. It is the capstone of an educational structure which enrolls in Christian schools, within the Province of Szechuan, more than 20,000 pupils. It is the sole dependence of the Missions, the churches, the schools and the hospitals of West China, for the highest trained leadership. Its graduates are serving with fidelity and distinction in every field of Christian activity. In a word, the University, even thus early in its history, is doing for West China, and in particular for the rising church of West China, exactly what it was designed to do.

The Annual Catalog for 1926-27 lists thirteen permanent buildings with three others in process of construction, twenty-nine foreign and seven Chinese residences, three groups of Chinese-style dormitories, and various other buildings. This plant provides for 650 students and the teaching staff of the University. The enrollment for the academic year 1925-26 reached a total of 778, in spite of conditions more than usually abnormal. Other factors combining to restrict attendance are higher student fees, more rigid entrance requirements, and, for the time, the wide-spread anti-foreign and anti-Christian propaganda. That the University has been able to continue in session without interruption, in spite of agitation and disturbed political conditions, is distinct evidence that it is rooted in the soil of China.

At the exercises of graduation, June 20, 1926, the largest class thus far graduated received degrees. It is significant that of this class of fifteen, five received degrees in medicine. Twenty-nine were graduated from the Junior Division, among them three young women, the first in all West China to attain this distinction! Forty-six were graduated from the University Middle School. By far the greater proportion of the twenty doctors thus far trained by the University are in the service of the various mission hospitals.

The Faculty roster for 1925-26 shows a list of ninety-five names, including those of nine missionaries on furlough. Of the ninety-five, twenty-three, or slightly more than one-fourth, are Chinese. It is recognized that the major investment of the sustaining bodies in the maintenance of the University is in their missionaries who serve upon its Faculty.

The establishment of the only Christian university among a population of one hundred million people, with the only medical school in all that vast region; the achievement of so extensive, architecturally admirable and well-adapted a physical plant as now graces the campus of West China Union University; the assembling of so large a body of trained and devoted teachers and administrators; and the enlistment of a student body of from seven hundred to a thousand - these together constitute tangible evidence of the significance of our common enterprise.

Current Developments

No statistical report can afford any intimation of the devoted, patient and sacrificial service rendered by Dr. Beech and his associates of the Faculty. No brief word can portray the vitality and promise of the young University.

Political conditions in China constitute the unknown quantity in the problem of the University's future. They have been locally very much disturbed during the past year, nor is the end of political unrest in sight. No man can predict what the future may hold. None the less, the life of the Chinese people goes on, the need of China persists, and the Christian missionary continues his ministry, even although often baffled and perplexed. Your Board is of the opinion that the times do not warrant relaxed effort.

To go forward means to face new conditions, conditions due in part to the political situation but due in part also to the normal development in the feeling and attitude of the Chinese Christian community itself. The Chinese educational authorities are increasingly insistent upon the registration of all schools and their conformity to Government regulations; they wish to be satisfied that mission schools are truly educational institutions and not merely agencies of religious propaganda. It should be possible to find a platform upon which the Christian school can continue without serious abridgment. But adjustment of this claim of the educational authorities must ultimately be made, and it constitutes one of the University Senate to provide options to the courses in religion indicate that the necessary adjustment will be wisely made.

Another development now in process and whose acceleration is urgent is the provision of a larger share by Chinese in instruction and administration. The Senate of the University, with the approval of the Board of Governors, has taken advanced ground in this matter, asking the Missions to broaden the scope of their appointments to the University so as to include Chinese, the Mission in question being responsible for salary, house and other expenses; and asking further that the Missions secure a reserve fund for the support of Chinese members of the staff. These steps, with the provision of Adequate housing for Chinese members of the Staff, are of very great importance. The engagement of a Chinese Assistant in Administration, proposed by the Senate and authorized by the Board of Governors at its meeting September 15, 1926 is a step in this general direction.

While these are more urgent current problems, there are others of longer standing which do not grow less imperative. The erection of buildings in keeping with the approved scheme has gone forward with certain handicaps but on the whole with remarkable facility. Just a year ago, the Friends' College Building, a notable addition to the plant of the University, was completed and formally opened. The library building, with the exception of the north wing - left unfinished until adequate funds are in hand - is presumably now completed. The clock tower also has been erected and crowned by the clock and bell which shall henceforth call the University to its activities. A post office building was also completed in the course of the past year, while work on other buildings - the Medical and the Education Buildings in particular - will proceed as funds and conditions permit. Construction of the Medical Building has been authorized and money for the same having been made available by the Foreign Mission Board of the United Church of Canada. The services of Mr. Walter Small as Building Superintendent are being greatly appreciated.

Finances of the University

The support of the University continues a problem augmented with the growth of the institution. The University is now the joint undertaking of five general and three women's missionary organizations: The American Baptist Foreign Mission Society; the Friends' Foreign Mission Association, Great Britain and Ireland; the Board of Missions of the United Church of Canada; the Board of Foreign Missions of the Methodist Episcopal Church, U. S. A.; the Church Missionary Society of England and the Woman's American Baptist Foreign Mission Society, the Women's Foreign Boards of the Methodist Episcopal Church, U. S. A. and the United Church of Canada.

The total endowment funds of the University as shown by the Treasurer's final balance of August 31, 1926, amount to some \$18,025.00, which means that the University is directly dependent from year to year upon current fees and annual appropriations from the cooperating mission boards. Circumstances beyond the control of certain of these boards have made it impossible for them to meet their full expectancy, with the result that we have from year to year the anomalous spectacle of an institution with an enlarging physical plant, faculty and student body and a static operating budget. It is impossible to overstate the seriousness of this condition, the hazard of which grows with the years.

The Board of Governors has been wholly without means upon which to draw to meet expanding claims. It has therefore sought to find some alleviation through the policy of engaging Dr. James M. Yard of the Methodist Episcopal Mission, one-time of West China, as Financial Secretary, charging him with responsibility for carrying on and promoting publicity and cultivating (with the approval of the Boards involved) prospective donors, the salary and expense budget of Dr. Yard to be paid from receipts resulting from his financial efforts. Dr. Yard began his relationship with the Board in this capacity March 1, 1926, and it is hoped that by this means the Board of Governors may find itself possessed of means to meet imperative needs.

The success of this plan, whose field of operations is limited thus far to the American constituency, depends very much upon the close cooperation of the Boards of Missions interested in West China Union University. Your Board, while fully sensible of the urgent claim of other lines of missionary endeavor upon the total resources in hand, must ask that the Mission Boards cooperating recognize what a static budget must mean in the life of an institution which has not yet attained an adequate working basis. There is encouragement in the prospect of expansion, but to expand year after year beyond current support is bound in the end to be fatal. The University must have more adequate current resources. The cooperating bodies are variously situated and disposed by policy and practice in this matter. Your Board has no wish to say how these bodies shall proceed. It most earnestly asks, however, that, by whatever means possible, it shall be given the resources which it must have to carry on.

Personnel of the Board of Governors

In concluding this report, a word concerning the personnel of the Board of Governors may be in place. This personnel changes from time to time, through death and withdrawal, with the result that by degrees the responsibility of administration shifts in part to those who are newer to the task and less familiar with the problems involved. The very fact that the membership of the Board is constituted from areas so widely separated as Britain and America makes it difficult to secure adequate representation of all the areas and organizations involved at the annual and executive meetings. The attendance upon these meetings is frequently unduly small. It does not lie within the province of this Board to instruct its constituent bodies in this matter. It is desired only to point out the fact that the future of the institution must depend in very considerable measure upon the Board of Governors and to suggest that the various mission bodies responsible shall see to it that, so far as possible, they are adequately and regularly represented.

By and in behalf of the Board of Governors,

(signed) J. Flavelle

Chairman.

October 1, 1926.

BOARD OF GOVERNORS
of the
WEST CHINA UNION UNIVERSITY

MINUTES OF THE ANNUAL MEETING HELD IN TORONTO,
SEPTEMBER 28th and 29th, 1927.

The Board of Governors assembled at 2 P.M. on Wednesday, September 28th, 1927, in the offices of the Foreign Missions Board of the United Church of Canada, 299 Queen Street West, Toronto.

The following were present at one or more Sessions:-

Sir Joseph Flavelle, Bart., LL.B.
Hon. Newton W. Rowell, K.C.
Rev. E.W. Hunt, D.D., LL.D.
Prof. H.B. Robins, Ph.D.
Rev. J.H. Franklin, D.D.
Rev. Prof. Frank Anderson, M.A., D.D.
The Right Rev. Bishop Mowll (representing
Mr. J. Gurney Barclay)
Mr. H.T. Silcock
Chancellor R.P. Bowles, D.D., LL.D.
Rev. Frank Mason North, D.D.
Rev. J.H. Franklin, D.D.
Rev. Frank D. Gamewell, D.D. (representing
Dr. J.E. Edwards)
Prof. William North Rice, Ph.D.
Rev. James Endicott, D.D.
Mrs. James Hales

The following were present as visitors and on motion were made corresponding members of the Board:-

Rev. Joseph Beech, D.D. President of the University
Mr. B.A. Garside, Assistant Treasurer
Dr. Clifford M. Stubbs
Rev. Edward W. Wallace
Rev. J.H. Arnup, D.D.
Rev. R.P. Mackay, D.D.
Dr. A.W. Lindsay
Dr. L.G. Kilborn
Dr. M.F. Yates
Mrs. Mowll
Mrs. Carscallen
Mrs. Lindsay

FIRST SESSION

The Chair was occupied by Sir Joseph Flavelle, and prayer was offered by Chancellor Bowles.

Apologies for absence were presented from

Hon. Vincent Massey,
Mr. James Yard
Mr. George Vaux, Jr.
Mr. H. G. Wood
Rev. A. A. Phillips
Mr. J. E. Clark
Mr. J. Gurney Barclay

SENATE MINUTES

Senate Minutes 1967-2111 were reported as having been received.

773. NOMINATING COMMITTEE

Resolved that the Board accept the following names suggested by the Executive Committee (#656) as a Nominating Committee for the officers of the Board.

Dr. Franklin
Dr. North
Mr. H. T. Silcock
Dr. Arnup
Mrs. Hales
Dr. Anderson

774. MINUTES

The minutes of the meeting of the Board held in New York, September 14th and 15th, 1926, having been circulated among the members, were taken as read, and confirmed.

775. REPORT OF THE PRESIDENT

This Report was presented by Dr. Beech in person. The Report made certain recommendations in the direction of deferring the registration of the University and concluded with a formal presentation on the part of Dr. Beech of his resignation as President.

Considerable time was occupied during the two days' sessions on the discussion of registration; but no conclusion was reached either on this or the matter of the President's resignation. (See item #789 below).

776. RESIGNATION OF DR. BEECH

The Chairman was requested to nominate a Committee to consider the matter of Dr. Beech's resignation, referred to in the closing paragraph of his report: The Chairman named the following persons:- Prof. Robins, Mr. Rowell, Dr. North, Mrs. Hales, Mr. Silcock.

777. REPORT OF THE SENATE

Copies of this Report having been sent to every member of the Board, it was taken as read, and received.

778. REPORT OF THE BUILDING SUPERINTENDENT, MR. SMALL

This report was presented and, on motion, received.

779. REPORT OF THE ARCHITECTS

This report was presented and, on motion, received.

780. TREASURER'S REPORT

This report was presented by Mr. B. A. Garside, Assistant Treasurer. The following summarizes its main features:-

- (a) A trial balance of the New York office's accounts as on August 31, 1927, and
- (b) An analysis showing the probable financial situation of the University by December 31, 1927.

Attention was called to the following facts:-

- (1) In the Plant Section no funds are now available, this account at present showing a net deficit of \$1,638.82.
- (2) In the Current Section actual and prospective receipts total \$27,716.16; while actual and tentative disbursements amount to \$30,380.05; giving a prospective deficit for the year of \$2,663.89.
- (3) In the Special Section there has been brought forward from last year a reserve balance of \$22,012.48. During the year the actual and anticipated receipts for various designated items total \$12,526.63; while disbursements, loans to plant and campaign, and amounts held for designated items, total \$14,452.37; leaving a balance of \$20,086.74. Summarizing, it was shown that this balance from the Special Account, \$20,086.74, less prospective deficits from plant, \$1,638.82, and current, \$2,663.89, will leave a probable balance at the close of the year of \$15,784.03.

781. REPORT OF MR. JAMES YARD

Mr. Yard reported that in spite of efforts made by himself and Dr. Beech, the situation in China was such that the securing of money at the present time seemed impossible. He had on September 15th relinquished his post as representative of the ~~West~~ China Union University in America.

782. REPORT OF COMMITTEE ON INVESTMENTS (Exec.Min. # 588) Recorded.

The Committee (Mr. W. O. Gantz, Dr. Franklin and Dr. Edwards) had no report to present.

Resolved that the name of Mr. B. A. Garside be substituted for that of Mr. W. O. Gantz.

783. REPORT OF COMMITTEE ON FINANCIAL REGULATIONS (Exec. Min. #591 - Dr. Franklin, Mr. W. O. Gantz, Dr. E. M. North)

No report was received from this Committee.

784. REVISED BUDGET FOR 1927 (Senate Min. #2064 of Feb.14,1927)

The revised Budget indicated a total estimated expenditure on the field of \$20,831.50, to be met by \$16,000. voted from the Board of Governors and \$4,831.50 received in the field. Recorded.

785. BUDGET FOR 1928 (Senate Minutes #2088 of April 7,1927)

In this connection a letter was read from Mr. Sparling, Acting President, pointing out that in the future there will be an increased demand for Chinese teachers and that the salary of several Chinese Teachers are included in the Budget.

Resolved that the recommendation of the Executive Committee (#657) be accepted, and that the appropriation should be the same as last year, viz, \$16,000. for use on the field, and \$11,000. for the obligations of the Board of Governors, Total \$27,000. The appropriations received from the Co-operating Boards amount to \$25,000. Towards the deficit of \$2,000. the President reported that he had secured a gift of \$1,800. from Mr. F. C. Atherton towards the President's salary, which could legitimately be used for this purpose. The receipt of this gift enabled the Board to negative a suggestion made earlier in the discussion that a request be sent for an emergent supplementary grant of \$500. from each of the Boards in North America, and \$500. from the two Boards in Great Britain.

The Board felt that the present was not a time for retrenchment, but that, as far as possible, the University should be maintained at its full strength, and they desired the

President to write to the Senate, calling attention to the desirability of the amount of money assigned to the Medical and Dental Faculty, in particular, being carefully maintained.

The Board adjourned at 6 P.M., and the members were subsequently entertained at dinner by Sir Joseph Flavelle and the Hon. N. W. Rowell at the York Club, a number of leading ministers and laymen in Toronto being invited to meet them.

After Dinner addresses bearing on the work of the University were given by Mr. H. T. Silcock, Dr. Beech, Bishop Mowll, Dr. Endicott, Mr. Wallace and Dr. Franklin.

SECOND SESSION

The Board re-assembled at 9.30 A.M. on Thursday, September 29th.

Prayer was offered by Prof. W. M. Rice.

786. COMMITTEE ON CONSTITUTION (B. of G. #714 and 724)

Dr. Rice reported that the Committee had not met, and that the time did not seem opportune for the revision of the Constitution; however he laid on the table the draft of an article looking to the defining of the relation of the Trustees under the Charter granted by the Regents of the University of the State of New York to the Board of Governors, the Incorporation not having been contemplated when the Constitution was drawn up.

Discussion on the matter was postponed.

787. C.M.S. COLLEGE SITE (Senate Min. #1776: Exec.Min. #531, 565, 617)

Full explanations of this matter were presented by Bishop Mowll and Dr. Beech, and after extended discussion, it was

Resolved that the proposed transfer by the University to the Church Missionary Society of the property hitherto held for the development of the Medical College be authorized, the transfer being made in such a manner as to give to the Church Missionary Society a title identical with the titles held by other Societies participating in the University.

788. TITLES OF PROPERTY

Resolved to request Mr. N. W. Rowell, in consultation with the Secretaries of the Cooperating Boards to inquire into the whole matter of titles of the University property, and to report to the Executive Committee.

789. REGISTRATION OF THE UNIVERSITY (Senate Min. #2078 of March 24th, 1927)

" Resolved, that we communicate with the President and the Board of Governors concerning the matter of registration with the Government, informing them of the regulations of the Southern Government, and pointing out that, in addition to the regulations of the Northern Government, these demand that the President shall be a Chinese. We wish to place before the Board the full implication of these regulations, to draw attention to the fact that we shall probably soon be compelled to register and to ask what steps we should take in preparation therefor"

(See Exec. Min. # 632, 643)

In its report dated June, 1927, the Senate says:-

"Our suggestion is that the Board should make it possible for us to meet its requirement when it becomes absolutely necessary by giving us authority to appoint such a President. We would add that, at present, the question of registration is in abeyance and will not be raised by us until such time as there is a more stable Government with whom we may negotiate and who may be able to give some assurance that whatever they decide will not be again interfered with or changed. A practical difficulty at the present moment would be to know with whom to register, whether with the authorities in Peking, Nanking, Hankow or our local bureau here in Chengtu"

A very full discussion took place on this important topic, to which it appeared that the resignation of the President was closely related. When the time for adjournment came and it was clear that the members could not remain longer, and it was strongly felt that a hurried decision was to be deprecated, it was

Resolved that the Board of Governors meet for further quiet prayer and discussion, in or near New York, on Sunday and Monday, October 23rd and 24th, a retired place being arranged by Dr. North and Dr. Franklin, and that Mr. E. W. Wallace be asked to meet with the Board.

Other matters dealt with by the Board in the course of the Sessions were as under:-

790. RESOLUTION OF PROPERTY COMMITTEE

The following resolution was forwarded direct from the Property Committee on the field, it being explained that this was done, as the Senate would not meet till after the opening of the term:-

Resolved
(a) That, in accordance with Minute #476, Section 2 of the Executive Committee, we ask for an estimate of gold

\$500. for the levelling of the Medical Dental Building site.

(b) That we request the Board of Governors to appropriate gold \$220. to pay for the bunding of the creek on the South West road of the Medical Dental property; this was necessary last Spring.

RESOLVED that in as much as the President recommends the same, the request be granted, it being understood that the money might be available from the total of \$850. allotted in the 1928 Budget (Senate Min. #2088) for filling, levelling, culverts, ditches, roads and fences.

791. RESIGNATION OF TREASURER

A letter was read from Mr. W. O. Gantz resigning his position as Treasurer.

It being understood that Mr. Gantz expected to remove to California, the resignation was most regretfully accepted, with a warm expression of thanks to Mr. Gantz for the valuable services which he had rendered to the University.

792. ELECTION OF SENATE, OFFICERS, COMMITTEES and DEANS
(Senate Min. # 2047, 2056)

These elections were confirmed.

793. REPORT TO COOPERATING BOARDS

Resolved that Prof. H. B. Robins be requested to prepare the Annual Report of the Board of Governors to the Cooperating Boards.

794. APPOINTMENT OF TWO MEMBERS ON THE COMMITTEE FOR THE STUDY OF COOPERATIVE WORK

Resolved that the following be asked to represent the West China Union University on this Committee.
Mr. G. B. Huntingdon
A name to be selected by Dr. Beech

795. REPORT OF NOMINATING COMMITTEE

Resolved, that the Report of the Nominating Committee be accepted as under:-

OFFICERS OF THE BOARD

Chairman: Sir Joseph Flavelle, Bart., L.L.B.
Vice-Chairmen: Sir Michael Sadler, K.C.S.I., C.B., Litt.D.
Rev. Frank M. North, D.D.
Treasurer: Mr. G. N. Huntingdon
Assistant Treasurer: Mr. B. A. Garside
Secretaries: Rev. Frank Anderson, M.A., D.D.
Mr. H. T. Silcock.

EXECUTIVE COMMITTEE

The Chairman
The Secretaries
The Treasurer
Rev. J. H. Arnup, D. D.
Rev. J. H. Franklin, D.D.
Rev. F. D. Gamewell, D.D. *J. E. Edwards*
Mrs. James Hales
Miss E. L. Sinclair,
Mrs. G. W. Doane

COOPTED MEMBERS

Sir Michael Sadler	-	term expires 1930
Prof. Wm. North Rice, Ph.D.	"	" "
Rev. J. H. Arnup, D. D.	"	" "
Mr. G. B. Huntingdon	"	" 1929

796. HON. VINCENT MASSEY

Resolved, that the Hon. Vincent Massey be made a member of the Board of Governors by cooption.

797. APPOINTMENT OF ARCHITECT

A letter was read from Mr. Arnold Silcock, applying for the position of architect rendered vacant by the death of Mr. Fred Rowntree.

Resolved, to refer the matter to the Executive Committee.

798. DATE AND PLACE OF THE NEXT MEETING OF THE EXECUTIVE COMMITTEE.

This matter was referred to the Chairman and Secretary, in consultation with the Board Secretaries.

799. DATE AND PLACE OF THE NEXT ANNUAL MEETING OF THE BOARD OF GOVERNORS.

It was pointed out that in accordance with the rotation named in Act V. of the Bye-Laws of the Board, the meeting next year should be held in England. The matter was referred to the Executive Committee.

800. LETTER FROM MR. ARNOLD SILCOCK regarding turningspace in connection with the Gate-way of the Friends College.

RESOLVED to refer this matter to Dr. Beech in consultation with the Executive Committee.

801. ERECTION OF PRESIDENT'S HOUSE

RESOLVED that in accordance with the recommendation of the President, owing to the condition of the Building Funds, the erection of the President's house be deferred for the present.

802. MONEY DEPOSITED BY THE C.M.S.

RESOLVED that the Bursar be requested to deposit the money paid by the C.M.S. for their site and keep it in trust till such time as it may be required for authorized land purchase.

RELATION OF TREASURER IN NEW YORK TO THE FIELD

803. RESOLVED that the Treasurer now elected be requested, in consultation with the President, to secure an understanding with the Sub-Treasurers in Shanghai and Chengtu, that will bring about a unification of accounts between the home office and the field, and the conservation of money for the purposes for which it was designated.

VOTES OF THANKS

RESOLVED that a cordial vote of thanks be accorded to the United Church of Canada, to Sir Joseph Flavelle and Hon. N.W. Rowell for their generous hospitality.

The meeting closed with prayer at 4.30 P.M.

James Macmillan

† N.B. This extract contains only that portion of the Charter which refers to the constitution of the Trustees

WEST CHINA UNION UNIVERSITY

MINUTES OF THE MEETING OF THE TRUSTEES OF
THE UNIVERSITY, TORONTO, Sept. 29th, 1927.

A Meeting of the Trustees of the West China Union University, as incorporated under the Regents of the University of the State of New York, was held at the offices of the General Board of Missions of the United Church of Canada, 299 Queen St. West, Toronto 2, on Thursday, Sept. 29th, 1927, at 9 A.M.

The following were present:-

Rev. J.H. Franklin, D.D.
Mr. H.T. Silcock M.A.
Rev. Prof. Frank Anderson, M.A., D.D.
Rev. Joseph Beech, D.D.
Prof. H.B. Robins, Ph.D.

Dr. Franklin was elected Chairman and Dr. Anderson Secretary of the Meeting.

Dr. Anderson, Secretary of the Board of Governors of the University, explained that, by some oversight, the Trustees had never been called together, and that, as a consequence, the steps requisite for their maintenance as a corporation had not been taken: for the information of the meeting he submitted the following extract from the Charter:-

† "THE UNIVERSITY OF THE STATE OF NEW YORK
Provisional Charter of West China
Union University.

This Instrument Witnesseth That the Regents of the University of the State of New York have granted this provisional charter incorporating.

Rev. Austin K. DeBlois, Rev. Joseph Beech, Rev. James Endicott, Vincent Massey, Rev. Canon E. Price Devereaux, James Edmund Clark, Rev. Cyril C.B. Bardsley, Rev. John Franklin Goucher, Mornay Williams, William North Rice. Rev. Richard Pinch Bowles, Ross A. Hadley, Rev. F. Baylis, Henry T. Hodgkins, Michael Sadler, William C. Gantz, Rev. Emory William Hunt, Rev. James Henry Franklin, Newton W. Rowell, George Vaux Jr., Rev. Frank Anderson, H. Wilson Harris, T.R.W. Lunt, Rev. Frank Mason North

and James Wood, and their successors and associates as a university for the elementary, secondary and higher education of youth in China, under the corporate name of "West China Union University", to be located at Chengtu, in the Province of Szechwan, China, with the principal office to be located in the Borough of Manhattan, in the City, County and State of New York, with twenty-five trustees who shall be known as the Governors of the University, to be at first the persons named herein as incorporators, to hold in the order of their naming, eight until the annual meeting of the University in the year 1922, eight until the annual meeting in 1923, and nine until the annual meeting in 1924 and until their successors shall be chosen by the members of the corporation each year in place of those whose terms expire within that year, one from the American Baptist Foreign Mission Society, one from the Friends Mission Association, Great Britain and Ireland, one from the General Board of Missions of the Methodist Church of Canada, one from the Board of Foreign Missions of the Methodist Episcopal Church, one from the Church Missionary Society, and the remainder from the Board of Governors of the University as it may be constituted from time to time, and to hold office for terms of three years each with power in them to increase or decrease its membership in such manner and upon such terms as shall be provided for by the general rules of its trustees, with power in them from time to time by unanimous vote of their full board to fix their terms of office and their number to be not more than twenty-five nor less than five."

Dr. Anderson explained that, at the suggestion of one of the Trustees, Prof. W.N. Rice, and with the concurrence of the Chairman of the Board of Governors, Sir Joseph Flavelle, he had called the present meeting, to take such steps as might be necessary to regularize the Board. Notice of the meeting had been sent to all the living Trustees at their last known address.

1. ELECTION OF TRUSTEES

The following Trustees were then elected:-

Prof. H.B. Robins, Ph.D.
Rev. Joseph Beech, D.D.
Rev. James Endicott, D.D.
Hon. Vincent Massey
Mr. J. Gurney Barclay
Mr. J.E. Clark, M.A.
Sir Joseph Flavelle, Bart., LL.B.
Mrs. James Hales

These eight retire in 1928.

- 13 -

Mr. G.B. Huntingdon
Prof. William North Rice
Rev. R.P. Bowles, D.D., L.L.D.
Mr. H.G. Wood
Rev. Prof. Frank Anderson, M.A., D.D.
Rev. J.E. Edwards, D.D.
Dr. P.W. Kuo
Mrs. G.W. Doane

These Eight retire in 1929

Rev. Emory W. Hunt, D.D.
Hon. Newton W. Rowell, K.C.
Mr. H.T. Silcock, M.A.
Rev. A.A. Phillips
Rev. Frank M. North, D.D.
Rev. J.H. Armap, D.D.
Mr. B.A. Garside
Miss E.L. Sinclair
Rev. J.H. Franklin, D.D.

These Nine retire in 1930

2.

APPOINTMENT OF PERMANENT CHAIRMAN AND
SECRETARY OF THE BOARD OF TRUSTEES

RESOLVED that Hon. Newton W. Rowell K.C. and Rev.
Prof. Frank Anderson, M.A., D.D., be elected permanent Chairman
and Secretary of the Board respectively.

The Meeting adjourned at 9.35 A.M.

West China Union University

Annual Report of the Board of Governors to the Co-operating Missionary Organizations, 1926-27

To the Friends and Sponsors of the University:

With the Annual Meeting, held in Toronto, September 28 and 29, the University faces a new year, and your Board begs to report as follows concerning the year just closed:

A CRITICAL YEAR.

In all the seventeen years of its history, the University has faced no such crisis or series of crises as the past year has witnessed. The main facts are doubtless familiar to you and need not be repeated in detail in this report. West China has been relatively out of the main current of that political strife which has swept China during the past year, yet she has at times been violently agitated by the eddy and backwash of that mighty stream. While Szechuan has enjoyed perhaps a greater degree of peace than usual, she has been sensitive and responsive to political and military movements elsewhere in China. The campaign of ideas, by which doubtless the new China will at length be won, has been carried within her borders. Along with perfectly legitimate national ideals, active propaganda has spread radical and subversive doctrines. In Szechwan, as elsewhere in China, student groups have been peculiarly available instruments in the campaign of ideas, and here, as elsewhere, they have carried matters at times to extremes.

The University opened last September (1926) most hopefully, with an enrollment a little above two hundred and fifty, almost a record enrollment. But student feeling in the city of Chengtu was greatly inflamed by the Wan Hsien incident. Agitators made all possible capital of it. The University student body was compelled to declare itself. It seemed that the University must close, but after days of struggle, a majority resolved that the institution must be kept open. Eighty students withdrew and joined the radical group in the city, forcing a strike on all employers of foreigners and of mission institutions. Two weeks of suspense and anxiety followed, when the matter was adjusted. Ere the close of the first term, the general political situation was so tense that the Consuls decided upon the withdrawal of foreigners from the province, and by the middle of February the majority of the missionary community had left West China. However, there were still nine of the foreign Faculty

remaining, and these, with the aid of a number of other foreigners, supported by the loyal endeavors of the Chinese teachers, carried on. Even with the aid of an additional number of Chinese teachers, the best available, the work had to be curtailed severely in certain departments, notably in Medicine. The story of this ever-memorable year cannot here be rehearsed, but the Christian courage and faithfulness of the missionary Faculty and their Chinese coadjutors is beyond all praise. One hundred and sixty-five students were registered for the second term, and a class of thirteen was graduated as the Class of 1927. It were well to keep in mind the fact that the *time of crisis has not ended*. Presumably the University, in keeping with its published announcement, opened for the current year. How is the all-too-limited and overburdened staff to carry on another year?

DEVOLUTION OF UNIVERSITY ADMINISTRATION.

It was the thought and hope of the founders that West China Union University should, in the end, be a completely Chinese institution. The very architecture bears witness to this hope. Yet, ere such hope could be realized, there must be developed an adequate leadership and a sufficient support for the maintenance of the institution. It cannot be assumed that administrative control should be limited to keep step with financial support. It seems quite probable that we shall be within reach of the first quite in advance of the second. How rapidly administrative devolution should proceed cannot be determined by academic considerations alone. The practical exigencies of the situation have to be taken into account. It is these practical exigencies which have determined to a very large extent the steps in administration which have been taken during the past year, as well as certain other related steps. These steps will be seen in their proper perspective in relation to the question of Registration, which we do not attempt at this point to discuss. Actions of the Senate making religious courses voluntary and nominating to the Senate a sufficient number of Chinese to afford a Chinese majority, were in line with the requirements for registration, but they were taken quite as much in compliance with an urgent and growing sentiment of the Chinese constituency. This series of actions culminated in the election by the Senate of Rev. Lincoln Dsang, M.A., B.D., as Chinese vice-president of the University, in which capacity he served the institution during the second term of the year just ended, being associated in administration with Rev. George W. Sparling, the acting vice-president. The above actions of the Senate have been approved by the Board of Governors.

THE QUESTION OF REGISTRATION.

The general question is not new. The University has long since taken a positive position toward the matter. Yet the changing situation has given fresh definition and perhaps fresh urgency to the matter. During the past year both the Senate and the Board of Governors have spent a goodly measure of time facing the issue. The framing of a policy is embarrassed by the alternating claims of Peking and Nanking to rule Szechwan, for their educational requirements are not identical. It is further embarrassed by the general political unrest and uncertainty and the

doubt as to whether a stable government, able to guarantee the rights of registered institutions, is likely to be realized at an early date. All the major steps to registration have, with a single exception, been taken. That exception, an item in the list of requirements issued by the southern government, is that the president of the University shall be a Chinese. The Senate has requested the Board of Governors to make possible the meeting of this requirement when it becomes absolutely necessary by an action conferring such authority upon the Senate. President Beech has offered his resignation in order that the Board may be unembarrassed in its action in this matter. Both the Executive and the Board of Governors itself have wrestled with this problem, seeking such a solution as shall carry the judgment of our Chinese brethren, satisfy government that we recognize its just prerogative, and at the same time conserve as fully as may be the Christian character of the institution. The Board believes that it is justified in a relative conservatism, and that such a position is wholly in keeping with its declared intent that the University shall become a completely Chinese institution. The time available for this matter at the annual meeting did not suffice, and the Board accordingly adjourned to meet on October 23 and 24, that it might, in unhurried conference, reach a just and constructive policy concerning registration. A supplementary statement on this matter may be expected at an early date.

THE BUILDING PROGRAM.

It is a matter of surprise to many that it has been possible to make any headway with the building program under the disturbed conditions of the past year. Indeed, we may well use President Beech's phrase, when he says that building has gone forward "with remarkable facility." Two wings of the Medical building are presumably now ready for use, and the Cadbury Education building has been started. In the hands of Mr. Walter Small, as Building Superintendent, we are well along with the building program. With the increase in Chinese staff, the question of adequate housing for the Chinese administrative officers and teachers becomes a very urgent one. It is a matter of general gratification, following the completion of the Friends' College Building a year ago, that the Church Missionary Society has secured an eligible site for the erection of the first unit of its permanent college buildings. President Beech, in his annual report to the Board, informs us that in the seven years since he last met the Board there have been erected a total of fourteen university and college buildings and eleven staff residences—surely a notable record.

PROBLEMS OF FINANCE.

Your Board would once again bring to the attention of the supporting bodies the financial needs of the institution. It has been necessary in the emergency situation of the past year to engage a considerable number of Chinese teachers. The amount allotted from the budget of the university for teachers' salaries, proved insufficient, and the Senate made an appeal extraordinary to the Missions for funds to meet the emergency, to which appeal is received a generous response. If these Chinese teachers are to remain, and in any case during the interim until

the foreign staff shall have returned to its post, continued provision must be made. It is even a question how far the university can or should return to the situation which has previously existed. If an increased proportion of the Faculty of the University is to be Chinese, adjustments to meet that situation must be made. In view of these and other factors in the situation, the Senate asked increased appropriations for the ensuing year. But there is a limit beyond which such a policy cannot proceed without disaster!

IS THE UNIVERSITY WORTH MAINTAINING?

Of course none of us seriously doubts that it is. But it may be well to ponder the meaning of such a question. It is tantamount to asking, "Is the Christian enterprise in West China worth carrying on?" Says President Beech:

"The Christian program in West China has been greatly restricted by the departure of missionaries, but it has not collapsed and I believe the University is the essential reason."

Indeed, the University is the essential reason, for it has produced a new and indispensable type of leadership. Of the 71 living graduates of that institution, 64 are in Christian service or preparing for it. And into the ranks of that prepared leadership young women are now entering, through the good offices of the University. It is quite probable that the greatest single contribution, which the supporting bodies can make to the evangelization and Christianization of China, will be through a generation of confident and competent Christian leaders. If we conclude that the University is worth maintaining, we should remember that it is a growing institution. We, your Board of Governors, would bring it once again, as a primary claim, to the constituent and supporting mission organizations. Dear Brethren and Sisters, do not ask us to make bricks without straw.

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WEST CHINA UNION UNIVERSITY

MINUTES OF SPECIAL MEETING OF THE BOARD OF
GOVERNORS, NEW YORK, OCTOBER 22nd, and 23rd, 1927.

A special meeting of the Board of Governors of the West China Union University was held, pursuant to resolution #789 of the Board, in the Conference Room of the offices of the Committee of Reference and Counsel, 419 Fourth Avenue, New York City, on Sunday and Monday, October 22nd and 23rd, 1927.

PRESENT:-

Sir Joseph Flavelle Bart., LL.B.
Rev. Frank Mason North, D.D.
Rev. J.H. Franklin, D.D.
Mr. W.O. Gantz LL.B.
Mr. H.T. Silcock, M.A.
Rev. Frank Anderson, M.A., D.D.
Rev. J.H. Arnup, D.D.
Hon. Newton W. Rowell, K.C.
Mrs. James Hales
Rev. J.A. Edwards, D.D.
Rev. Joseph Beech, D.D.
Prof. W.N. Rice, Ph.D.
Dr. G.B. Huntingdon

Mr. E.V. Wallace and Dr. F.D. Gamewell were also present by invitation, and on motion were made corresponding members.

Apologies for absence were presented from:-

Rev. Emory A. Hunt, Ph.D.
Prof. H.B. Robins, Ph.D.
Dr. P.V. Kuo

FIRST SESSION

The Board assembled on Sunday, Oct. 23rd, at 2.30 P.M., and adjourned at 5 P.M. to sit again from 7 to 9 P.M., the first period being in charge of Dr. A.V. Wallace and the second of Mr. H.T. Silcock. The Sessions were in the nature of a Retreat, to wait on God for guidance in the matter of the Registration of the University and the apprehension of the fundamental principles of Christian educational work in China.

SECOND SESSION

The Board reassembled on Monday, October 24th, at 9.30 A.M. Scripture was read and prayer was offered by Dr. Beech.

The minutes of the meeting of the Board held in Toronto, Sept. 28th and 29th, having been circulated to the members,

were taken as read and confirmed, with substitution of the name of Dr. Edwards for that of Dr. Gamewell, which had been erroneously included in the list of the Executive Committee.

804. Cooptation of Dr. Edwards It was pointed out that the Board had over-looked the fact that the term of office of Dr. Edwards as a coopted member of the Board expired in the present year (b.o.f.G. #655).

RESOLVED that he be coopted for a further period of three years.

805. Committee on Investments (Exec.Min #588:B of G.782) Dr. Franklin having requested that his name be withdrawn from this Committee, the name of Dr. G.B. Huntington was substituted: it was also resolved that Mr. J.O. Gantz should be asked to continue as a member of this Committee; the Committee thus stands constituted as follows:- Dr. G.B. Huntington, Mr. J.O. Gantz, Dr. Edwards, Mr. B.A. Garside.

806. Report to the Cooperating Boards (B of G. #793) The Secretary laid on the table printed copies of this report as prepared by Prof. H.B. Robins, and approved by the Chairman of the Board.

807. Registration (B of G. #789) Full discussion took place on this matter. It was pointed out that of the ten Union Institutions of higher Christian education in China at present functioning, eight had either registered or had taken specific steps looking towards registration.

Definite action on the part of the Board was called for by the following extract from the report of the Senate:-

"the requirement promulgated by the new Southern Government state that the President of the University seeking registration must be a Chinese, while a foreigner may be invited to act as adviser. Our Senate, some two months ago presented this matter to the Board and now again we would call your attention to it, asking for advice and direction"

Our suggestion is that the Board should make it possible for us to meet its requirement when it becomes absolutely necessary by giving us authority to appoint such a President. We would add that, at present, the question of registration is in abeyance and will not be raised by us until such time as there is a more stable Government with whom we may negotiate and who may be able to give some assurance that whatever they decide will not be again interfered with or changed. A practical difficulty at the present moment would be to know with whom to register, whether with the authorities in Peking, Nanking, Hankow or our local bureau here in Chengtu."

The following resolution drafted by the Hon. N. W. Rowell was moved by Dr. Franklin and seconded by Mrs. Hales:

RESOLVED

That this Board approves the registration of the West China Union University under the appropriate governmental authority in China.

That this approval is given on the clear understanding

- (1) That such registration will not interfere with the distinctive Christian character of the University and its purpose to advance the Kingdom of God.
- (2) That the property of the University shall remain vested in the Board of Trustees or its nominees as required by the Constitution of the University in order to fulfil the trusts upon which the property was acquired.

It was moved as an amendment by Mr. Gantz, seconded by Mr. Silcock that all the words except the first paragraph be deleted.

The amendment, on being put to the meeting, was lost.

The original motion was then put and carried nem.con.

Considerable discussion followed as to what steps would be desirable to give effect to the above resolution and it was further

RESOLVED

(2) That in order to proceed with the registration and the reorganization of the University which such registration would involve, we request the President to proceed to China to look into and report to the Executive Committee on the procedure which should be adopted in regard to registration and the reorganization of the University, this report to cover:-

(1) Whether the conditions as to the character and property of the University expressed in the resolution with reference to registration will be safeguarded in registration,

(2) The composition and functions of the new Board of Directors in China,

(3) The relations of this new Board of Directors to the Board of Governors of the West China Union University who under governmental regulations constitute the founders of the University.

(4) The relation of the Board of Directors to the faculty.

(5) The relation of the Board of Directors to the missions and their work.

(3) That we approve the suggestion that representatives of the Board of Governors in addition to the President be secured as visitors to the University at some early date and that appointment and arrangements be referred with power to the Executive Committee, it being hoped that representatives of some of the constituent boards may be able to combine this visit with other duties in China and so bear the incidental charges.

(4) That we transmit to the Constituted^{ent} Boards the above resolutions and request their approval

- (a) of the action taken, and
- (b) of such amendments to the constitution as may be necessary to give effect to registration and the consequent reorganization of the University.

It was understood that the above resolutions do not authorize the Senate to register, without reference to the Executive Committee, and it was hoped that, in any event, no action would be called for until such time as the President had made his report.

808. REPORT OF THE COMMITTEE ON INVESTMENTS

A report of the meeting of this Committee held on October 17th was presented requesting specific information on such matters as the general type of investments to be made, rate of interest etc.

RESOLVED that the matter be referred back to the Committee, with the request that they will make recommendations to the Executive Committee on the points raised.

809. TURNING SPACE FOR THE FRIENDS COLLEGE GATEWAY (B-orig. #800)

Resolved that Minute #800 be amended to read:

"That we refer the question of the Turning Space for the Friends College Gateway to Mr. Arnold Silcock and Mr. Rowntree, with power!"

810. INCREASE OF CHINESE MEMBERS OF THE STAFF

Resolved: that, in view of the necessity of substantially increasing the number of the Chinese members of the Staff of the University, and of the importance of securing the best possible men for such positions, we recommend to the constituted Boards the desirability of placing at the disposal of the Board for this purpose the funds released by the retirement of numbers of their missionaries from the staff of the University.

811. LETTER FROM MR. WALTER SMALL

A letter was read from Mr. Walter Small, Building Superintendent, pointing out that the Building Programme would probably be completed in the Spring, and that unless funds were forthcoming for further building operations, the question of his taking a short furlough might well be raised.

Item #814 should be amended to read as follows:-

814. FURLOUGH ALLOWANCE OF THE PRESIDENT

The Chairman reported that four members of the Board had met during the lunch hour, and, after learning that one-half of the sum could be procured from Canada and one-half from the United States, determined to recommend to the Board that \$1500 additional salary be paid to Dr. Beech during his furlough year, to meet the additional living and incidental expenses of residence in the United States as compared with China.

Agreed.

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Resolved that Mr. Small be informed that he may be asked to complete the Educational Building, and that he delay matters until he receives information as to whether funds are available for the purpose: should there be no building work in hand, it would be natural for him to return home.

812. SURPLUS FUNDS

Resolved that the Investments Committee be asked to enquire as to what surplus funds, if any, are in hand in the Treasury and to apply an amount not exceeding \$6,000., if available, to complete the Educational Building.

813. RESIGNATION OF THE PRESIDENT

Resolved that the resignation of the President be laid on the table.

814. FURLOUGH ALLOWANCE TO THE PRESIDENT

The Chairman reported that, in view of the inevitable increase in the personal expenses of the President while on furlough, a sum of \$1500. had been placed in the hands of the Treasurer by four members of the Board to be remitted to the President in quarterly instalments during his year of furlough.

815. EXPRESSIONS OF THANKS

Resolved that the warmest thanks of the Board be extended:-

1. To Dr. E. W. Wallace for his kindness in attending the meeting, and for the great assistance which he had rendered both in the Retreat and the discussions.

2. To the Committee of References and Counsel for their kindness in placing their premises at the disposal of the Board for the meetings.

3. To Dr. North and Dr. Franklin for their generous and kindly hospitality.

The meeting closed with prayer at 5.30 P.M.

Frank Marmouth

MINUTES OF THE MEETING
COMMITTEE ON INVESTMENT
WEST CHINA UNION UNIVERSITY

Kindly notify Secretary
of any corrections.

October 17, 1927 10 A. M.

150 Fifth Avenue - New York, N.Y.

Members of the Committee:

*J.R. Edwards
*B.A. Garside

J.H. Franklin
*G.B. Huntington

*W.O. Gantz

Those whose names are starred above were present as was also President Joseph Beech.

Dr. J.R. Edwards presided.

INVESTMENT OF KATE M. ATHERTON FUND

The attention of the Committee was called to the fact that by instruction of the Board of governors at its meeting in Toronto on September 29th the \$2500. principal received from the Kate M. Atherton Fund is to be permanently invested. The Assistant Treasurer reported that there was also a balance of \$227.09 of cash awaiting investment. After discussion it was

VOTED that we invest \$3000., which sum is to include the \$2500. from the Kate M. Atherton trust fund plus \$500. from cash awaiting investment and other available funds, in a 6% guaranteed mortgage on the Bruno Fisher property situated on the west side of Livingston Street, Norwood, N.J., 50 x 160' in dimension, appraised at \$6000., this mortgage to be guaranteed as to principal and interest by the Realty Title Insurance Company, Hackensack, N.J.; it being understood that Dr. Joseph Beech is to make such inquiry on this property as he may deem advisable, and is to report to the Assistant Treasurer who is to await a favorable report before completing this transaction.

GENERAL POLICY IN REGARD TO INVESTMENT OF FUNDS

Mr. Gantz called to the attention of the Committee the fact that at the present time the Realty Title Insurance Company of Hackensack, N.J., is offering a very desirable investment in the form of an \$8000. guaranteed mortgage yielding an income of 6%. He suggested the possibility of disposing of the present \$8000. 5½% guaranteed mortgage held by West China Union University and the reinvestment of these proceeds in this 6% guaranteed mortgage. After a thorough discussion of the questions involved in this proposed change, it was

VOTED to instruct the Assistant Treasurer to prepare a statement for the next meeting of the Board of Governors, setting forth the facts of this proposed reinvestment and asking the Board of Governors for a declaration of the policy in regard to the investment of funds held in trust for West China Union University.

The meeting adjourned.

B. A. GARSIDE
Acting Secretary

MINUTES OF THE MEETING OF THE COMMITTEE ON INVESTMENT

WEST CHINA UNION UNIVERSITY

October 28, 1927 - 12:30 p.m.

150 Fifth Avenue - New York City

Members of the Committee:

*J.R.Edwards

W.O.Gantz

*B.A.Garside

*G.B.Huntington

FUNDS FOR CADBURY EDUCATIONAL BUILDING

Acting on instructions from the Board of Governors the Committee took up for consideration the present status of the funds for the Cadbury Educational Building. The Assistant Treasurer presented the following summary of receipts and disbursements to date on this building:

I Receipts

George M.Cadbury G\$22,265.63

II Disbursements

New York office, architect's fees	G\$1,652.00	
On Field for construction Mex\$26,332.42@2.1	13,166.21	
Portion of Mr.Small's salary, estimated	2,000.00	16,818.21

Balance still to be expended (approximately) G\$ 5,447.42

At present authorized by draft. 4,121.90

Balance due (approximately) G\$ 1,325.52

On the basis of the above summary the Committee

VOTED that, inasmuch as the records at present available indicate that the office of the Treasurer in New York should still supply to the Field somewhere between G\$1,000.00 and G\$1,500.00 in order to enable the University to continue building operations on the Cadbury Educational Building to the extend of funds contributed by Mr.George M.Cadbury, the Assistant Treasurer is directed to authorize the Bursar of the University to draw on the New York office to an amount not to exceed G\$1,500.00 for funds to continue construction on the Cadbury Educational Building, with the understanding that the amount so drawn is to represent the remainder needed to complete the expenditure of the amount contributed by Mr.George M.Cadbury. This action is taken with the distinct understanding that these funds, when drawn, are to be used only for construction work on the Cadbury Educational Building.

The Committee adjourned.

B. A. GARSIDE

Acting Secretary
Committee on Investment

0900